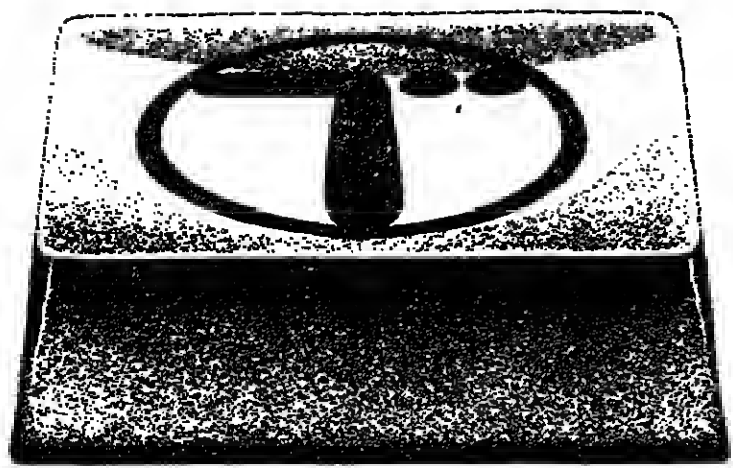


Press for



A Alarm systems for the elderly • Answerphones • Big switches (and little ones) • Carphones • City Business Systems—export orders to four continents • Communications '84, Stand 5E60/5F60—British Telecom • Data via your switchboard (Someone had to make it simpler) • Electronic mail • Electronic funds transfer • Experts—put your problems to them on Stand 5E60/5F60 • Fibre Optics • Gatwick—an airline operational control centre with a special BT touch • Integrated digital access—the state of the art • InterStream • Journals • KiloStream • Loudspeaking Telephones • MegaStream • Merlin • Netmuxes • Office automation • Payphones • Prestel—low-cost data base access • Questions—British Telecom experts are waiting to answer yours on Stand 5E60/5F60 • Radiopaging—now you can have your messages in writing • Remote surveillance • Satellite communications • Slow scan TV • Stand 5E60/5F60, Communications '84, for British Telecom experts—and expertise • System X • Telemessages—now going great in the States, too • Telex plus • Transaction Telephones—bad news for evildoers • Undercarpet cable—stamp out 'spaghetti' in the office • Viewdata • World firsts—we've a list as long as your arm • X Stream services • Yellow pages • Zonal radio—for people on the move.

British

TELECOM

The power behind the button.

Communications '84 Exhibition, National Exhibition Centre, Birmingham. 15-18 May 1984.

OVERSEAS NEWS

Compromise plan to end Moroccan debt dispute

By Peter Menzies, Euromarkets Correspondent

Terms of Morocco's \$530m (381m) debt rescheduling have been sent to the country's 200 creditor banks alongside a compromise proposal to resolve the dispute as to whether the rescheduling should be guaranteed by its central bank.

The terms provide for an eight-year rescheduling of all the debt falling due in the final four months of last year and 90 per cent of the debt falling due in 1984. Repayments are due to begin after a grace period of three years.

Morocco will pay an interest margin of 11 per cent over London eurodollar rates on the rescheduled debt. There will be no margin over the more expensive U.S. prime rate and Morocco is not to seek any fresh money loan from its creditor banks.

At the core of the rescheduling proposal is an undertaking to be provided by Morocco's central bank that it will make foreign exchange available to Moroccan borrowers to service the rescheduled debt.

Savimbi frees UK captives

By Jim Jones in Johannesburg

Negotiations between Sir John Leahy, a senior Foreign Office official, and Dr Jonas Savimbi, the leader of the Angolan rebel organisation, Unita, on the release of a group of Britons captured on February 27 in northern Angola, do not signify British recognition of Unita, Sir John said.

Sir John returned to Johannesburg yesterday from Unita's southern Angolan headquarters at Jamba accompanied by 16 Britons, one Yugoslav and the Portuguese wife of one of the Britons. He said that Dr Savimbi understood that the British Government's policy was only to recognise sovereign States. However, he said that he had discussed a wide range of Angolan, Namibian and Southern African topics with Dr Savimbi.

FINANCIAL TIMES, US\$5 No. 190640, published daily except Sundays and holidays. U.S. subscription rates \$420.00 per annum. Second class postage paid at New York, N.Y., and at additional mailing offices. POSTMASTER: send address changes to: FINANCIAL TIMES, 14 East 57th Street, New York, N.Y. 10022.

China accuses Hong Kong group of trying to block agreement

BY MARK BAKER IN PEKING

CHINA has rebuked leading Hong Kong residents who are lobbying Britain for guarantees on the future independence of the colony.

The official Chinese news agency, Xinhua, has accused members of Hong Kong's Executive and Legislative Councils of trying to obstruct the conclusion of an agreement.

In a statement issued last week, the predominantly ethnic Chinese unofficial (appointed) members of the two councils urged Britain to insist on a continuing role in Hong Kong after 1997 to ensure that its independent systems and lifestyle were maintained.

They said that most Hong Kong residents feared a return to Chinese rule and the Sino-British agreement would not be acceptable unless it spelled out safeguards.

"The statement is considered

here an attempt to obstruct the conclusion of an agreement by the Chinese and British governments on the Hong Kong issue at an early date," Xinhua said. "It is therefore detrimental to Hong Kong's stability and prosperity and runs counter to the views and wishes of Hong Kong compatriots."

The Chinese reaction is milder than expected. Peking's firm position in the past has been that the negotiations over Hong Kong are a matter for it and Britain alone, and it has frequently blamed Britain for criticisms emanating from Hong Kong.

But China cannot afford to react too harshly to the statement as it represents the view of some of the most influential Chinese in Hong Kong, people whom it must court if it is to maintain stability and confidence.

A nine-member delegation headed by the senior unofficial member of the Executive Council, Sir See Yuen Chung, is now in London lobbying MPs. The House of Lords is scheduled to debate the Hong Kong issue next week.

North Korea has pledged not to invade the south and has reaffirmed a commitment to negotiate reunification, according to Hu Yaobang, the general secretary of the Chinese Communist Party.

He said the North Korean leader, Mr Kim Il Sung, had told him that the country would "never do anything that might impede the stabilisation of the situation, still less intend to advance into the south."

"I think the alleged intention of the north to thrust north is sheer nonsense," Hu said on his return from a week-long visit to North Korea.

Tension rises sharply in Punjab

BY JOHN ELLIOTT IN NEW DELHI

TENSION in the northern Indian state of Punjab increased sharply over the weekend after Sikh terrorists assassinated a leading Punjab newspaper editor in the city of Jalandhar on Saturday.

A former head priest of the Sikh's central Amritsar church was also killed.

Mr Ramesh Chander, editor in chief of the Hind Samachar group of papers, had published a strong editorial condemning the Sikh terrorists on Saturday morning, just before he was shot while travelling in a car with his family.

These were the first assassinations of prominent figures for

more than a month when two politicians and a moderate Sikh leader were killed. Curfews were immediately imposed in Jalandhar, Amritsar and other cities and shoot-at-sight instructions issued to security forces.

The situation worsened briefly as Hindus reacted violently against the killing of Mr Chander in Jalandhar and, later, there were outbreaks of Hindu violence in the neighbouring state of Haryana.

Mr Chander's killing was a blow for the Government which was beginning to believe it was gradually getting the security situation under control. On Friday New Delhi announced

it was releasing more than 170 Sikhs imprisoned for burning the Indian constitution in earlier demonstrations.

This was a major initiative aimed at paving the way for talks on the Punjab situation. It was also intended to strengthen the hand of Sant Harchand Singh Longowal, the moderate president of the Akali Dal Sikh political party.

Mr Chander had been on the "hit list" of the Sikh terrorists. The Dashmesh Regiment, a students' terrorist organisation, claimed responsibility for the assassination and warned it would hand out similar treatment to other opponents.

Eighteen killed in Beirut shelling

BY NORA BOUSTANY IN BEIRUT

A WEEKEND of shelling in the Lebanese capital of Beirut has raised fresh doubts over the credibility of the country's new national unity Government. The outbreak, in which at least 18 civilians were killed, appeared to reflect sharp divisions within the Government on the future status and structure of the national army.

A relatively peaceful week that accompanied the first Cabinet meetings had triggered hopes of a possible resolution of Lebanon's religious and sectarian conflicts. But it was followed by a mad night of violence in neighbourhoods on both sides of the partitioned capital.

Most commentators agreed

yesterday that the failure by the ministers to agree on changes in the army during Friday's cabinet session was the main reason behind the outbreak. Former opposition Moslem and Druze ministers in the new cabinet are demanding that a six-man command council replace the traditionally all-powerful Christian commander-in-chief of the army.

Conservative Christian Cabinet members such as former President Camille Chamoun and Mr Pierre Gemayel, the head of the Phalange Party, insist that to give up such a prerogative would only be possible if the entire Lebanese system was secularised.

Mr Chamoun charged yesterday that Moslem and Druze gunmen had started the fighting on Saturday and that the first shells crashed into mainly Christian East Beirut. Moslem religious leaders, however, accused Israel of masterminding the security setback to undermine efforts by Mr Rashid Karami, the Prime Minister, to steer Lebanon away from civil strife.

Mr Walid Jumblat, the Druze chieftain and Minister of Tourism, Transport and Public Works was quoted as saying yesterday that his participation in the Government did not mean he was ready to drop armed force as a means to attain his goals.

HIGH TECHNOLOGY



THE CONCORDE, THE MOST-RESEARCHED, FASTEST AIRPLANE IN THE SKY, SPEEDING YOU FROM NEW YORK TO PARIS IN A REMARKABLE THREE AND A HALF HOURS. THE CONCORDE, JUST ANOTHER EXAMPLE OF THE HIGH LEVEL OF TECHNOLOGY YOU FIND WHEN YOU FLY AIR FRANCE.

AIR FRANCE
WERE AIMING EVEN HIGHER

طيران الخطوط الفرنسية

OVERSEAS NEWS

Bid to relaunch WEU moves ahead

BY JOHN WYLES IN BRUSSELS

THE FRANCO-BELGIAN bid to transform the Western European Union into a "European pillar" within the Atlantic defence alliance has advanced with the virtual completion of a preparatory report for a vital meeting of the seven WEU Foreign Ministers next month.

The report has been agreed by the WEU Council, comprising the ambassadors to London and a senior Foreign Office official for the UK.

It aims at securing from the Ministers a clear decision as to whether or not they want to revive a largely defunct organisation and to use it as a vehicle for concerning their security and defence policies.

The report, it is understood, sets out some main themes that might be dealt with at twice yearly meetings of Foreign and

possibly also Defence Ministers within the WEU.

The themes include analysis of, and reaction to, Soviet and Warsaw Pact politico-security moves; approaches to "out of area" issues important for European security, such as developments in the Middle East, the Gulf and North Africa; and problems between Europe and the U.S. within the Alliance.

The Foreign Ministers' meeting, originally scheduled for May 24, is now likely to take place in Paris on June 12. Since France currently occupies the presidency of the WEU Council, M. Claude Cheysson, the External Affairs Minister, will take the chair.

The importance of the occasion is now making it a talking

point in both Nato and the EEC. It is expected to be discussed within the Eurogroup of Nato Defence Ministers in Brussels tomorrow when representatives of the European countries not involved are expected to seek up to date information on the preparatory work.

This has not yet seriously delved into the many serious difficulties which are envisaged because security and defence co-ordination within the WEU would overlap with collaboration in Nato and political co-operation within the Community.

The WEU membership is made up of the EEC countries minus Ireland, Greece and Denmark.

If the Foreign Ministerial meeting does commit itself to relaunching the WEU, then the

second phase of the operation would include detailed planning on how its various agencies and functions could be remodelled.

It has already been agreed in principle that the WEU's Armaments Control Agency would be relieved of its responsibility for monitoring West German arms production and force levels. But the prohibitions on German atomic, biological and chemical weapons production would remain.

The seven will have to soon consider whether or not it is possible to develop an arms control function for the WEU which does not arouse US suspicions of a European ambition for direct involvement in its nuclear arms control and reduction talks with the Soviet Union.



BCCI HOLDINGS
(LUXEMBOURG) SA

39 Boulevard Royal, Luxembourg

December 31 Capital Funds US\$ Total Assets US\$
1983 US\$ 807 million 12,300 million

BCC Group now has Offices in 68 Countries

Subsidiaries

Bank of Credit & Commerce International S.A., Luxembourg.
Bank of Credit & Commerce International (Overseas) Ltd., Grand Cayman.
Bank of Credit & Commerce International (Lebanon) S.A.L., Beirut, Lebanon.
Bank of Credit & Commerce International (Swaziland) Ltd., Manzini, Swaziland.
Bank of Credit & Commerce Canada, Montreal, Canada.
Bank of Credit & Commerce (Zambia) Ltd., Lusaka, Zambia.
Bank of Credit & Commerce Gibraltar Ltd., Gibraltar.
Bank of Credit & Commerce Niger, Niamey, Niger.
Bank of Credit & Commerce (Botswana) Ltd., Gaborone, Botswana.
Bank of Credit & Commerce Zimbabwe Ltd., Harare, Zimbabwe.
Bank of Credit & Commerce Cameroon S.A., Yaounde, Cameroon.
Bank of Credit & Commerce Hong Kong Ltd., Hong Kong.
BCCI Finance International Ltd., Hong Kong.
P.T. BCCI Pratama Leasing Indonesia, Jakarta, Indonesia.
Credit and Finance Corporation Ltd., Grand Cayman.
BCCI Finance International (Kenya) Ltd., Nairobi, Kenya.
BCCI Finance N.V., Curacao, Netherlands Antilles.
Italfinance International S.p.A., Rome, Italy.
BCC Credit and Finance (Uruguay), Montevideo, Uruguay.
Banco de Descuento, Madrid, Spain.

Affiliates

Banco Mercantil, Bogota, Colombia.
Bank of Credit and Commerce (Emirates), Abu Dhabi, U.A.E.
Bank of Credit & Commerce International (Nigeria) Ltd., Kano, Nigeria.
Bank of Credit & Commerce (Misr) S.A.E., Cairo, Egypt.
Banque de Commerce et de Placements S.A., Geneva, Switzerland.
National Bank of Oman Ltd., (S.A.O.) Muscat, Sultanate of Oman.
Premier Bank Ltd., Accra, Ghana.
KIFCO - Kuwait International Finance Co., S.A.K., Safat, Kuwait.
BCC Finance & Securities Ltd., Bangkok, Thailand.
BCCI Leasing (Malaysia) Sdn Bhd, Kuala Lumpur, Malaysia.

BCC Countries

Australia, Bahrain, Bangladesh, Barbados, Botswana, Brazil, Cameroon, Canada, China, Colombia, Cyprus, Djibouti, Egypt, France, Gabon, Germany (West), Ghana, Gibraltar, Grand Cayman, Hong Kong, India, Indonesia, Isle of Man, Italy, Ivory Coast, Jamaica, Jordan, Kuwait, Korea (South), Lebanon, Liberia, Luxembourg, Macao, Malaysia, Maldives, Mauritius, Monaco, Morocco, Netherlands Antilles, Niger, Nigeria, Oman, Pakistan, Panama, Philippines, Portugal, Senegal, Seychelles, Sierra Leone, Spain, Sri Lanka, Sudan, Swaziland, Switzerland, Thailand, Togo, Turkey, United Arab Emirates, United Kingdom, Uruguay, U.S.A., Venezuela, Yemen (North), Zambia, Zimbabwe.

Effort to push joint European arms making

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

EUROPEAN Defence Ministers meet in Brussels tomorrow in an effort to inject new political impetus into the collaborative production of arms in Europe.

The Ministers, all from Nato countries, are also expected to endorse a joint European approach to the use of new technology on the battlefields of the future.

The Ministers are meeting as Nato's Euro Group, which comprises all major European members of Nato except France. Their deliberations are always carefully designed not to offend French sentiments nor to appear anti-American.

Both these concerns are likely to figure strongly in the way Mr. Michael Heseltine, the British Defence Secretary who has just taken over as chairman of the group, conducts the one-day meeting.

However, it seems clear that the focus for the Ministers will be the desire to strengthen European defence operations in the face of U.S. pressure on such issues as the adoption of so-called emerging technologies (ET) to improve conventional weapons systems over the next decade.

There were suggestions in Whitehall at the weekend that

Mr. Heseltine is preparing to launch his own initiative on the issue in Brussels, though officials refused to give details. The Ministers are expected to endorse a resolution which stresses the need for governments to give more political impetus to joint European arms manufacture. The resolution also calls for practical steps such as the harmonisation of operational requirements of the national armed forces within Europe.

The resolution originated last month with the Independent European Programme Group, a body concerned with arms co-operation but formally divorced

from Nato's military structure to allow it to include France.

At tomorrow's meeting, Ministers are also likely to endorse the IEPG's call for a joint European approach to "ET."

A key stage in the controversial U.S. drive to have Nato adopt an ET programme is likely to be reached on Wednesday. The full meeting of Nato's Defence Planning Council, which includes the U.S. and Canadian Defence Ministers as well as the Eurogroup members is likely to adopt a programme of priority development for seven out of a list of nearly a dozen ET weapons systems for deployment in the 1990s.

Games boycott campaign grows

MOSCOW—The state-controlled Soviet press yesterday stepped up its campaign of support for Moscow's boycott of the Olympics, reinforcing the view that the decision is final.

Newspapers and the news agency, Tass, quoted people ranging from a Congolese athlete in Brazzaville to a collective farm director in the western Ukraine who all backed the boycott, calling it "just" and "correct."

Pravda, the Communist Party newspaper, said President Reagan held the world record for hypocrisy because his latest assurances about security for Soviet athletes contained nothing new.

Brazilian money supply exceeds IMF targets

BY ANDREW WHITLEY IN RIO DE JANEIRO

THE GROWTH of the money supply and monetary base in Brazil are exceeding the targets set by the International Monetary Fund by a wide margin. Booming exports and the Government's need to finance its large internal debt are both being blamed.

But the consequence of the overshoot is that Brazil is unlikely to meet several of its IMF performance targets for the first half of the year, and will therefore need to seek yet another "waiver" from M. Jacques de Larosiere, the IMF's managing director.

A new letter of intent incorporat-

ing possible amended domestic monetary targets is believed to be already in preparation.

In April, according to preliminary figures leaked from the central bank, the monetary base grew by an enormous 17.4 per cent, against an agreed figure of 3 per cent. The previous month it had been the turn of the money supply indicator to overshoot wildly.

Central bank officials attempt to justify the April discrepancy by saying that the leaked figure referred only to the position on the last day of the month, and not to the daily average.

Polish prisoners refuse freedom

By Christopher Robinski in Warsaw

ELEVEN OF Poland's most prominent political prisoners, seven Solidarity leaders, and four members of the Kor dissident group awaiting trial for anti-government activity have refused an official offer of freedom in return for promises to shun political action for two and a half years.

The agreement, which had won the approval of the Solidarity underground leadership, would have included a promise to release the other 400 or so political prisoners in Poland before mid-July.

HELLO, IS
PETER PERKINS
THERE?

HELLO, IS
PETER PERKINS
BACK?

ON THE PHONE?
CAN HE CALL ME?

SORRY, I WAS
ON THE PHONE
WHEN HE CALLED
BACK.

HELLO, WHERE'S
THE INVISIBLE MAN
THIS TIME?

CAN HE
CALL BACK
AFTER LUNCH?

BACK FROM
LUNCH AND GONE
STRAIGHT INTO
A MEETING?

ARE YOU
SURE YOU GAVE
HIM MY
MESSAGE?

PERKINS
E-R-K-I-N

I'M OUT FOR
A MOUR, CAN HE
CALL BACK THEN?

HELLO, IT'S ME
AG, THE VOICE IN
THE WILDERNESS.

WHAT DO
YOU WANT
THE HOP?

Is getting through getting you down?

No matter how advanced your telephone system, if the person you want isn't available, you can waste valuable time.

The more people you want to reach, the more time you waste.

But IBM have developed a system which ensures your message gets through. And you can do it with just one phone call.



Let's say you're away from your office and need to get a vital message to a number of your people.

You phone the office,* enter your personal code, record your message and enter the distribution list code.

Put down the phone and be on your way—confident that your message will get through, because

ADS will actively keep on trying to contact the people and pass on the information.

Your distribution lists can be compiled to cover groups of people you deal with regularly.

Surprised that IBM has a telephone system like this? You shouldn't be.

It's called the IBM Audio Distribution System. Speech is digitised and stored on a computer connected to your IBM telephone system.

If you have 100 or so staff who are often away from their telephone, it could make sound economic sense.

And there are many other ways the system could help make your business more efficient.

Phone Amanda Tilley on 01-940 5656 for details and say hello.

We are confident your enquiry will get through to us.

IBM

See us on stand 5F8 at the Communication 84 Exhibition at the NEC.

IBM UNITED KINGDOM LIMITED

OVERSEAS NEWS

Patrick Cockburn looks at an ambitious pipeline plan to restore Baghdad's exports

Iraq battles to get the oil moving again

IN THE past two years the effects of economic attrition on Iraq have often seemed as dangerous as possible defeat on the battlefield. As Iraq steps up its attacks on oil tankers in the Gulf, the Government in Baghdad seems to be near success in reversing the long-term deterioration in its financial position brought on by the war.

The key to this change is Iraq's plan to increase its oil exports, currently 500,000 barrels a day (b/d) to bring them back to prewar levels. It wants to build a new pipeline through Saudi Arabia and Jordan, which should allow Baghdad to export at least 2m b/d by 1986.

Exports at this level would reverse the trend which began in 1980 when Iraq destroyed Iraq's two main oil export terminals on the Gulf. Reserves were run down and heavy Arab subsidies lavished on large civilian projects in the expectation that the war would not last too long.

In 1982 the situation grew even worse when Syria closed down Iraq's pipeline across its territory, compelling the Iraqis to rely on a single pipeline through Turkey. By the end of that year Baghdad was forced to cut imports and look for credit.



Ayatollah Khomeini

Many of Iran's leaders argued that Iran's superior resources would give a decisive advantage in a long war and that the regime of President Saddam Hussein would buckle under the strain. But this has not happened.

Iraq is in the process of expanding its pipeline across Turkey to carry 1m b/d by mid-summer, but the two new pipelines across Jordan and Saudi Arabia are the vital elements in Baghdad's plan to return to its old oil export levels.

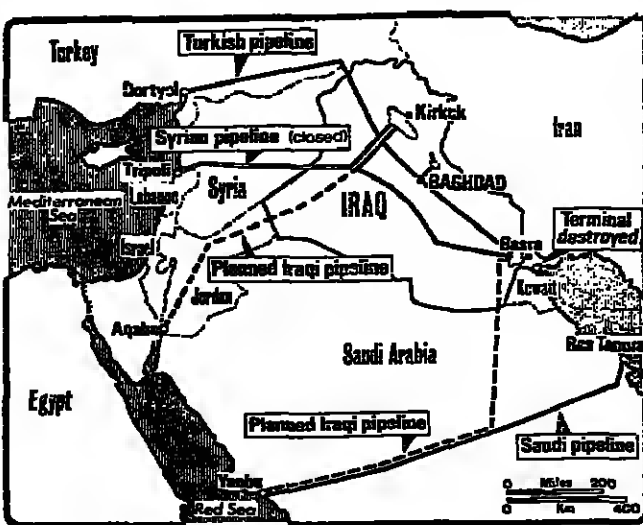
Last month Iraq's State Organisation for Oil Projects (Scop), formally invited tenders from contracting companies to build a pipeline at top speed to

link Iraq's southern oilfields with Saudi Arabia's East-West pipeline linking Saudi oilfields with the oil terminal at Yanbu on the Red Sea.

The pipeline across Saudi Arabia, with a capacity of 500,000 b/d, will be nearly 400 miles long. The tender document issued by Scop emphasises that a financial package "is a crucial and prerequisite requirement to participation" and asks for a reply by telex "due to the urgency of the subject."

Iraq wants the construction of the pipeline to be completed by next April. A second phase of the project, not yet tendered for at the moment, is for the construction of a wholly separate pipeline from the oilfields in south Iraq to Yanbu. This will have a capacity of 1.6m b/d. The cost of both phases of the scheme is put at \$2.5bn by the Middle East Economic Survey magazine.

Iraq is also raising the capacity of its pipeline across Turkey to the Mediterranean to 1m b/d by the middle of this summer. In the last year Iraq has also started to export by truck oil produced from its newly completed refinery at Baiji, having previously been a net importer of products from Kuwait and Jordan.



Since the start of the war, Iraq has been under increasing financial pressure because of its low oil revenues, which peaked at \$25bn a year in 1980. The world oil glut has also reduced the subsidies which it receives from the Arab oil states.

Aid from Saudi Arabia and Kuwait is currently running at about \$8bn a year, say diplomats. This includes some \$30,000 b/d of oil given to Iraq to sell of which about 250,000 b/d comes from the Neutral Zone where production is shared by Saudi Arabia and Kuwait. The remainder of the crude comes from Saudi Arabia.

Iraq has also come to rely on credit from Western Governments or packages arranged by companies doing business in Iraq. Last year Britain extended a credit package of \$250m, none of which has yet been spent, to allow Iraq to

continue to place orders with British companies.

Other EEC countries have also had to provide credit. France alone being owed \$3bn for military and civil contracts. Overall, Iraq signed agreements to borrow some \$7.5bn last year though much of this has not been spent.

Much of the Kuwaiti and Saudi aid going to Iraq is spent on purchases of arms and ammunition from the Soviet Union, Baghdad's main military supplier. Moscow curtailed its supplies to Iraq at the start of the war and took a neutral stance in the conflict.

But over the last two years bilateral relations have steadily improved, as Ayatollah Khomeini stepped up his attacks on Soviet foreign policy and arrested the leaders of the local Communist Party. Early last month Iraq signed a protocol in Moscow to help Iraq develop a new oilfield and build two new power stations.

With France also supplying 29 Mirage F-1s which also have the capability of carrying Exocet missiles, Iraq can clearly obtain as much weaponry as it wants. It will need it.

Although there are those in Tehran who would like to end the war, its continuation is at the heart of Ayatollah Khomeini's Islamic ideology.

T. Boone Pickens keeps the U.S. oil majors guessing

BY WILLIAM HALL IN NEW YORK

"HE MAKES no bones about it. He is going to go after another one, and I would not mind speculating that he will go for one just as big as Gulf Oil," says Dallas stockbroker Mr Alan Edgar in response to the question every U.S. oilman wants answered - where will T. Boone Pickens pounce next?

A year ago Gulf was the fifth biggest oil company in the U.S. and no one would have believed that the 55-year-old Mr Pickens and his Mesa Petroleum (92 in the U.S. oil company league table) could have topped one of the "Seven Sisters," the famous oil companies which not so long ago dominated the international oil business.

But he did, and last week Standard Oil Company of California, which came to its sister's rescue at the last moment, began paying \$10.6bn to Gulf's 270,000 shareholders. Mr Pickens and his investor group have decided to wait until early June before they receive their \$1.7bn but they are already planning how to spend their \$760m profit from their nine-month pursuit of Gulf.

Since Mr Pickens started hunting Gulf, several possible takeover targets have fallen by the wayside. Texaco has paid \$10.1bn for Getty Oil, Mobil is in the process of swallowing Superior Oil for \$3.7bn and many companies have taken steps to insulate themselves from corporate predators, like Mr Pickens, by changing their by-laws.

But Wall Street is convinced that Mr Pickens will soon return to the takeover trail, and that he is not going to concern himself with the oil patch's small fry. An enthusiastic quail hunter, he says: "Never shoot anything you can't eat."

For the less ambitious that might include companies like Texaco and Mobil. But this does not seem to be the case where Mr Pickens is concerned. Everybody agrees that Exxon, the world's biggest oil company, is out of his reach, but almost every other U.S. oil major appears to be fair game if you listen to the boys on Wall Street who, now that Gulf has gone, are looking forward to some fresh sport.

Mr Pickens believes that present oil prices do not justify an ambitious exploration programme. Mesa's exploration budget has been cut from over \$400m in 1982 to \$100m in the current year. Mr Pickens' view is that you can still drill much more profitably for oil on Wall Street.

These days Mesa is looked upon more as an investment bank than an oil company. Since it began taking positions in other oil companies a couple of years ago, it has netted its shareholders pre-tax profits of around \$160m on more than half a dozen deals. Its latest coup will give it a further profit of slightly over \$500m on its Gulf investment and, even after taxes, it will be able to bank around \$300m, more than triple its 1983 net income from its oil business.

For Mesa's shareholders, whose shares are worth nearly the same as at the beginning of the battle for Gulf, the deal is worth about \$4.50

per share, or the equivalent of finding a 50m barrel oil field - something, incidentally, that Mesa has never done.

For Mesa itself, the Gulf deal means that it is now essentially debt free, but Mesa is showing no signs of wanting to reduce its borrowings. Indeed, observers believe it would have little trouble in increasing its bank lines to around \$2bn once it had a target in sight.

Although this is not enough to take over one of the remaining U.S. giants, Mr Pickens will not have so much difficulty drumming up financial support as he did in the early stages of the Gulf battle, when he recruited the help of some of the wealthiest investors in the U.S. They included Texas oil man Mr Cyril Wagner, private financier Mr Carl Lindner, and Canada's Belzberg family. Given his success, Mr Pickens' problem this time round could be in turning down would-be investors.

But the big question intriguing both the oil industry, which is feeling far more vulnerable to attack from Mr Pickens than it was a year ago, and Wall Street, which sees that the fun is far from over, is where will he strike next?

Mr Alan Edgar, of Dallas broker Schneider Bernett Hickman, who has been following Mr Pickens for more than a decade, says: "He is really after a 'big one.' He has the dollars - the problem now is how does he make a discreet investment before everyone finds out?"

Mr Edgar believes that Mesa is unlikely to take on Texaco, which only a few months ago paid the Bass brothers, one of the wealthiest families in Texas, \$1.2bn to repurchase a 9.9 per cent stake in Texaco. However, he does not rule out the possibility that Mr Pickens might take on companies as big as Mobil or Occidental. Both have fewer friends among the institutional investment community than Gulf did, and both are noticeably less profitable than the industry average.

"If he gets into a 'big one,' the next question is who is going to bail him out?" says Mr Edgar. The number of potential "white knights" is diminishing and among the U.S. oil majors only Exxon, Standard Oil Company (Indiana), Atlantic Richfield and Mobil are considered candidates - and the last two could also be in need of a "white knight" at some stage. In common with many analysts, Mr Edgar believes that Mr Pickens, while professing a wish to successfully complete a big acquisition, does not want to spend his time restructuring a major oil company. Others can do that better than him.

Indeed, many in the industry wonder what Mr Pickens would do if an oil company made a serious bid for Mesa, which is currently capitalised at a little more than \$1bn. After all, Mesa shareholders could argue with some force that it was about time that they shared in some of the action. Over the past nine months investors in Mesa shares have fared far worse than investors in other oil companies.

INDEPENDENT U.S. OIL MAJORS (1983)

	Revenues \$ bn	Net Income \$ m	Return on equity	Mkt. cap. \$ bn
Exxon	102.6	4,200	14.3	38.1
Mobil	69.0	1,903	10.8	22.9
Texaco	41.1	1,233	8.6	9.5
Amoco	29.4	1,888	15.7	16.6
Shell	28.4	1,590	11.6	13.4
Arco	25.9	1,446	14.9	12.7
Occidental	19.1	687	8.4	3.0
Sun	15.5	453	8.7	6.8
Phillips	15.4	721	12.1	6.5
Unocal	10.7	626	12.6	6.6
Amerasia Hess	8.4	205	N/A	2.6
Industry Average			13.2	

Gear-Up For The Olympics With Brother

Being selected to compete in the Olympic Games takes years of hard work and training. The same can be said for being designated by the Los Angeles Olympic Committee as their official typewriter. Through many long years of making typewriters, Brother has gained the experience and reputation for quality that are necessary to produce a machine sophisticated enough to gain such acceptance.

The forerunner among electronic typewriters, EM series machines employ an ultra-light-touch keyboard that will allow typists to type at record-breaking speed. They won't be tripped up by typeface or ribbon changes either, for Brother's cassette-enclosed daisy wheel and ribbons slip in cleanly and effortlessly.

Official Typewriter of the Los Angeles 1984 Olympic Games



The EM-200 with its 16 character display and 8K memory allows storing text and phrases, and detection and correction of errors before they're printed. The correction memory on both the EM-200 and EM-100 permits automatic correction of the previous 500 characters. Press a button and you are automatically relocated to the position that you started from. But what really puts our EM series ahead of the competition is its reliability through many years of use. All typewriters wearing the Brother EM symbol are winners of one of the most severe testing courses ever devised for office machines. By producing the "Official Typewriter of the Los Angeles 1984 Olympic Games", the efficiency experts at Brother have again shown their sophistication in high-quality office machines.

"Who makes good things, makes good friends"

brother

Electronic Office Typewriters

Brother Industries, Ltd. Nagoya, Japan

Office Equipment Division, Jones + Brother Limited, Shepley Street, Guide Bridge, Audenshaw, Manchester M345JD
Telephone: 061-330 6531 (8 lines)
Telex: 669092

Please send me more information on the complete range of Brother typewriters.

Name _____

Position _____

Company _____

Address _____

The Financial Times Business Publishing Limited

the country's foremost publisher of books, magazines and diaries for business.

Titles cover a wide range of business activity with particular emphasis on investment, pensions, insurance, banking and personal finance.

For a catalogue listing all titles please write to: Marketing Department, The Financial Times Business Publishing Limited, Greyhound Place, Fetter Lane, London EC4A 3DF.
Telephone: 01-405 6969. Telex: 833694 IC LON G.

WORLD TRADE

OVERSEAS NEWS

Takeover dampens fears of Japanese car threat to UK

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE THREAT that Japanese car makers might use their factories in Australia to circumvent restrictions on their sales to the UK seems to have subsided following Mitsubishi's disappointing experience.

Sales in Britain of cars shipped from Mitsubishi's Australian plant and sold with the Lonsdale badge have fallen far below expectation. And now the Lonsdale Car Company, previously independent, has been taken over by Colt Car Company in which Mitsubishi has a 49 per cent share.

Some £200,000 was provided to start the UK exporting end of the Lonsdale business, most of which was put up by people in the motor trade with "off-shore" funds who wished to remain anonymous. Mr Michael Orr, formerly chairman of both Lonsdale and Colt, put up £10,000, or 5 per cent, through his personal pension fund, Mr Executive Pension Fund.

Lonsdale hoped to sell 3,600 Australian cars last year but only 504 were registered. So far this year another 273 have been sold.

The original plan was for Lonsdale to have its own network in Britain of 100 dealers but now the cars will be sold alongside Mitsubishi's Japanese vehicles at Colt outlets.

Mr Orr always insisted that

the Lonsdale cars would have an 85 per cent Australian content, and there was no question that Japanese cars were finding their way into Britain by the back door.

However, both Nissan and Toyota have Australian assembly plants and were keeping a careful eye on the Lonsdale results to see if Australia might provide extra volume for their dealers in the UK. In Britain the Japanese share of the car market is held below 11 per cent by a gentleman's agreement between the industries.

The decision to buy-out Lonsdale is only part of a major shake-up of the Colt company following the unexpected departure in April of Mr Orr, one of the industry's more controversial figures, "to devote more of his time to family interests."

Mr Peter Beaumont, who left Colt suddenly during Mr Orr's period as chairman but who has now returned as managing director, has told dealers that the Mitsubishi name will be more prominently used in future and will ultimately displace the Colt badge entirely.

He promised that Colt this year will spend £3.5m in above-the-line promotion, concentrating on the idea that Mitsubishi leads the other Japanese companies in technology.

Gatt programme moving too slowly say ministers

BY NANCY DUNNE IN WASHINGTON

TRADE and finance ministers of 14 industrial and developing nations emerged from three days of meetings in Washington over the weekend, agreeing that the work programme begun in 1982 to improve the General Agreement on Tariffs and Trade (Gatt) is moving too slowly.

Sir Robert Muldoon, the Prime Minister of New Zealand as well as being the Finance Minister, said the officials were totally in agreement that there was "an inadequate input at the ministerial level" in efforts to move ahead on issues like agriculture export subsidies and the services sectors under the Gatt.

"What we've got is a political problem, and it can only be solved at the political level," Sir Robert declared.

Mr William Brock, the U.S. Trade Representative, who called the meeting "to gather our collective will to deal with our problems," said that the group had agreed in advance to an unplanned agenda, no communiqué, and no final agreement.

However, after three days of intensive talks, described by Mr Brock as "the most constructive that I've participated in for three years, some consensus seemed to be building."

The ministers appeared to be in accord on the need to reverse the proliferation of non-tariff barriers and voluntary restraint agreements described by Mr Brock as "eating away at the

root structure of Gatt."

The trade representatives said the officials had sought alternative solutions to the Gatt safeguards which permit "discriminatory" voluntary restraint agreements, so "we don't export our problems." The U.S. has been pressing for a new round of Gatt talks to begin in 1986 when improvements to the trading system could be instituted.

After discussing the world debt crisis with Mr Jacques Delors, managing director of the IMF, support seemed to grow for a cap on interest rates for the heavily indebted countries.

Mr Wilhelm Haferkamp, vice-chairman of the EEC, said that every percentage point increase in interest rates costs debtor nations \$3.5bn to \$4bn a year which cannot be compensated through trade measures. He said he supported an interest rate freeze.

Sir Robert said the cap is "one idea worth pursuing," along with several others including less severe conditionality on IMF loans, longer maturity, greater involvement by the World Bank and more discipline over exchange rates.

Worry over U.S. interest rates was general at the meeting and Mr Brock acknowledged that the U.S. budget deficit was "bad for the whole trading system." Governments had to reduce the drain on the capital pool, he said, and boost investment in developing countries.

SHIPPING REPORT

Europeans to meet Soviets over liner trade losses

BY LYNTON McLAIN

SHIPPING conferences in the East Africa and Far East liner trades are to meet Soviet shipping companies in the coming weeks to discuss the "special problems" of these two routes and the "permanent loss" of cargo by western European shipping companies.

This was announced by the UK Transport Department at the weekend after Ministers in charge of shipping in Belgium, France, Germany, the Netherlands and the UK had followed "with grave concern the cross-trade activities and practices of Soviet shipping companies in liner trades."

It was these problems that had led to a permanent loss of cargo according to the Department.

Ministers attributed "great significance" to the meetings and expressed hopes that satisfactory agreements for western shipping companies will be reached.

The Transport Department

warned that if it was not possible to reach agreement, the Ministers of Transport will "at short notice" consult each other over further steps to safeguard the "legitimate shipping interests of their countries."

● In the crude oil tanker market, another unnamed vessel loading at Kharg Island in the Gulf was reported hit by a missile and set ablaze, this time with loss of life, according to shipbrokers E. A. Gibson.

The vessel was a 120,000-ton tanker and the incident "has made many tanker owners rethink their attitude towards loading at Kharg Island," the company said.

The additional war risk premium was increased last week to 2 per cent and crew life assurance premiums also increased as a result of the continued tension and attacks in the area.

No new loadings at Kharg Island were reported after the vessel was hit last week.

World Economic Indicators

FOREIGN EXCHANGE RESERVES (U.S.\$m)				
	Mar. '84	Feb. '84	Jan. '84	Mar. '83
U.S.	4,817	4,677	4,295	8,601
Japan	20,921	20,837	20,669	19,799
W. Germany	40,864	39,896	37,152	43,924
UK	8,788	9,095	8,579	8,660
Belgium	3,662	4,152	3,632	3,794
Italy	17,345	17,998	17,913	12,767
Netherlands	9,367	8,866	8,438	9,179
	Feb. '84	Jan. '84	Dec. '83	Feb. '83
France	17,505	17,695	18,057	15,291

Source: IMF

William Hall in New York on a U.S. bank's battle to restore confidence in itself

Continental Illinois fights off the doubters

THERE is an unwritten rule in the banking community that however bad a bank's financial problems, the last thing the chairman should do is to issue a formal denial of rumours circulating in the financial markets.

But last Thursday, Mr David Taylor, the chairman of Continental Illinois, the eighth biggest U.S. bank, did just that.

The fact that the 54-year-old David Taylor, who took over as chairman less than three weeks ago, felt it necessary to take this exceptional action to squash wild rumours which he dismissed as "completely unfounded and not worthy of serious news consideration" underlines the difficult situation Chicago's biggest bank now faces, as it battles to restore confidence in itself after a week of speculation which endangered its ability to fund itself in the world's money markets.

The rumours have been particularly worrying for the U.S. bank regulators. For historical reasons Continental Illinois is much more reliant on the volatile wholesale money markets for funds than most other U.S. banks, and it is also one of the biggest U.S. operators in foreign money markets. As its problems have mounted, Continental has turned increasingly to the international markets for funds with the result

that \$18bn or close to two thirds of its deposits now comes from overseas. They are being used to finance a largely domestic loan portfolio.

U.S. bank regulators are acutely aware that Continental Illinois' difficulties, if they are mishandled, could seriously damage the liquidity of both the domestic and international money markets. This would have serious implications for most of the multinational U.S. banks, which rely heavily on these markets.

Furthermore, the recent sharp run-up in interest rates is generally bad news for America's financial institutions and is once again focussing international attention on possible weak links in the U.S. banking system.

These concerns explain why early last Thursday, the controller of the currency, one of the main U.S. bank regulators, had taken the unprecedented step of commenting about an individual member of his flock.

"A number of rumours concerning Continental Illinois National Bank and Trust Company have caused some concern for funds than most other U.S. banks, and it is also one of the biggest U.S. operators in foreign money markets. As its problems have mounted, Continental has turned increasingly to the international markets for funds with the result

that \$18bn or close to two thirds of its deposits now comes from overseas. They are being used to finance a largely domestic loan portfolio.

U.S. bank regulators are acutely aware that Continental Illinois' difficulties, if they are mishandled, could seriously damage the liquidity of both the domestic and international money markets. This would have serious implications for most of the multinational U.S. banks, which rely heavily on these markets.

Furthermore, the recent sharp run-up in interest rates is generally bad news for America's financial institutions and is once again focussing international attention on possible weak links in the U.S. banking system.

These concerns explain why early last Thursday, the controller of the currency, one of the main U.S. bank regulators, had taken the unprecedented step of commenting about an individual member of his flock.

"A number of rumours concerning Continental Illinois National Bank and Trust Company have caused some concern for funds than most other U.S. banks, and it is also one of the biggest U.S. operators in foreign money markets. As its problems have mounted, Continental has turned increasingly to the international markets for funds with the result

that \$18bn or close to two thirds of its deposits now comes from overseas. They are being used to finance a largely domestic loan portfolio.

U.S. bank regulators are acutely aware that Continental Illinois' difficulties, if they are mishandled, could seriously damage the liquidity of both the domestic and international money markets. This would have serious implications for most of the multinational U.S. banks, which rely heavily on these markets.

Furthermore, the recent sharp run-up in interest rates is generally bad news for America's financial institutions and is once again focussing international attention on possible weak links in the U.S. banking system.

These concerns explain why early last Thursday, the controller of the currency, one of the main U.S. bank regulators, had taken the unprecedented step of commenting about an individual member of his flock.

"A number of rumours concerning Continental Illinois National Bank and Trust Company have caused some concern for funds than most other U.S. banks, and it is also one of the biggest U.S. operators in foreign money markets. As its problems have mounted, Continental has turned increasingly to the international markets for funds with the result

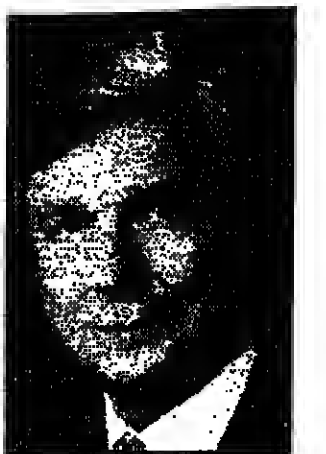
that \$18bn or close to two thirds of its deposits now comes from overseas. They are being used to finance a largely domestic loan portfolio.

U.S. bank regulators are acutely aware that Continental Illinois' difficulties, if they are mishandled, could seriously damage the liquidity of both the domestic and international money markets. This would have serious implications for most of the multinational U.S. banks, which rely heavily on these markets.

Furthermore, the recent sharp run-up in interest rates is generally bad news for America's financial institutions and is once again focussing international attention on possible weak links in the U.S. banking system.

These concerns explain why early last Thursday, the controller of the currency, one of the main U.S. bank regulators, had taken the unprecedented step of commenting about an individual member of his flock.

"A number of rumours concerning Continental Illinois National Bank and Trust Company have caused some concern for funds than most other U.S. banks, and it is also one of the biggest U.S. operators in foreign money markets. As its problems have mounted, Continental has turned increasingly to the international markets for funds with the result



Mr David G. Taylor—denied the rumours

says. Given that Continental made pre-tax profits of \$118.4m in 1983, this implies a tremendous recovery potential.

The case with which the bank sold off its credit card operations earlier this year and the sums of money raised reassured many Wall Street analysts who believe that Continental has other assets which it could dispose of, if necessary.

Although the recent rise in interest rates is likely to delay the recovery of some of Continental Illinois' problem loans and also increase its cost of funds, most bankers believe that given time Continental Illinois should be able to trade its way back to financial health. However, if rumours like those sweeping the U.S. financial markets last week persist, Continental's ability to fund itself are carrying close to a \$500m pre-tax drag on earnings, he will be jeopardised.

KNOWN THE WORLD OVER

BankAmerica Travelers Cheques. World Money.

Wherever your travels take you, you'll find few things as widely recognized as BankAmerica Travelers Cheques. They are carried with confidence by experienced travelers on six continents, welcomed by merchants in 160 countries, and backed by a worldwide refund network and assets in excess of U.S. \$120 billion. BankAmerica Travelers Cheques. Available in leading world currencies from thousands of banks all over the globe. If you're going as far as San Francisco, you can even use them for bridge fare.



BankAmerica Corporation



WORLD TRADE NEWS

UK NEWS

Nato broadens choice for its next generation of satellites

BY PETER MARSH IN LONDON

NATO is evaluating rival British and American designs for the organisation's next generation of communications satellites, due to be placed in orbit in the early 1990s and to cost an estimated £160m.

Officials are awaiting the outcome of this week's three-day meeting of Nato ministers before starting in earnest on the job of choosing between the two designs.

The meeting, which begins tomorrow, is expected to agree a ceiling on the cash that Nato plans to spend between 1985 and 1990 on military infrastructure, such as communications systems.

The exact sum that the ministers will be talking about is secret, according to a Nato spokesman.

The current evaluation represents the first time that Nato has considered the selection of anything other than an American satellite. The organisation's first five communications vehicles, of which three are still in operation, were all built by Ford Aerospace of the U.S.

The three operational space vehicles, launched between 1976 and 1978, are to be joined by a fourth member of the same series, which is to be put into orbit this autumn.

The satellites, which relay data and voice messages between Nato bases and government offices in Europe, hover 36,000 km above the Atlantic at a longitude of 18 deg W.

For its new spacecraft, Nato will instruct either the British or U.S. governments to procure the hardware. This is instead of ordering the vehicles from individual companies.

As a further departure, the new hardware will be based on existing satellites. For its first batch of satel-

lites, Nato asked companies to submit new designs, which, it says, pushed up project costs.

The bids by the two governments are based on the Skynet-4 satellites, built by British Aerospace and Marconi, and the third generation of Defence Satellite Communications Satellites (DSCS-3) that General Electric is constructing.

The UK's Ministry of Defence has ordered two Skynet satellites. American space shuttles will launch the craft in 1985 and 1986.

Meanwhile, General Electric is constructing seven DSCS-3 vehicles for the U.S. Department of Defense. Six of these will enter orbit, at four points of the equator to cover the Atlantic, Indian and east and west Pacific oceans. The remaining craft will act as a ground spare.

The DSCS-3 satellites, of which just one has been launched, will gradually replace the DSCS-2 military vehicles built by TRW. The U.S. has so far launched 15 DSCS-2 craft.

Like the Skynet craft, the DSCS-3 vehicles are "hardened" to survive the radiation produced by any nuclear explosions at ground level.

They can relay communications traffic that "hops" between different frequencies at thousands of times a second in a technique to counter attempts at jamming.

Nato says it will require either two Skynet vehicles or a half share in two DSCS-3 craft. Communications equipment on the other "halves" would be used solely by American forces.

The cost of both options is roughly the same, representing the high-

er communications capacity of the DSCS-3 craft.

Participants in the negotiations have not disclosed the cost of the satellites. Industry estimates put the price of two Skynet vehicles at about £180m.

The Skynet satellites for the UK Ministry of Defence will be launched with the help of British astronauts who will accompany the vehicles into orbit. The vehicles, both of which will be above the Atlantic, will provide communications links between British forces in Europe and North and South America, including the Falklands.

The biggest user of satellites will be Britain's Royal Navy. Over the next few years, engineers will equip about 50 ships to transmit and receive information with the Skynet-4 craft.

The Royal Navy now relies for communications links mainly on conventional high-frequency radio or on U.S. military satellites, such as the DSCS-2 series.

A third option is to use Britain's sole existing military satellite, Skynet 2B, launched in 1974 above the Indian Ocean.

But the orbit of the vehicle has become irregular so that ground controllers can never be quite sure where it is.

The hardware's position makes it of only minor use to Britain's forces which are predominantly in the Atlantic region.

The new Skynet vehicles will open up opportunities for Britain's ground forces. The satellites will have beams powerful enough to be received by small "dish" aerials of as little as 1 metre in diameter.

Drive for new defence policy

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

MR MICHAEL HESELTINE, the Defence Secretary, is expected to reveal further details of a "major drive" by his ministry to promote competition in defence when the defence white paper is published later today.

The annual white paper is expected to contain the fullest statement so far of the Ministry of Defence's policy to apply competition to the "full range" of its activities.

An outline of the new policies, which have been introduced over the last year, was given recently by Mr John Lee, a junior defence minister, in answer to a parliamentary question.

Terms for major contractors will be toughened, with the requirement that they should in turn introduce competition in sub-contracts on defence equipment. Prime contractors will not be future automatically be given production as well as development contracts, while major defence companies will increasingly be brought into the early stages of planning for new weapons systems in an effort to increase efficiency.

The Government also intends to introduce competition in support, supply, and maintenance services for the armed forces. Competition will be "progressively extended in ship refitting, supply arrangements for non-warlike stores, aircraft servicing and army equipment repair and movements," Mr Lee said.

However today's white paper, which is an annual survey of the whole range of defence activities, will not announce decisions on the controversial reorganisation of the



Mr Heseltine: more competition in defence contracts

ministry which Mr Heseltine announced in March.

Neither is it expected to detail decisions on the reorganisation of the procurement executives which this year will buy nearly £8bn of defence equipment, or on how resources might be shifted from the army's support services to the front line. Studies on these issues are to be completed later this year.

Mr Heseltine's reorganisation, which promises to cut back the power of the three armed service chiefs radically, will be the subject of a separate white paper in July. Decisions on procurement, on army support services and other matters are to be announced later. Mr Heseltine hopes that his central reforms of the defence ministry will take effect on January 1 1985.

Miners likely to boost power station pickets

BY DAVID GOODHART, LABOUR STAFF

THE LEADERSHIP of the National Union of Mineworkers (NUM) is this week expected to switch the focus of its dispute with the National Coal Board (NCB) to Britain's power stations.

An escalation of ugly scenes on power station picket lines is likely, especially as all the unions in the electricity supply industry are pledged to continue working and even to cross picket lines if necessary.

Yesterday 32 Kent miners were arrested when about 250 pickets tried to stop a tanker unloading 2,000 tonnes of oil at Ramsgate harbour. The oil was bound for the nearby Richborough power station.

The switch to the power stations was discussed at the last meeting between the NUM and the main transport unions on Friday and was emphasised at the weekend by Mr Eric Clarke, the Scottish miners' secretary. He told a rally in Kirkcaldy: "The rail unions and the Transport and General Workers will be called on to escalate the force of the strike in relation to power stations."

He added that the main target would be oil-fired power stations. The switch in tactics coincides with a more open admission from Mr Arthur Scargill, NUM president, that the Central Electricity Generating Board (CEGB) stocks are still considerable and that stopping the Nottinghamshire pits - where most miners are continuing to work - may take some time.

He told a rally at the weekend that the CEGB had just over 17m tonnes left, which is only about 3m tonnes less than the CEGB claims. Mr Scargill said that would be no more than eight weeks supply on normal usage but added: "The only reason why they can continue to operate is because our colleagues in Nottinghamshire continue to work."

In another attempt to shame the Nottinghamshire men into striking, today will see the biggest single demonstration since the dispute began in Mansfield in Nottinghamshire.

Some anxiety is being expressed by the Police Federation, the main organisation for officers below the rank of superintendent, about the use of roadblocks to stop miners picketing. Inspector Bob Lax, spokesman for the South Yorkshire Federation, said that roadblocks could be illegal.

Mr John Lyons, general secretary of the Electrical Power Engineers' Association which represents top management and engineering grades in power stations, said last night that he expected more attention on the power stations this week but that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

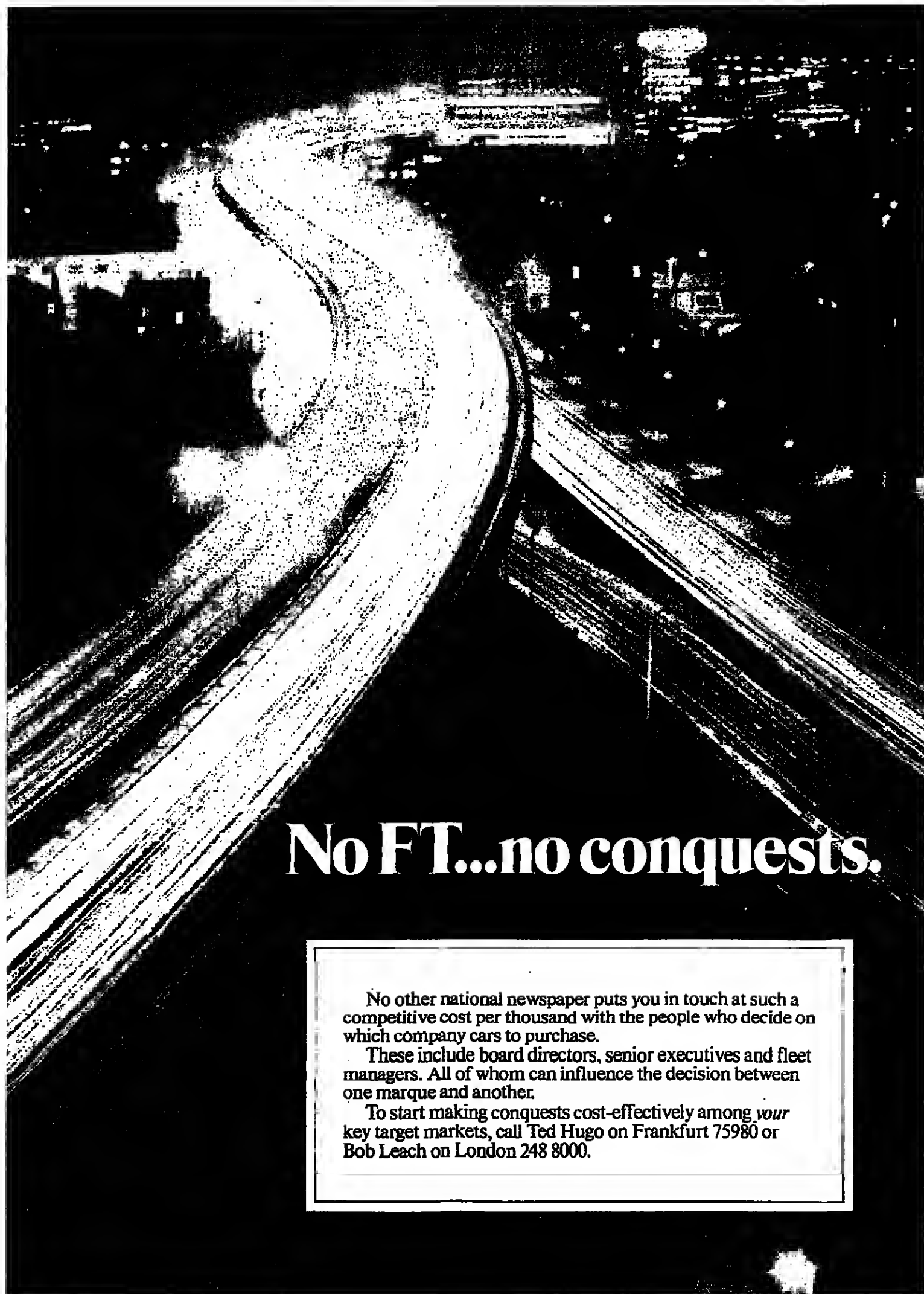
Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.

Mr Lyons said that his members would continue working.



No FT...no conquests.

No other national newspaper puts you in touch at such a competitive cost per thousand with the people who decide on which company cars to purchase.

These include board directors, senior executives and fleet managers. All of whom can influence the decision between one marque and another.

To start making conquests cost-effectively among your key target markets, call Ted Hugo on Frankfurt 75980 or Bob Leach on London 248 8000.

Talks at BL expected over Montego dispute

BY OUR LABOUR STAFF

TALKS are expected early this week between BL management and unions in an attempt to end the strike at the Cowley plant, Oxford, which halted production of the new Montego model last Thursday and Friday.

The dispute began when about 40 assembly workers walked out on Thursday complaining of low bonuses. It has cost about 800 cars with a showroom value of £3m and, if it drags on, the company believes customer confidence will be destroyed just when BL is striving to break the Ford Sierra/Vauxhall Cavalier domination of the company fleet car market.

BL says the relatively low bonuses at Cowley - about £17 a week - have been caused by disputes at the plant. Workers at the Swindon factory are regularly earning £27 a

week because of uninterrupted production.

However, the big problem looming at Cowley is the unions' refusal to agree to three-shift working, which the company insists is vital for the future model launch programme. The management, after weeks of talks, has warned that it may impose the changes unilaterally. All 4,500 body plant workers at Cowley are due to meet on Wednesday to decide how to oppose the changes.

Mr David Buckle, the Transport and General Workers Union district officer, said at the weekend: "Our criticism of the company is that it is so production-oriented, and so unwilling to run the company with any element of consensus, that there is bound to be dissatisfaction."

Britoil submits Deveron plan

Financial Times Reporter

BRITOL, the previously state-controlled oil company, has submitted a draft plan for developing the small Deveron field in the North Sea.

The field, lying in block 211/18A west of the Thistle field, is expected to yield total reserves of around 14m barrels of oil, less than 2m tonnes.

Britoil, which will operate the field, says that since the field is close to the Thistle platform, it could be developed from existing facilities.

Production of crude is planned for the last quarter of this year at an initial rate of 6,000 barrels a day. Britoil's partners in Deveron are Burmah Oil Exploration; Charterhouse Petroleum Development; Deminex UK Oil and Gas; Sante Fe Minerals; Tricentrol Exploration and British National Oil Corporation.

From Le Havre To Cadiz.



Johnnie Walker Red Label
THE CLASSIC SCOTCH WHISKY ANYWHERE.

Why will some people be phoning Timbuktu from their cars in June?

Because of a unique demonstration being held in London by a new company called TSCR.

TSCR (Telecom Securicor Cellular Radio Ltd.) was formed by British Telecom and Securicor in recognition of a need for a cheap, reliable mobile communication system.

Both companies are obviously uniquely qualified to fulfill this need.

BT has unrivalled experience across all fields of telecommunications and Securicor operate the UK's largest mobile communications network.

The system TSCR are demonstrating in London in June 1984 is called Cellnet.

It will be the first step to the opening of Cellnet's commercial service early in 1985. Cellnet will then quickly build coverage to reach 90% of the UK population by 1990.

Cellnet enables you to key straight into the public telephone system from a mobile or portable phone, from anywhere, to anywhere.

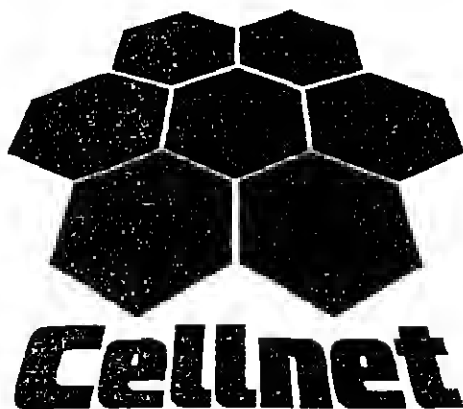
The effect this will have on world communications will be enormous.

Your business may well find it difficult to operate without it.

To find out more about TSCR and Cellnet please write to Peter Hodgson at the address below.

If you're one of the lucky journalists or decision makers to be invited to try the Cellnet demonstration but don't know anyone in Timbuktu, don't worry.

Anyone, anywhere else in the world will do.



A British Telecom - Securicor Joint Enterprise
Cellnet Centre, 142-148 Goswell Road, London EC1 01-380 2326.

UK NEWS

Car sales forecast raised to 1.79m

By Kenneth Gooding, Motor Industry Correspondent

THE BRITISH motor industry has upgraded its official forecast of new car sales in 1984 and now believes they will match last year's record 1.79m.

At the end of last year the Society of Motor Manufacturers and Traders estimated the 1984 car market would be 1.73m. This was looked on as optimistic by some individual manufacturers.

By February the forecast had been lifted to 1.75m. It has been moved up again after the decision by Ford to re-enter the car price war by offering its dealers extra bonuses and other incentives.

The society's forecasts are important because they are used by the Japanese Automobile Manufacturers Association when fixing shipments to the UK. Under the terms of the gentleman's agreement between the society and JAMA the Japanese share of the new car market is held below 11 per cent.

This year, however, the Japanese car imports are experiencing extreme difficulty in keeping up with their allocations. They are among the "losers" in the price war so far, with a market share down this year to 8.4 per cent by the end of April against 9.1 per cent at the same stage in 1983.

The SMMT has also slightly increased its forecast of total commercial vehicle sales in 1984. It now expects the total to rise by 6 per cent from last year's 267,837 to 283,000.

Texaco today becomes the latest of the large oil companies to launch a major national forecast promotion campaign.

Left-wing unions to campaign against no-strike agreements

BY PHILIP BASSETT, LABOUR CORRESPONDENT

TRADE UNION resistance to the increasing trend towards no-strike deals received its most public boost so far yesterday in a scathing attack on "new realism" and no-disruption agreements by Mr Tom Sawyer, deputy general secretary of the left-led National Union of Public Employees.

Left-wing trade unionists are planning a campaign against no-strike deals with the aim of committing the annual TUC Congress in September to a policy of opposition to them. TUC leaders feel that such a decision would be embarrassing to the movement, since they think it would be widely ignored by those unions interested in signing such agreements.

In a rousing speech to the NUPE annual conference in Bournemouth Mr Sawyer said: "The only thing you have got to be to sign a no-strike agreement is a bloody fool."

It was not just the Government which believed that democracy

started and ended at the ballot box. "We have got some of them in our own ranks," Mr Sawyer said. "They are the people who want to sign no-strike deals or no-disruption agreements."

"It's the same people who want no political trade unionism. They call themselves new realists." Mr Sawyer's remarks were taken as a thinly veiled attack on unions like the electricians' which has signed no-strike deals with a number of Japanese new technology companies, and the Civil and Public Services Association, which was active in offering a no-disruption agreement over the Government's trade union ban at its Cheltenham communications centre.

Mr Sawyer said unions in favour of such deals wanted to keep the workers in their place. "There is nothing realistic about going on your knees in front of the employer. You don't have to be a realist to grovel to the boss."

He went on: "I don't call it new realism - I call it old realism." It was propounded by the sort of people who wanted to do deals behind closed doors with the Government, whether Labour or Conservative.

Instead of this so-called new realism, Mr Sawyer said what was wanted was "strong independent trade unionism, with organised, educated members ready to fight for their rights and to take action when it's time."

"We want to be professional. We want to be more efficient. We want to give a good service to our members - but not at the price of democracy."

What the union movement did not want was services offered in a "slick, sharp way - in terms of technique as though they were selling insurance policies. What we want is a tough, tested and reliable old-fashioned approach - it's called trade union solidarity," he said.

Personal bank loans continue to grow

By Our Financial Staff

ADVANCES to the personal sector accounted for virtually all the increases in the London clearing banks' lending last year, and meant that for the second year running they lent more to individuals than to business. Personal sector advances rose £5.3bn to £32.6bn.

Loans to industrial and commercial companies fell £3bn to £26.6bn. These figures are contained in a new abstract of banking statistics put out by the Committee of London Clearing Bankers which it intends to update annually. The abstract lists detailed information about the banks' balance sheets, lending, infrastructure, employment, credit cards and clearing, some of it taken from the banks' own accounts, and some specially collated by the CLCB.

The statistics also show that the big UK clearers continued to increase their mortgage lending sharply last year, despite accusations that they had pulled out of the home loan market. Total loans outstanding for house purchase, including bridging finance and home improvements, rose £2.8bn to £10.7bn though this was lower than the £4.1bn increase in 1982.

The big London clearing banks installed 1,092 cash dispensers and automatic tellers - the largest number in a single year - bringing their total to 4,389.

Lloyds has the most with 1535, followed by NatWest with 1304, Midland with 703, Barclays with 683 and Williams and Glyn's with 164. The volume of transactions passing through them totalled £18.6m and the total value of cash withdrawals was £4.7bn.

CALL TO CHAMPION EUROPEAN TIES

SDP leader urges new public service pay body

BY BETER RIDDELL, POLITICAL EDITOR

A SINGLE new pay review body should be set up for the public services, Dr David Owen, the leader of the Social Democratic Party (SDP) urged yesterday at the end of the two-day meeting in Edinburgh of the Council for Social Democracy, the party's 400-strong policy-making body.

During a radio interview Dr Owen highlighted public sector pay as one of the major immediate problems for the Government.

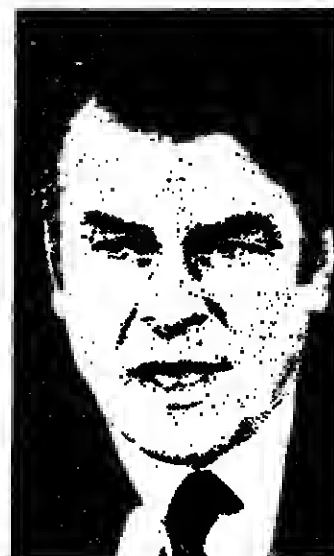
He said that there was an urgent need for a single comparability body, with an agreed arbitration mechanism, to replace the separate bodies for the armed services, the nurses, and for those on top salaries.

Dr Owen believes that instead of the present procedures, whereby arbitrators often split the difference between employer and employee, there should be a switch to a "pendular" system of arbitration. Under this procedure an arbitrator would decide in favour of one side or another.

His remarks partly reflect the experience in a Toshiba plant in his Plymouth Devonport constituency in the West Country. He still believes that an inflation tax should be available as a reserve power.

Apart from yesterday's debate on the mining dispute, the Edinburgh meeting was generally low key and was used by the leadership to promote the SDP Liberal Alliance's campaign for the European Assembly elections on June 14.

The Alliance manifesto, entitled "We'll Get Europe Working Together," will formally be launched this morning at a series of press conferences throughout Britain.



Dr David Owen

The manifesto stresses cooperation within the EEC for economic and industrial recovery. In his main address on Saturday, Dr Owen said the SDP should "not be afraid to champion its Europeanism. Internationalism is the deepest strand running through our party."

Dr Owen also emphasised the need to achieve strong conventional European defence in order to permit less reliance on nuclear weapons.

He renewed his opposition to the Trident missile system but warned that "as much as I would like to see savings from cancelling Trident going into the health service, social services and helping unemployed

ment, a substantial part of it must go on improving conventional defences so that we are not reliant on nuclear weapons."

The SDP leadership is placing particular emphasis on trying to attract disillusioned Tory voters in dairy farming areas.

Mr Robert Macdonald, the party's agriculture spokesman, yesterday said the SDP's proposed system of tradeable quotas would ensure that farmers' assets and incomes were not expropriated without compensation which is effectively what the Government had inflicted upon the milk producer.

The Alliance leadership is hopeful of doing well, possibly winning some rural seats such as Plymouth and Cornwall, North Wales, Northumbria, Dumfriesshire, Scotland and the Highlands and Islands.

A potential division of opinion between the leadership and some of the rank and file over the visit to London next month of Mr P. W. Botha, the South African Prime Minister, was avoided yesterday because there was insufficient time for the emergency motion to be debated.

The general mood was more self-confident than the other two councils since the general election in view of the Alliance's recent election successes.

There were, however, mutterings of discontent that the leadership was out of touch. For instance, the council passed a motion regretting that it had not been consulted about the details of the European proposals before they were agreed with the Liberals.

Civil engineering orders rise

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

CIVIL engineering workloads are picking up, according to a survey from the Federation of Civil Engineering Contractors published today.

The survey shows a "modest" improvement in the state of order books, stemming largely from the healthier position of smaller companies employing fewer than 500 people.

The order position of larger companies (employing from 500 to more than 1,000 people) is also better than a year ago. But the survey says the overall picture is

gloomy and "firms remain very pessimistic on prospects."

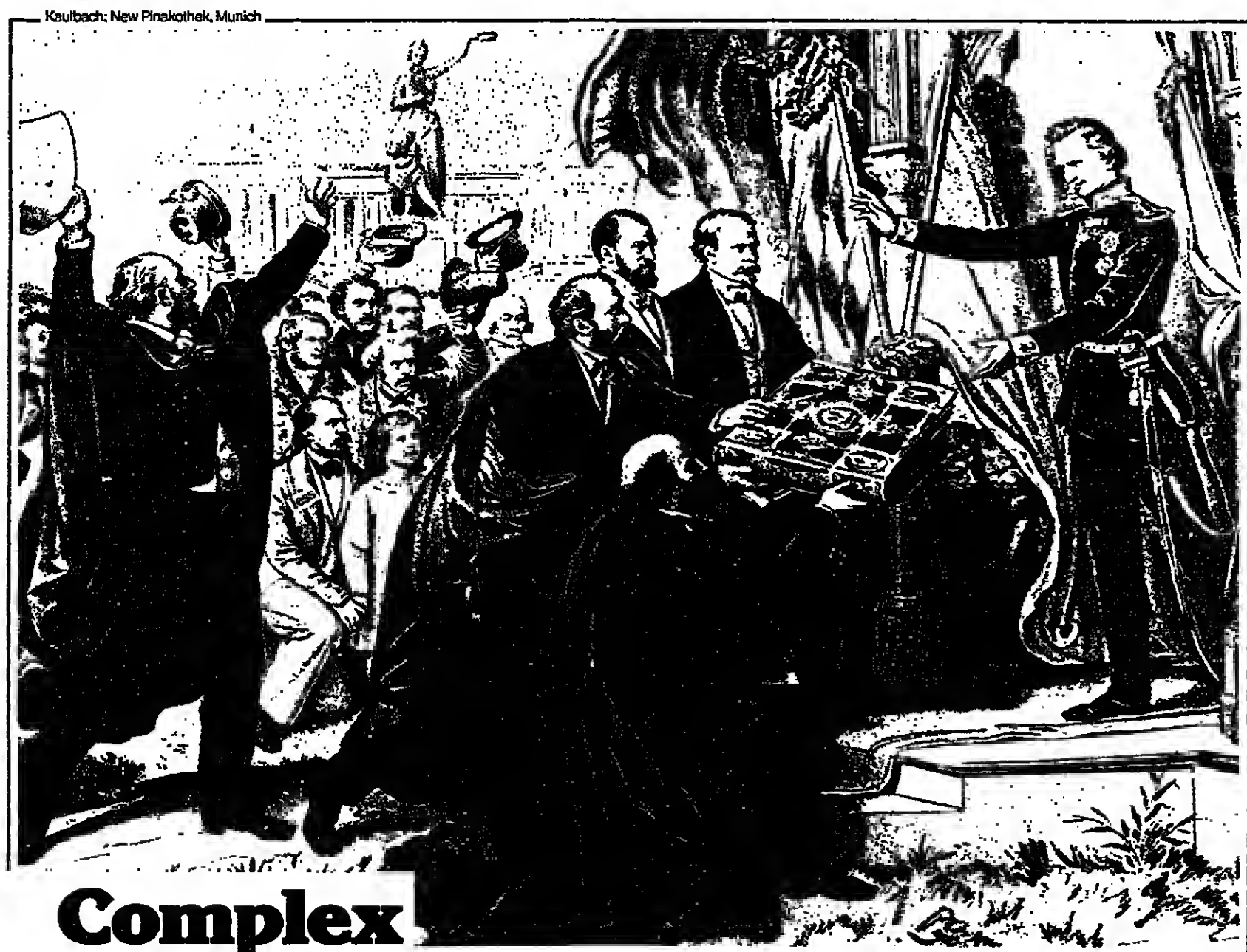
One problem is that although small companies are benefiting from a seasonal increase in the number of small orders placed by public sector clients before the end of the financial year, the larger companies are receiving fewer orders to tender. They are finding tender lists longer and the value of contracts lower.

The survey also shows that the decline in employment in the industry is slowing, with both small and large companies employing

more people than they did 12 months ago.

But the report says "levels of employment in the industry remain depressed and, on balance, in decline." The fact that some companies are recruiting operatives is "an encouraging sign but one which must be jeopardised by the poor prospects for orders."

The survey concludes that "the fall in the number and value of tenders throughout the industry is of particular significance given the pessimistic outlook for new orders and employment levels."



Complex trade financing packages made to measure.

Bavaria, our home, has a long tradition in international trade, and from this base we have built our reputation as foreign trade banking experts.

We are one of the largest universal banks in West Germany, and appreciated for our flexibility and friendliness. And we know our market well.

This professional experience guarantees you the best possible service and advice.

Our full range of modern facilities includes:

- Professional documentation and rapid payment transfers (SWIFT)
- Export-import financing packages
- Client-oriented foreign exchange operations
- Advice on seeking new trading partners
- Easy access to foreign markets through our international presence and connections.

Get in touch and put one of Germany's top universal banks to work for you.



Bayerische Landesbank

International Banking with Bavarian Drive and Friendliness

Central Office: Briener Strasse 20, 8000 München 2, Tel.: (089) 2171-01, Telex: 5286 270, Cables: Bayernbank München. Branches: London, Tel.: 726-6022; New York, Tel.: 310-9800; Singapore, Tel.: 222 6925. Subsidiary: Bayerische Landesbank International S.A., Luxembourg, Tel.: 47 59 11-1. Representative Offices: Toronto, Tel.: 862-8840; Vienna, Tel.: 66 31 41; Johannesburg, Tel.: 8 38 16 13.

By-election nominations hastened

BY OUR POLITICAL EDITOR

THE SELECTION of candidates for the forthcoming Portsmouth South by-election is being accelerated in response to speculation that the Government may choose to hold the contest on June 14, the day of the European Assembly elections.

The by-election has been caused by the death a week ago of Mr Ralph Bonner Pink, who held the seat for the Tories at the general election last June with a majority of over 12,000 ahead of the Social Democratic Party (SDP).

Some Alliance leaders believe that the Conservatives may want to rush the by-election to prevent the Alliance from building up momentum, especially in view of the SDP's strong second place in the recent

Stafford by-election, a broadly comparable seat.

The SDP has set Wednesday as the closing date for the nomination of possible candidates. Mr William Rodgers, one of the SDP's founding "Gang of Four," said at the weekend that, after lengthy consideration in the last few days, he was "very unlikely" to put his name forward.

One or two of the party's other national figures are also thinking about standing. But the SDP candidate looks almost certain to be Mr Michael Hancock, a local SDP councillor who fought the seat last June.

Conservative Party leaders were consulting over the weekend with local party officers about a possible date. June 14 might be regarded as

rushing the election in view of how recently Mr Pink died. Similarly, a later date in July might be difficult in view of the large holiday trade in the Southsea resort part of the constituency.

Mrs Shirley Williams, the SDP's president, said at the meeting of the Council for Social Democracy in Edinburgh yesterday that, if the by-election was called for June 14 to coincide with the European elections, "it will be a deliberate attempt by the Thatcher Government to cheat the electorate of that city of a proper political debate. It would shorten the election process drastically, distract voters from the issues of Europe, and confuse domestic and European politics."

Central Queensland Coal Associates and Gregory Joint Ventures

Managed and Operated by
Utah Development Company

US\$785,000,000

Coal Assets Acquisition Project Finance

for
The BHP Group

through
Utah Development Company
UMAL Consolidated Limited
BHP Minerals Limited

**Pancontinental Mining Limited
Queensland Coal Trust**

Floating Rate Notes Facility
US\$355,000,000
First Bank and Agent
The Bank of Tokyo, Ltd.
US\$46,000,000
Agent
BA Asia Limited

Commercial Paper Facility
US\$270,000,000
First Bank and Agent
Chemical Bank
The Industrial Bank of Japan, Limited
The Long-Term Credit Bank of Japan, Limited

Euro-dollar Loan Facility
US\$114,000,000
Agent
National Australia Bank
(National Commercial Banking Corporation of Australia Limited)

Bank of America NT & SA
Chemical Bank
Continental Illinois National Bank
and Trust Company of Chicago
National Australia Bank

The Bank of Tokyo, Ltd.
Commonwealth Trading Bank of Australia
The Industrial Bank of Japan, Limited
The Long-Term Credit Bank of Japan, Limited
National Westminster Bank PLC

Amsterdam-Rotterdam Bank N.V.
Australian Industry Development Corporation
Deutsche Bank
The Mitsubishi Bank, Limited

Australia and New Zealand Banking Group Limited
Bank of Montreal
The Fuji Bank, Limited
Mellon Bank
The Mitsui Bank, Limited

Amsterdam-Rotterdam Bank N.V.
Australian Industry Development Corporation
Bank of Montreal
The Chase Manhattan Bank, N.A.
Commonwealth Illinois National Bank
and Trust Company of Chicago
The Industrial Bank of Japan, Limited
Lloyds Australia Limited
The Mitsubishi Bank, Limited
The Mitsui Bank and Banking Company Limited
The National Credit Bank, Ltd.
State Bank of New South Wales

The Bank of Tokyo, Ltd.
Chemical Bank
The Dai-ichi Kangyo Bank, Limited
The Fuji Bank, Limited
The Industrial Bank of Japan, Limited
The Long-Term Credit Bank of Japan, Limited
The Mitsubishi Trust and Banking Corporation
National Australia Bank

Australia and New Zealand Banking Group Limited
Bank of America NT & SA
Banque Paribas de Paris
Commonwealth Trading Bank of Australia
Deutsche Bank Compagnie
Financiere (Luxembourg)
Kreditbank International Group
Mellon Bank
The Mitsui Bank, Limited
National Westminster Bank Group
The Sanwa Bank, Limited
The Sumitomo Bank, Limited

Joint Credit Agent
The Bank of Tokyo, Ltd.

HITACHI EUROPE LTD: Trafalgar House (2nd Floor), Hammersmith International Centre,
2 Chalkhill Road, Hammersmith, London W6 Tel: 01-748-2001
(Industrial Equipment, Information & Communication Systems)
HITACHI ELECTRONIC COMPONENTS (U.K.) LTD: HITEC House, 221-225 Station Road,
(Electronic Components) Harrow, Middlesex HA1 2XL Tel: 01-861-1414
HITACHI SALES (U.K.) LTD: Hitachi House, Station Road, Hayes, Middlesex UB3 4DR
(Consumer Products) Tel: 01-848-8787

THE ARTS

Russell's Italiana/Geneva

Andrew Clark

If you are to let Ken Russell loose in an opera house at all, then giving him *L'italiano* in Geneva is probably the safest way to go about it. Unlike some of Russell's previous excursions in opera, Rossini's work loses little by being picked up and shaken by a maverick imagination, and in spite of being overloaded with sets and props in its latest incarnation at the Grand Théâtre, Geneva, it has emerged with a freshness and funniness that still left room for appreciating a high standard of musical performance.

Russell's argument that the "war of the sexes" is basically the same today as it was in Rossini's lifetime is his point of departure, and the updating of character and situation—which can be so risky and tedious in more serious operas—is easily achieved.

Surrounded by a high-camp chorus of eunuchs, the Bey of Algiers, played by a superbly wicked caricature of the Arab sheikh who views women as objects ("Oh che pezzo," he cries on the first sight of Isabella), as might anyone fed on a diet of Playboy and *Elle*. His god is the Great Bunny-Girl in the Sky, whose insignia decorate even his own turban and tailcoat. Isabella, no more the shipwreck victim, is the resourceful, witty, and resilient hostess who continues serving drinks during an unscheduled stop on alien territory, and later makes her patriotic salute as an impromptu mascot for the visiting national football team.

The humour is of the "laugh-a-minute" variety, with under-

currents of harmless vulgarity, punctuated by a series of graphic dance routines performed by a smart troupe of nubile girls. Yet the elevating spirit of the work, as well as its engaging silliness of character and situation, was preserved. Russell showed an appreciation of the music's patterns, especially in the chattering ensembles where the plethora of hilarious activity was in keeping with the bubbling crescendos.

The cast worked as a team and everyone seemed to be enjoying themselves hugely. I especially liked Paolo Montarsolo's farcical Mustafa—a buffo bass of experience and style—and the Lindora of Robert Camilli, whose pure, unfettered delivery and sense of line harnessed memories of the painful efforts of so many other tenors singing Rossini. Stefania Toczyska's Isabella was more luxuriantly sung than acted, but John Rawnsley's lecherous Taddeo was wholly in keeping with the romp.

Thanks to the eye-catching effect of Ralph Koltai's designs, Carl Toms' costumes and John McLain's lighting, and the precise, unobtrusive support of Myung-Whun Chung in the pit, the visual and musical production was carried off with style and spontaneity. Whether the next opera to undergo the Russell treatment (including *La Bohème* at Macerata this summer) and *Tannhäuser* two years hence in Geneva) emerge as unscathed as *Italiana* is quite another matter.

Panic/Theatre Upstairs

Michael Coveney

Denied the closing minutes of Alan Brown's self-indulgent zany cliff-top epic by this theatre's new late start policy, we had reached after three hours a state of underwater apnoea, and mass ory played out to the music of the spheres or at least the Halle-lula Chorus and "Thus Spake Zarathustra."

The little cottage by the coast and all who sail in her had toppled over the edge, joined battle with the great alien forces of the folks across the water and renewed its sea-going adventurousness on the good ship Arcadia.

As in an earlier study of council estate brutality and domestic fantasy, *Wheelchair Willie*, Mr. Eriksen's great problems writing a second act, but he has a strikingly quirky theatrical imagination and a raw ability to forge unpretentious dramatic and physical statements from unlikely material.

In this case, a family of eccentrics gather to celebrate the 20th birthday of Sweet Fanny (Harriet Bagnall), a retarded nymph in a soiled dress who has a crush on the local Pan, a hairy-bodied and cornetted comedian who hides his phallic light under a whole husel of raincoat.

David Fielder invests this character with a light, dreamlike quality, entering the sitting room of his autistic, carpet-shredded dummy grand-parents and flapping shutters with a look of delighted amazement and an agile, funny walk. Whatever the flaws in the play—which tends towards the repetitive and pedantic—the interval there is no denying Mr. Brown's creation of a hermetically sealed off group of misfits and nutcases who recognisably relate to each other, huddling against the mounting horrors of the real world.

Sara Easby's design gives us excellent elderly dummies which eventually expire before being unceremoniously dumped out of the window. And the family roll call includes a pair



Harriet Bagnall

The reopening of the Museum of Modern Art in New York is an event akin to the return of the Ark of the Covenant to Jerusalem. Since the late 1970s, when the museum decided to rebuild and expand on its dense midtown site, there has been a disturbing period of limbo. For a time the modern art world has been without its centre, the faithful have been uncertain where to look for the approved dogma, the religion has lacked a temple.

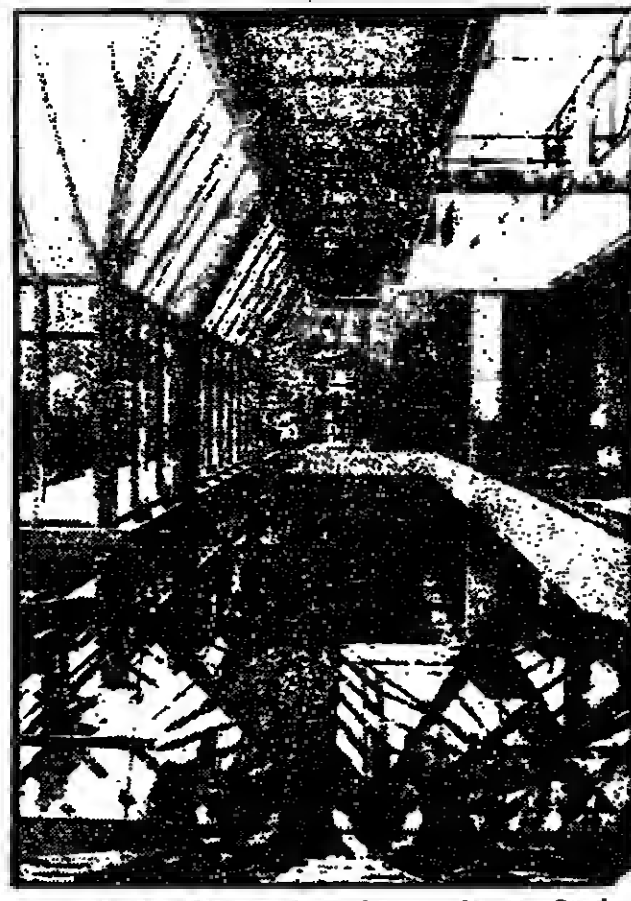
The Museum of Modern Art has a rare and crucial status. It is not an institution that has merely collected examples of the art of our own century, it has set out to define what that art is. The very word modern is constantly being redefined by the mandarins at the court of contemporary art. There is not another museum in the world that has so boldly and bravely, and sometimes even wrongly, written and distributed the visual propaganda of the capitalist 20th century world. Whether we like it or not the museum is the mother of contemporary art because its founders decided back in the 1930s that it was to be "the greatest museum of modern art in the world."

When it opens its doors to the public on May 17, 50 years of artistic choices and aesthetic decisions can be seen in a newly designed and doubled-in-size series of galleries. It will be a vital moment for the future of "modern art" as well as the moment that sets some kind of final seal on the development of critical thinking about the art of the 20th century.

For more than a week the Trustees of the Museum have been entertaining their friends from all over the world and from all walks of life that have any remote connection with modern art. One of the great strengths of the museum is that it has always recognised that the visual arts of the 20th century must include both the fine and applied arts. While painting and sculpture occupy the major spaces in the new museum it is printing, film, architecture, photography and industrial and graphic design that cluster round to prove the point that art in this century is diffuse and complex and yet close to our everyday industrialised lives.

The new buildings that house the icons of the 20th century have an interesting history. Like so many other things in New York the story of these premises is a story of money. By selling the air rights to a developer to provide a tower of apartments the museum was able to finance the development of a new wing and a full-scale reordering of the collections and research facilities. The 44-storey residential tower and the new galleries were designed by Cesar Pelli and Associates of New Haven, Connecticut, working in collaboration with Green Associates, Edward Durrell Stone Associates and Jacqueline Robertson.

Cesar Pelli opted for a decidedly unmodern approach to his commission. He decided that there should be elements of conservation, that he would add on to existing buildings without taking the option to rebuild completely. The International Style building that was erected in 1939 by architects Philip L. Goodwin and Edward Durrell Stone at West 53 Street, of Fifth Avenue, has been retained as a landmark on the street. The



View of the Museum of Modern Art's new Garden Hall, overlooking the Abby Aldrich Rockefeller Sculpture Garden

white facade on a New York street remains as an early example of the modern movement.

One other element of the old museum that Pelli rightly felt obliged to retain was the Sculpture Garden—an important oasis in the city and one of Philip Johnson's more successful designs.

The new circulation area is a large, angular glazed steel frame that is rather roughly detailed. In planning terms it solves the circulation problems and allows for the mobs of visitors to reach the galleries without transgressing the solemnity of the exhibition space.

The new galleries are not so different from the old. They are small spaces painted white and three quarters of them are close carpeted in grey. They feel like New York apartments of the 1930s—they have elementary tungsten lighting and daylight is almost completely banned. The collection is

Two Tennstedt concerts

Max Loppert

Klaus Tennstedt is a puzzling conductor. In the space of four days last week he and the London Philharmonic gave two Festivals in which he touched disconcerting extremes of quality. Monday's Wagner—chunks of *Tannhäuser*, *Tristan*, and *Götterdämmerung*—demonstrated the less attractive aspects of the "enthusiastic" Tennstedt: sprawling platform demeanour, aplomb, rickety, unrefined Wagner playing to match, playing which seemed to have as its artistic motto "loud, louder, and louder still."

The *Tannhäuser* Overture and Venusberg opening was a rumpus, one stretched back for the consoling memory of conductors in this hall (such as the unforgotten Stokowski) not content simply to bash their way through the Bachian, but to phrase it and to attend

to its internal balance of parts in a way that achieved sensuous beauty as well as sensationalism. In Isold's Liebestod and later in *Tristan's* transfiguration (preceded by dawn, Rhine, and funeral music from the opera), the soloist was Jesse Norman—not a true Wagnerian dramatic soprano (the insecure top of the voice is out of scale with the sumptuousness of the rest), but all the same, ample, passionate, and grand in style. Miss Norman did very well, and would have done even better with a conductor who supported her singing line rather than regularly undermining it in hulges of excitability.

Thursday's programme made a hardly less disheartening start. Walton's *Scopino* Overture is a witier, more subtly shaded, more dramatically varied piece when hit home less hard and less unremit-

ttingly; the LPO brass gave what was asked of it, and that was an important element in the overall effect of heavy-footedness. In the orchestral accompaniment to Haydn's C major Cello Concerto, Tennstedt removed rows of desks from the strings; but as he evinced little feeling for the muscular confrontations and humorous counterstatements of 18th century concerto discourse, the serious classical impression was seriously weakened, and Heinrich Schütz's solo playing (unlaid at first, strong and full of interest thereafter) was left to sustain it mostly unaided.

But, after the interval, the Bruckner Seventh Symphony—and suddenly one remembered how and why the conductor has achieved his current acclaim, and how often in the past it has seemed a just reckoning. Though the LPO

violins have lost much of their former serenity of tone—there were many wry moments in phrases calling for hell-like brilliance and security of tone—the larger movements of the music showed this to be an orchestra whose Bruckner powers have not been lost since Bernard Haitink's day.

Tennstedt's way with this symphony is often deliberate in tempo yet filled with nervous energy of statement; the numerous radiance of the music, particularly of the Adagio, is not an automatic assumption so much as a goal to be worked towards.

It was hard to relate the seriousness of this performance, its control over vast musical periods and sombre elation in closing each one, to the sound-and-fury of what had preceded it.

Now that the Museum of Modern Art has opened its doors again we must hope that it will not just be a shrine to the modernist dogmas of the 1930s. New York is the place for the redefinition of modernism and the museum is the place to do it. Thrilling though it is to see the new heart of the modern art world heating again—the pleasure is tempered by the sensation which seems stronger than ever now that by entering the portals of the Museum of Modern Art has become like entering a cathedral of the past.

Architecture

Colin Amery

A new cathedral for the past

Fred Karno's Army/Bristol

B. A. Young

Though he was a working playwright from his earliest days, we don't remember Fred Karno for his own performances but for the players who worked for him. Mostly we think of Charlie Chaplin and Stan Laurel, but his "speechless comedians" might include Bill Hayler, George Robey, Little Tich, or Harry Weldon.

Sensitively, Tony Staveacre has kept such characters in the background of his documentary revue at the Theatre Royal, Bristol. Chaplin is there, but his "drunken tot" act with red nose and grey topper, hasn't much to do with the mature Chaplin—though Kerry Shale manages to suggest the later style in his movements, something Franny O'Loughlin can't do with the back-row character of Stan Laurel, then Stan Jefferson. Harry Weldon does his footballer sketch. I never saw Weldon, though as a child I knew his voice from gramophone records, as well as I now know Sir John Gielgud's. Barry Crane's performance suggests that the act was mostly knock-about.

Well, most of Karno's acts were knockabout. There were no scripts; the gags came out

of Karno's inventive head, and were played as if they were spontaneous, though they surely included material from older comedians. Chris Harris makes a convincing figure of Karno—brilliant, arrogant, cruel, mean, yet someone men liked to work with and women to sleep with. His faults were less excusable in his more prosperous times, and this naturally makes the second half of the evening less fun than the first, where it's a delight to see immortal jokes played as something fresh.

At the heart of Karno's company, Syd Chaplin, Fred Kitchen, Jack Melville, and Marie Moore come to genuine life in the hands of Kevin Lloyd, Michael Gunn, Tim Brown, and Linda Polan. Is the language sometimes a little too strong for that period? The stage where John David, on a direction by John McMurtry's act on the revolve keep the action continuous, ensures that the evening is lively, even when the matter is less so. Karno's phone records, as well as I now know Sir John Gielgud's. Barry Crane's performance suggests that the act was mostly knock-about.

Still, his funeral is hilarious.

Northern Music Theatre

David Murray

Appearing at The Place on Friday and Saturday, Northern Music Theatre proved itself to be a bold, serious and professional ensemble, and one that holds out great promise. Not only that, but it is a team of performers to improve—there's nothing tentative or half-formed about their work—but of inspiring a stream of new pieces in their flexible genre; an ensemble capable of such realisations must excite any composer with music-theatre projects. NMT is not alone in the field, but among continuing troupes here they are uniquely commodious, unconstrained by any fixed, special base like a theatre or such an instrumental sextet or a vocal team. Directed by the composer Vic Hoyland and the conductor Graham Treacher, they draw from their excellent "company" whatever may be needed; a consistent style still makes itself felt.

They brought recent pieces for dramatic soloist and ensemble by Philip Grange and by Hoyland, with a Dadaist revue-number by Maurizio Ruffini, "as de cino," between them. The sequence was plainly right, but it came under the curse of the new-music scene—the cumbersomeness of moving from one work to another with completely different personnel and format; less than an hour of

actual performance needed a 40-minute interval and a further long pause, almost like Covent Garden. Kagel's mappy little confection, the choreographer David Sauer's too, for he animated Kagel's notated "steps for five" as disarming exercise for deadpan chaps with white suits, boaters and canes—made a good piece-break.

Grange's *The Kingdom of Bones* is a monodrama for a mother who flees with her baby from a plague, and loses him anyway (shades of Schoenberg's *Erwartung* and of Britten's *Madwoman*). Though Linda Hirst did her with great commitment and economy of gesture, the piece is virtually a concert scene; the music reaches further than anything we see. Some effects may seem over-simple — pretty forest-murmurs for evocation, raw percussive blows for the tragic climax; the score is however not only precise in direction, but satisfyingly well-proportioned.

Andrew Clements has written here about Hoyland's spiritual biography *Michelangelo* in York; I'll add only that the refined density of its harmony and its inventions for solos of flute and clarinet are striking, that the sinuous solidity of Michelangelo's figures seldom appears in Sauer's *tableaux vivants*, and that in *The Place* the many violent explosions almost numbed the ear.

Bach/Elizabeth Hall

Andrew Clements

May is traditionally the month of the English Bach Festival. In less than a week it spreads itself across several weeks and between two cities—Oxford and London—embracing a generous helping of contemporary music alongside its 17th and 18th-century staples. More recently the scope of the festival has been severely curtailed.

A Japanese *Messiah* opened this year's programme, and Thursday evening the English Bach Festival Singers and Baroque Orchestra directed by David Robiou presented a characteristically imaginative programme of J. S. Bach.

It was billed rather forbiddingly as "Bach and Luther"; perhaps such an austere-sounding combination was the cause of the poor attendance. The

Lutheran chorale "Ein feste Burg" was the pivot around which the evening revolved. The evening swung, given first in its original uniform form, then as harmonised by Vivaldi and Bach, as a chorale prelude and finally in the cantata which shares the name. Earlier, after the first (C major) suite to warm up the orchestra, the audience was the Lutheran Mass in G minor BWV 235, the first of Bach's "short masses".

Put together with great musical and informed by intelligent helpful programme notes it promised well, but the performance did not maintain the same standard. There was more than a suggestion of haste in the preparation; the choral singing was not as well drilled as it should have been with a choir of only eight voices.

Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday, A selective guide to all the Arts appears each Friday.

May 11-17

The Damask Drum / Finnish State Opera

OSSIA TRILLING

Music

PARIS

Ensemble Intercontemporain conducted by Pierre Boulez. *Ensemble Intercontemporain*, soprano: Anne Le Baron, Brund Maderia, Zimmermann, R. Strauss (Mon). Théâtre du Rond-Point (256 7080).

Ensemble Instrumental de France: Bach, Mozart (Mon). Théâtre des Champs-Élysées (723 4777).

Yvonne Minton recital, John Constable, piano: Strauss, Wagner, Bachmann, Copland, Britten (Mon). Théâtre de l'Albâtre (742 6727).

Orchestra Colonne conducted by Claudio Scimone with Orchestra Colonne Choir: Rossini's *Stabat Mater* (Mon). Salle Pleyel (231 7289).

Paul Klintz Orchestra and Choir and Albert Roussel Choir: Mendelssohn's *Paulus*, oratorio for 200 participants (Tue). Saint-Severin's Church (633 6761).

Ensemble Orchestra de Paris conducted by Hikotaro Yazaki, Anne d'Arco, piano, Raphael Oleg, violin: Rostropovich, Mendelssohn, Mozart (Tue). Salle Gaveau (563 2030).

Ensemble Orchestral de Paris-chamber music: Leloux, Saint-Saëns, Schumann (Wed). Salle Gaveau (563 2030).

Martin Egel, bass baritone. Marisa Borini recital: Lieder by Beethoven, Brahms, Mendelssohn, Schubert,

Schumann (Wed). Théâtre des Champs-Élysées (723 4777).

Armenian: Dele P'ave - a folkloric Colmanian group mixing music, theatre and dance in a heady cocktail (Wed, Thurs). Cité Universitaire, 21 Bd Jourdain (589 3969).

L'Orchestre du XVIIIe Siècle conducted by Frans Bruggen, John Gibbons, piano: Haydn, Mozart, Beethoven (Thurs). Théâtre des Champs-Élysées (723 4777).

National Symphony (Concert Hall): Andrew Litton conducting, Doc Severinson, trumpet. Last in the season's pop concert (Thurs). Kennedy Center (254 3716).

Chicago Symphony (Orchestra Hall): Claudio Abbado conducting Samuel Magad violin, Mozart, Hindemith, Brahms (Thurs). (435 8123).

New York Philharmonic (Avery Fisher Hall): Philip Johnson conducting, Yo-Yo Ma, cello, Slobostanovich, Schmidt (Tue); Erich Leinsdorf conducting, Leon Fleischer piano, Rostropovich, Ravel (Thurs). Lincoln Center (874 3424).

Carnegie Hall: Danish National Orchestra: Sixteen Erling conducting, Peter Zoufal, violin, Greg Mendelssohn, Nielsen (Mon); Elmar Oliveira, violin, Robert McDonald, piano, Handel, Prokofiev, Suk, Brahms (Wed); Y Chamber Symphony, Gerard Schwarz conducting, Alfred Brendel, piano, All-Beethoven programme (Thurs) (247 7438).

London: Royal Festival Hall (Tue). (823 3191).

London Mozart Players conducted by David Josefowitz with Tang Yun, violin, Mozart and Mendelssohn. Queen Elizabeth Hall (Tue). (823 3191).

London: Philharmonia Orchestra and Chorus conducted by Giuseppe Sinopoli with soloists: Verdi Requiem, Royal Festival Hall (Tue). (823 3191).

London: Soloists Chamber Orchestra conducted by David Josefowitz with Tang Yun, violin, Mozart and Mendelssohn. Queen Elizabeth Hall (Tue). (823 3191).

Paul Roberts, piano: Debussy and Falla. Purcell Room (Tue). (823 3191).

Halle Orchestra conducted by James Loughran with Ruggero Ricci, violin. Verdi, Mendelssohn and Elgar. Barbican Hall (Wed). (539 9891).

London Mozart Players conducted by David Josefowitz with Tang Yun, violin, Mozart and Mendelssohn. Queen Elizabeth Hall (Tue). (823 3191).

Peter Katin, piano: Liszt, Queen Elizabeth Hall (Wed).

Royal Philharmonic Orchestra conducted by Myung Whun Chung with James Galway, flute, Kodaly, Khachaturian and Dvorak. Royal Festival Hall (Thurs).

Fires of London conducted by John Carewe and Peter Maxwell Davies with Mary Thomas, soprano and Tom Yang, dancer. Judith Weir and Maxwell Davies. Queen Elizabeth Hall (Thurs).

English Chamber Orchestra and Promusica Chorus of London conducted by Jeffrey Tate with Teresa Cahill, soprano, Keith Lewis, tenor and Cerynse Howell, bass. Haydn's Creation. Barbican Hall (Thurs).

LONDON

Philharmonia Orchestra and Chorus conducted by Giuseppe Sinopoli with soloists: Verdi Requiem, Royal Festival Hall (Tue). (823 3191).

London: Soloists Chamber Orchestra conducted by David Josefowitz with Tang Yun, violin, Mozart and Mendelssohn. Queen Elizabeth Hall (Tue). (823 3191).

Paul Roberts, piano: Debussy and Falla. Purcell Room (Tue). (823 3191).

Halle Orchestra conducted by James Loughran with Ruggero Ricci, violin. Verdi, Mendelssohn and Elgar. Barbican Hall (Wed). (539 9891).

London Mozart Players conducted by David Josefowitz with Tang Yun, violin, Mozart and Mendelssohn. Queen Elizabeth Hall (Tue). (823 3191).

Peter Katin, piano: Liszt, Queen Elizabeth Hall (Wed).

Royal Philharmonic Orchestra conducted by Myung Whun Chung with James Galway, flute, Kodaly, Khachaturian and Dvorak. Royal Festival Hall (Thurs).

Fires of London conducted by John Carewe and Peter Maxwell Davies with Mary Thomas, soprano and Tom Yang, dancer. Judith Weir and Maxwell Davies. Queen Elizabeth Hall (Thurs).

English Chamber Orchestra and Promusica Chorus of London conducted by Jeffrey Tate with Teresa Cahill, soprano, Keith Lewis, tenor and Cerynse Howell, bass. Haydn's Creation. Barbican Hall (Thurs).

The world premiere of a first opera by 46-year old Paavo Heininen is a reminder of the remarkable way in which the post-war Finnish music theatre has grown and flourished. A graduate of the Sibelius Academy, the Cologne College and the Juilliard School, Heininen is also a noted pianist, conductor, musicologist and teacher of theory and composition. Unlike his teacher, Kokkonen, and his contemporary, Aulis Sallinen—whose operas have been heard and admired outside Finland—Heininen has developed an atonal idiom that is avowedly "difficult." Yet his *The Damask Drum* is an accessible example of music theatre, a bold example of a "Gesamtkunstwerk," in which music, song, mime, dance and an exciting visual element play equal parts.

He mischievously calls it a "concerto for singers, players, words, images, movement." His 45th opus, it was fashioned into its final Finnish form jointly by the composer and the noted playwright, Eva-Liisa Manner. The libretto was shaped in part by the English translator and poet James Kirkup, professor at the University of Kyoto in Japan.

It is modelled, although remotely, on the 14th-century No drama by Zeami Motokiyo, Ayo no Tsuzumi (*The Damask Rose*). Oddly enough, another opera of the same title and on the same theme, by an Icelandic composer was world pre-

miered in Reykjavik at the Icelandic Festival last year. On that occasion Kirkup also had a hand in the work.

Due to the foresight of the Finnish State Opera's retiring artistic director, Juhani Rinne, who commissioned it as his swansong production in Helsinki, non-Finnish-speaking patrons of the Opera-house were able to read Kirkup's English translation in the parallel Anglo-Finnish version of the libretto, available with the programme.

This ninety-minute piece, with a single interval, bears only a superficial resemblance to its Japanese prototype. The production team of conductor Ulf Söderblom, director Liisbeth Landefeld, designer Oiva Toikka and choreographer Aki Ahlborn—the last two making their debut at the Operahouse—have, rightly, made no attempt to turn it into a copy of a No play. On the other hand, its origins as such are unmistakable.

The programme includes a well-documented preamble by the composer that makes his musical and dramatic intentions clear. Would that other writers of modern, "difficult" scores today were as helpfully explicit. The production is a compelling collective effort by the production team, the soloists, the chorus and, not least, Mr Söderblom's evident command of his situation. Full marks must go to the cast of

eight soloists, 10 dancers, and 50 members of the mixed chorus who are seated on the stage in two ranks throughout, far from interfering the dramatic musical idiom.

The protagonist, who corresponds to the Shite No actor, is a gardener who conceives a consuming passion for the ice-cold princess—clearly a forerunner of Turandot. Being a member of a social caste below hers, and so out of her sphere, he is nevertheless encouraged to press his suit by striking the drum of the title. A foolish endeavour.

Edgar Wallace's 1929 gangster play has moved into the West End from the Watford Palace where it was first seen in this revival by Robert Walker two months ago. It is an extraordinary piece, almost every line a rough-hewn aphorism as the Italian chief hoodlum Tony Perrelli, whom Wallace based on Al Capone, changes one woman for another and trades off colleagues against rivals in racketeering, corrupt prohibition Chicago.

The cast is reinforced by John Blithall as Tony's closest enemy and Allan Hendrick as

The gardener turns into a demon, drowns in the palace lake, and haunts the princess, who also becomes a demon. She is harried by the demons, who also assume demonic shapes, and kills her, but tragic, finale. Much of the visual delights are provided by the shimmering settings and shifting light effects by Oiva Toikka, a glass designer. Taru Valjakka and Heikki Keinonen assume the arduous roles of the princess and her unhappy suitor with a vocal artistry that conceals the almost superhuman efforts required of them.

On the Spot/Albery

Michael Coveney

Edgar Wallace's 1929 gangster play has moved into the West End from the Watford Palace where it was first seen in this revival by Robert Walker two months ago. It is an extraordinary piece, almost every line a rough-hewn aphorism as the Italian chief hoodlum Tony Perrelli, whom Wallace based on Al Capone, changes one woman for another and trades off colleagues against rivals in racketeering, corrupt prohibition Chicago.

The cast is reinforced by John Blithall as Tony's closest enemy and Allan Hendrick as

the guy who is put "on the spot" after openly sacrificing his life for a few hours of happiness with Tony's Japanese wife.

I read that Simon Callow now sees Tony Perrelli as more introverted than extrovert. You could have fooled me. What he has worked on since Watford is a sort of overbearing, Neanderthal lassitude. In a play of crude effects and callous brutality, those stoney glances with Callow flicking his tongue and crossing his eyes at potential adversaries are the most frightening episodes of all.

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

TWO AND a half years ago the cracks in Staffordshire Potteries' balance sheet were not only highly visible — they were threatening to shatter the company's very existence.

Losses of £1.3m for the 12 months to June 1981, for example, had badly eroded the group's capital base and a £1.6m "rescue" rights issue in October that year was required to bring the business back from the brink.

But while most British companies battered by recession at the time were largely obsessed with financial survival and little else, the Stoke-on-Trent-based earthenware manufacturer also introduced a radical and far-reaching employee participation programme, which senior management believes is already paying off.

Nobody would claim that it has yet had any quantifiable impact on financial performance — Staffordshire recently announced an \$800,000 turnaround in pre-tax profits to £620,000 for the half year to December — but Bill Bowers, the chairman, is convinced that employee participation has laid a solid platform for future growth.

The programme consists of three main initiatives. Better communication is achieved through regular "team briefings"; consultation has been improved with the setting up of a new Group Consultative Council; and greater involvement has been encouraged with the introduction of quality circles (these now cover about 20 per cent of the workforce). In addition, the company operates a carefully thought-out efficiency bonus and employee share scheme (see other article) which is designed to enable the company's 1,950 employees to share in the financial benefits of participation. Significantly, it is based on wealth creation (not profit) and is structured to provide self-adjusting targets automatically worked out on performance over the previous three years.

The Staffordshire story, however, is remarkable not so much because of what has been done — many of the techniques had been pioneered elsewhere — but because in the process the company has tried to reverse its previously paternalistic management style.

Set up in its present form in 1946 by Bowers' father, the business grew quickly on the back of a range of utilitarian tableware and retained its family image even after going public in 1962 (Bowers, his brother Ted and the family still own 30 per cent).

As the economic stormclouds gathered in the late 1970s and early 1980s, however, as machines started taking over



Richard McNamara (second from left) and Bill Bowers with Norma Clay, supervisor of the hand-casting section. A visit to Japan's factories impressed on them that "role of individual supervisors was particularly important".

Employees chip in

Tim Dickson on Staffordshire Potteries' participation programme

How the scheme works

SALES FIGURES displayed at various vantage points throughout Staffordshire Potteries' Meir Park Division have more than just passing significance for the 1,950 employees who work on the site. For the monthly totals — set beside the monthly targets — represent a continuous progress report on the company's imaginative Efficiency Bonus and employee share scheme.

Introduced last July with the help of London-based consultants, Copeman Paterson, the scheme rests on several important principles:

● It answers the question "What do we get out of participation?" but since the sums involved are inevitably relatively small is not primarily intended to make employees work harder.

from men and as work on the shopfloor became less interesting, Bowers and his colleagues realised that the old attitudes of "us" and "them" would have to be changed.

"There were a number of factors," he explains, adding that his conversion was gradual rather than a sudden flash on the Damascus road. "The sort of things we have had to do during the recession — most notably making staff redundant —

● It demonstrates that the company has a higher claim on resources than any individual. Only one third of the money earned above the target (or "norm") is shared out among employees, the balance going back into the business.

● The payout is tied to the total "wealth created" with future targets adjusted automatically according to a predetermined formula. The scheme is thus independent of directors' influence and so designed to allow fears that targets can be manipulated by the board.

The mechanics of the scheme are best explained by an example, taking the 1983-84 "norm": £1.23 of wealth created for every £1 of wages. (Employees at the Royal Wilton site, are also in the scheme but are aiming to beat a different "norm".)

Wealth created is defined

as the difference between sales, say £22m, and costs (except wages). Actual wealth created would thus be, say, £11m.

This is then compared with the "target" wealth created — obtained by multiplying the norm (£1.23) by the total wages bill (£8.4m). The result is £10,332,000 or £668,000 less than the actual figure.

The bonus to be paid is thus one third of £668,000, or £222,667.

Under Staffordshire's rules, 75 per cent is divided between employees with 12 months service or more. Each therefore receives £185.55 cash on which tax and National Insurance contributions are payable. The remaining 25 per cent is only divided between employees with five years' service or more and is paid out in the form of shares under an

approved profit sharing scheme. Beneficiaries in our example would get £118,333 or around 144 shares based on yesterday's price.

Personnel director, Richard McNamara, admits that setting the first "norm" was "a bit arbitrary" in the wake of a deep recession but he points out that thanks to the formula devised by Copeman Paterson it will be self-adjusting in future.

Ironically, due to adverse seasonal influences sales targets have been missed a couple of times recently and the company will have to make up lost ground in the final quarter to beat the "norm." This has inevitably caused some disappointment on the shopfloor while a quick straw poll also indicated that the final points of the scheme are not yet fully understood.

management. Many old-fashioned companies find it very difficult to make this change but Staffordshire Potteries has gone about it in a wholehearted way.

Adds Patrick Dolan of the Industrial Participation Association (which has helped): "This is an excellent example of a management recognising that something has to be done, thinking about it carefully and then going and doing it. The

company's experience ought to be an inspiration to other firms of a similar size."

Before embarking on Staffordshire's programme, Bowers was determined to study "best practice" more closely. Personnel director Richard McNamara and two senior production colleagues were thus despatched to the Far East to have a look at Japanese experience. "What we saw and heard turned much of our thinking on its head," recalls McNamara. "We went to see real factories, not just the show-cases, and our overriding impression was of the intelligence of the management and the efforts they were making to develop a relationship with their workforce. We thought the role of individual supervisors was particularly important."

In common with many other companies, Staffordshire previously attached considerable importance to the employees' annual report — a medium which McNamara now describes as "a bit superficial."

"The directors used to go through the figures with groups of employees, but trying to explain a balance sheet to someone who hasn't come across one before is a bit difficult. What's more, the managers used to be left out of the exercise."

The search for something better led to "team briefing," a concept promoted by the Industrial Society. At Staffordshire Potteries production now stops for half an hour every month when team leaders spend 10 minutes passing on company information (prepared by the board), 10 minutes on "local" information (specific to a department/unit) and 10 minutes on questions.

"Quality circles" — groups of employees concerned to improve the quality and efficiency of production as well as their own job satisfaction — were first set up at Staffordshire in July 1982. "The enthusiasm of people has to be seen to be believed," says McNamara, a point confirmed by a presentation from one group intent on introducing more accurate stenciling methods in the despatch department. "In 10 years' time I think everyone will be participating in a quality circle," he adds.

The group consultative council, meanwhile, which has five middle councils (with 10 to 12 representatives on each) and seven "lower" councils (12 on each), has replaced the old "works council." A talking shop for directors and shop stewards has thus been superseded by a much more widely based forum.

See Management Page, October 21 1983.

Same name but different job

PUNDITS pontificating on the failure of British manufacturers to match German industry for quality and dependable deliveries usually blame the inferior management skills of UK production executives. But the underlying assumption that Germans are more prudent of what is essentially the same work has just been challenged by Joanna Buckingham and Peter Lawrence of Loughborough University's department of management studies.

The two countries have different views of the work required of production bosses. It is in Britain that the work is seen as centred on managerial activities such as control and motivation of workers. In Germany it is seen rather as engineering. So the Loughborough researchers claimed at the recent British Sociological Association conference in Bradford.

British production chiefs tend to be occupied with patching-up activities such as chasing up overdue supplies, cannibalising components, urging quality-control departments to pass what they have previously judged to be defective bought-in parts, re-scheduling jobs, organising overtime work to catch up, and dispatching part-orders, the Loughborough pair said.

German equivalents' main activities are different. They include taking part in major scheduling meetings, ensuring back-up supplies of essential components, easing pressure by arranging artificial deadlines ahead of the actual time limits, and continuously giving other managers and companies they depend on advance reminders of the need to deliver on time.

The Germans have the advantage of more developed union/management consultative machinery. Workers' councils tend to forward grievances to the personnel department. In the UK such grievances "are presented by shop stewards to hard-pressed production managers."

Less attendance at formal meetings is required in Germany. In addition, of the fewer meetings held, a higher proportion are concerned with purchases of equipment — "a rare event in Britain" — or with the monitoring of customers' orders and of progress towards delivery targets.

Where the German production executives do invest more time than their UK counterparts is in touring the shopfloor, and the top-rank people can be found there as often as their less senior colleagues. "In the British case time spent in the works declines with rank. The higher-level production managers tour the works less frequently or not at all."

Consequently, although the UK executives put more time into pre-arranged discussions on quality, the Germans control it more closely.

One reason for their greater ability to exercise closer control is that a large proportion have high-grade technical qualifications. Not only do German universities produce a far higher proportion of graduates in engineering than UK higher education institutions do, but their engineering courses lay more emphasis on practical training.

Hierarchy

"What is more," the two researchers added, "managers with technical qualifications 'overspill' into the non-technical functions in German companies."

Closer technical involvement does not lead to rigid working procedures. Comparative organisational studies "depict German companies as somewhat less bureaucratic in the sense of hierarchy and compartmentalisation than matched firms in Britain." Indeed, the strength of Germany's production executives is "ingenuity — tangible manipulative skill, technical inventiveness, the effective combining of elements, unexpected alignments of means and ends, and creative attention to detail."

By contrast, in the British manufacturing "culture," the emphasis of production management work is on "resourcefulness." That, Joanna Buckingham and Peter Lawrence said, "suggests having something to fall back on, a capacity for adapting to circumstance, for saving situations, being able to work with what is to hand, and finding a way even if there are no signposts."

Michael Dixon



They're killing your executives.

A slow death by paperwork. That's what everyone in your organisation faces every day.

Because paper, though carrying essential information, also clutters up the communication arteries of your business. Moving paper is slow and laborious. And it is everyone who suffers.

When you and your staff should be occupied in a much more profitable way. Using the skills you were employed to use.

Certainly, an office automation system

should speed things up. But, please ignore any computer company that tells you that you can do without the daily round of memos, reports, schedules and the like. You don't want to end up reorganising the way your company works around a computer.

As you may have guessed, we have the answer. We believe it's an office automation system unlike any other you may have heard about. It's called STC 6600 Officepower.

It works, because we built it the right

way round. Starting with the way you work now and creating a system that helps everyone become more efficient.

It means, for example, you can send a memo just by pressing a button.

And schedule meetings after checking diaries, all electronically. While your secretary alters the agenda using the word processing facility.

We could go on. But you can only really appreciate how much STC 6600

Officepower can do by trying it yourself. So we'd like to arrange a mutually convenient time and place for your 'hands on' experience.

Ask your secretary to call Barbara Pearson on 01-300 7788.

Or write to the Marketing Communications Department, STC Business Systems Ltd., Maidstone Road, Sidcup, Kent DA14 5HT.



OFFICEPOWER IS A TRADEMARK OF COMPUTER CONSOLES INC.

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY
 Telegrams: Finantime, London PS4. Telex: 8954871
 Telephone: 01-248 8000

Monday May 14 1984

Obsessed with exam results

WHAT PART young people may aspire to play in the economy is influenced more in Britain than in other developed countries by examinations and certificates held and awarded publicly, rather than by the particular school last attended. Originating in the past century when newly instituted universities arranged to hold their entrance tests in groups instead of individually, the public exams acquired further importance from the increase of full-time higher education after the Robbins Report of 1963. They have gained such a sway over employers as well as parents and professional educators that the associated certificates or lack of them can make or break the life prospects of children completing their compulsory education at the age of 16.

The effects on the ability of the UK's young people to work and live successfully in a technologically-advanced world have been causing disquiet for years. Heads of schools whose pupils achieve outstanding examination results have added their voices to the complaint that Britain now has not an education system, but an examination system. Under pressure to get pupils over the hurdles at 16-plus and 18-plus so as to go on to university or polytechnic and take a degree, secondary schools concentrate heavily on academic as distinct from practical activities, and on working individually rather than in teams. Children whose intelligences and interests run in the academic direction are often led to drop either literature or literary studies entirely at the age of 15 or even before. Although employers complain that academically successful recruits tend to be poor at practical or team work, many organisations reinforce the examinations' dominance by insisting on good grades as a precondition even of interviewing young people for jobs offering prospects of a well-paid career.

Supplementary

The governments since 1979 have done more than their predecessors to loosen the grip of narrow academic specialisation. Two measures with that aim in view have been announced by Sir Keith Joseph, Secretary for Education and Science, in the past fortnight. One is intended to broaden the curriculum studied by the more academically-inclined

Restricted

The initiative extends Sir Keith's previous encouragement of alternative, practical forms of schooling by supporting trials with technical and other work-related courses for 14- and 15-year-olds. But it is doubtful that his proposals will persuade academically-inclined, to work to develop their practical skills rather than concentrate on academic studies.

The main problem is that over the past two decades professional occupations as well as big employers have increasingly restricted entry to managerial and specialist careers to people who have continued their academic education beyond school to the level of a university degree. It seems likely therefore that unless the new practical studies offer successful students credentials qualifying them to enter higher education, Sir Keith's alternative courses will be regarded as fit only for the dull or disaffected.

A tilt towards Iraq

THE SUCCESSFUL attacks by the Iraqi air force on three large tankers in recent weeks are a dangerous extension of the war in the Gulf. There is every indication that Iraq's ability to use Exocet missiles will increase and more tankers will be sunk or badly damaged.

The air attacks also mark a significant change in the course of the three-and-a-half-year-old war. In the first two years of fighting Iran repulsed Iraq's initial attack and launched a highly successful counter-offensive in the summer of 1982. Since then many of the Iranian leaders have been content to allow economic and military attrition to wear down Iraq on the assumption that the regime in Baghdad would collapse under such pressure.

This policy of attrition may have left Iraq off the book but at the time there seemed good reason for it. Iran is much the bigger and stronger country. There are three Iranians to every one Iraqi and the regime in Tehran is better placed to absorb casualties. Iraq's oil export terminals on the Gulf were destroyed by the Iranian navy and the pipeline across Syria closed. In the first two years of the war Iran cut Iraq's oil exports to 8.3m barrels a day to 650,000 b/d.

New pipelines

Iraq was compelled to obtain large grants totalling at least \$350m from other Arab oil states, notably Saudi Arabia and Kuwait. Lack of money forced a drastic pruning of civil sector development inside Iraq and all traditional western suppliers were tapped for credits and loans. France alone is owed some \$300m. But such economic attrition, while damaging, is hardly fatal and Iraq is still getting essential supplies. It is also planning to build two new pipelines across Saudi Arabia and Jordan to restore its oil exports.

Economic deprivation has not combined with political discontent as the Iranian leadership hoped. The majority of Iraqis who belong to the Shia Muslim faith have not thrown their support to their Iranian co-religionists and the mass surren-

U.S. surveillance

The failure of economic attrition and the faltering of Iran's ideological impetus are all the more serious because of the country's self-imposed diplomatic isolation. It is now paying the price for an antipathy towards almost all governments both east and west. The Soviets have moved decisively back to support for Baghdad after maintaining a uneasy neutrality for the first two years of the war. This is a vital change: they supply Iraq with two thirds of its arms. Iran relies mainly on China and North Korea for its weapons supplies.

The tilt by the U.S. towards Iraq is of less significance, though Iraqi President Saddam Hussein now admits that Iraq is getting information from American-managed and controlled surveillance aircraft. This move is probably motivated by U.S. fear of an Iranian victory and the belief that Iraq was behind the suicide bomb which killed 258 marines in Beirut last October.

Iraq seems to have lost its best chance of complete victory in the war in 1983. Iranian attacks in February this year were beaten off and the Iranian leaders have yet to find an answer to new Iraqi defensive tactics and near total command of the air. France is supplying 20 Mirage capable of delivering Exocets.

But the resolve of Ayatollah Khomeini and his supporters to defeat Iraq should not be underestimated. They still have a superiority in numbers and many fanatical soldiers. They might win even now but more likely is a continuing war which will involve increasing air and sea attacks on shipping in the Gulf. This is an ominous prospect for all the oil states of the region and their Western trading partners.

TODAY THE streets of the Nottinghamshire town of Mansfield will roar with the sound of the miners, and the conference halls of seaside resorts will reverberate to the rhetoric of the health, civil service and Post Office unions.

There is an obvious connection between the two trade unionists sending out sparks in the hope that these will fire their members' enthusiasm for militant action.

But there is also a deeper link. The miners' march—billed in advance by the National Union of Mineworkers as the largest post-war demonstration by British trade unionists—is crucial not just to NUM president Mr Arthur Scargill's hopes of repairing the miners' badly-fractured unity, but also to the ambitions on pay of the 7m other workers in the public sector. If the miners cannot win, they think, what chance have we got?

The current miners' strikes, on top of industrial action already taken by the teachers, and threatened so far by the railwaymen, the university teachers and in the Post Office, may look like the start of a simmering "summer of discontent".

Maybe. Perhaps the miners' strike is generating a new, wider mood of militancy in the public sector. But equally it may be that when it comes to it, few other groups will have the stomach to follow the miners in bucking down for a long fight.

Generally, strike activity in Britain remains low. The miners' stoppages have pushed up the number of working days lost so far this year through strikes to 2.6m, as against 1.6m for the same period last year. However, if the effect of the

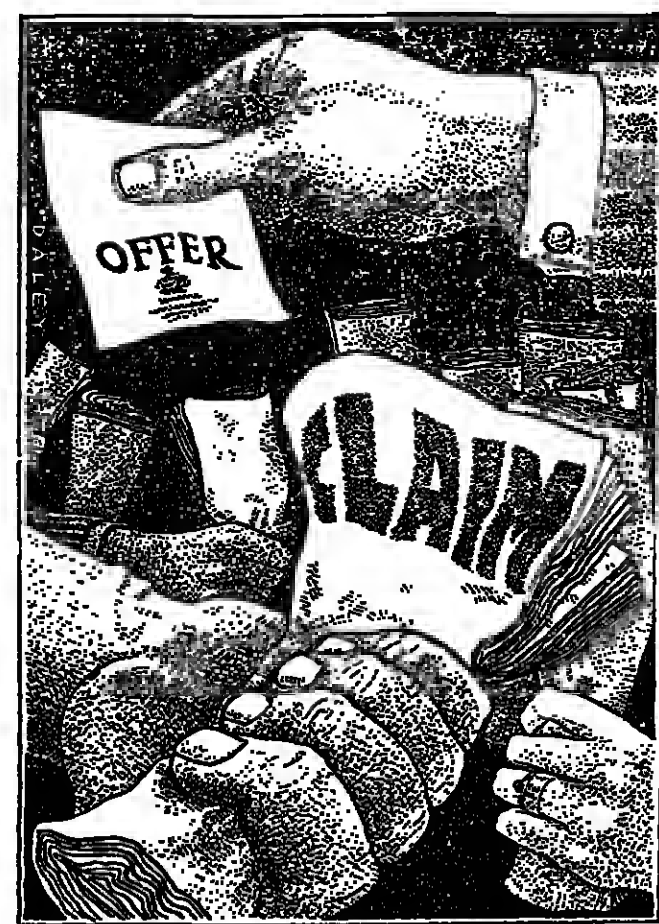
Perhaps the miners' strike is generating a new, wider mood of militancy in the public sector

miners' action is discounted, then the real underlying picture is of fewer than 1m days lost — well down on 1983.

That trend looks set to continue. According to a recent survey of industrial attitude by the EPIC communications group, 53 per cent of trade unionists believe the number of industrial disputes will rise over the next 12 months — but 47 per cent feel they will either remain the same or fall. Only 32 per cent predict strong conflict over wages.

But if this suggests that the vexed issue of public-sector pay may not be tested on the streets this summer as widely as the queue of claims waiting to be settled might indicate, the pay problem in this sector remains.

The sheer size of Britain's public sector—one-third of the total UK workforce—and its high level of unionisation make it a constant headache for the Government in manag-



ing the economy. Squaring the circle between cash limits and pay settlement levels is a perennial problem which most recent British governments have dealt with by oscillating between the twin poles of comparability and market forces.

The Thatcher government's dominant approach has been to try to make public sector pay more responsive to the labour market. But there is an extraordinary range of jobs involved—from fish sexers in Aberdeen to steelmen in South Wales, from temporary telephone box cleaners on the Isle of Bute to judges sitting in Chancery in London. There are also often conflicting political priorities—the emphasis on law and order means higher pay deals for the police, yet a similar emphasis on education and training has not led to similar settlements for the teachers.

Broadly, Ministers tend to divide the public sector into four rough groups, and deal with them accordingly. The special cases, the police, the firemen — they traditionally pay, and pay high. The trading parts of the public sector—British Steel, British Airways—they leave most directly to the market. The groups with muscle—the miners, and the gas, water and electricity workers — they buy off.

For the rest: the National Health Service, the Civil Service, the teachers, they set a limit, this year of 3 per cent, and then face them out. In addition, there is a range of long-established review bodies for groups such as the doctors, the armed forces and top civil servants.

UK PUBLIC SECTOR PAY

Still waiting for the miners

By Philip Bassett, Labour Correspondent

DEALS AND OFFERS

Group	Numbers	Increase %
DEALS		
Police	140,000	8.4
Atomic Energy	4,400	3.25
Firemen	35,000	7.2
Local Authority manuals	920,000	4.5
British Airways	36,000	4 and 5 per cent over two years, plus profit sharing
British Airways	7,000	4.0
British Airways	18,000	4.5-6.0
Gas supply	41,000	4.6
British Steel	72,000	Local level lump sum bonuses
Electricity supply	77,000	5.7
Further education teachers	86,000	4.3
Scottish teachers	56,000	4.5
BBC	30,000	5.0
OFFERS		
National Coal Board	190,000	5.2
Civil Service	520,000	3.7
British Rail	180,000	4.5
London Underground	15,000	3.25-4.25
NHS—ancillaries	170,000	3.0
NHS—nurses	440,000	4.5
University teachers	36,000	3.0
University non-teaching staff	50,000	3.0
Post Office	150,000	4.0
Water manuals	28,000	4.6 (1 year), 5.2 and 4.3 (two years)
British Telecom	130,000	3.6-4.4
British Nuclear Fuels—staff	7,000	5.0 (+1.5 productivity)
British Nuclear Fuels—manual	2,000	4.5 (+1.5 productivity)

But the labour market may not work in such a precise way, according to the still-unpublished report from the Government's own OME review. It contains two damaging findings for the Government's market-based pay strategy.

First, it shows the difficulty of using a low pay limit for the public services as an exhortatory example for the private sector to follow, as part of the general effort to reduce pay settlement levels. The OME report shows basic private sector increases of 6-8 per cent, with a median rise of 6 per cent.

Second, it shows there is no evidence to support the Treasury's assumption that companies which find staff easy to recruit and retain — at a time of high unemployment — have lower pay settlements than others.

According to the report some 85.2 per cent of firms had no difficulty with recruitment, and 88.4 per cent none with retention of staff. In both cases, deals were on the overall median figure of 6 per cent. Even the small proportion with recruitment and retention difficulties settled only a few decimal percentage points higher.

Though, as the table shows, the Government has got some important public sector deals already under its belt — considerably more than is realised — the pressure is clearly there, and as the rest of the table shows, the queue is getting restive.

Eight main groups have still to receive an offer. They are the bulk of the NHS, British

Clear up the teachers, the theory goes, and the other groups will go down like dominoes

Shipbuilders, the prison service, power engineers, gas staff, local authority staff in England and Wales and in Scotland, and the Civil Service's industrial sector.

Treasury Ministers remain sanguine. They judge that the 4.5 per cent deal for Scottish teachers will eventually have to be followed in England and Wales. Clear up the teachers, the theory goes, and the other public sector groups will go down like dominoes. A tough attitude towards the miners' strikes will inhibit other workers from following suit.

They will probably be proved right. The miners' cries in Mansfield today of "Here we go!" are likely to be satisfactorily translated in Ministers' minds to "There they went!" as one after the other, groups of public sector workers eventually settle. But once again, it will only be muddling through. The problem of how to pay Britain's state employees will return.

A Pierce of the action

The Institute of Chartered Accountants, round about happy-hour time in London on Wednesday, will be watched closely by officials in the Stock Exchange tower.

Representatives of 50 to 60 stockbroker firms are expected to be meeting at the institute. They are the people who are not entirely in agreement with the proposed structural upheaval suggested by the Stock Exchange Council.

In one of the most open arguments for years between the Stock Exchange and its members the gentlemen of the Exchange are actually arguing in what appears to be their idea of a revolt. There is even talk that a "steering committee" might be formed to co-ordinate further action.

At issue is the Stock Exchange discussion paper on its future structure in the wake of the SE's agreement with the Government last summer. The paper's theme: things must change.

"But why?" asks Derek Greenwood, partner of Seymour Pierce, a nine-partner firm headed by his father. His view is shared, if not in detail, in principle, by representatives of over 50 smaller firms of the exchange.

Greenwood, aged 42, said yesterday that Seymour Pierce's initiative—which has rallied a considerable number of the like-minded—was prompted by remarks of David Hopkinson, M & C, the investment group, when he attacked some of the plans a few weeks ago.

Seymour Pierce reckons it is one of the oldest firms on the Stock Exchange with roots going back to 1825 and even beyond. It counts the poet William Wordsworth as one of its more illustrious clients to the days when poetry paid dividends. Now the firm is notable for its involvement with water companies and the public issues, which they frequently mount. "I wouldn't like this to be

Men and Matters

seen as a revolt," says Greenwood, who estimates that the firms involved represent 650 disaffected members.

"It will, I hope, be a considered reply to the document. We hope that the deadline (the end of this month) for responses will be put back. We do not accept that dual capacity—in which stockbrokers and stockjobbers will merge—is necessary.

"And there are few of us who really want outsiders holding more than 30 per cent shareholdings in stockbroker firms."

As yet the major firms have not declared themselves as supporters. "But one or two council members are in touch," says Greenwood.

Right of reply

Sir Larry Lamb's groundbreaking new journalism—printing across three pages of the Daily Express an imaginary Arthur Scargill speech—is clearly proving an attractive force to many others from different parts of the political spectrum.

Rodney Bickerstaffe, left-wing general secretary of the National Union of Public Employees, took up the tactic in a speech at the union's Birmingham conference yesterday.

He claimed to have a copy of a letter—like the Express Scargill speech—from Mrs Thatcher "telling the truth" about the Government's economic policy.

It starts in her own manner, addressed the Great British Public," Bickerstaffe said. "Dear Mugs—I'm really delighted to see you keep on making the sacrifices that allow my friends to keep on making such a lot of money."



"If you must know, I've come on a Day Trip to buy a bag of coal"

"It never ceases to amaze me that despite the facts being blindingly obvious, you suckers keep on falling for my old tighten-your-belts routine while my people get fat on rich pickings."

Like the Express, from its point of view, Bickerstaffe was making a serious point from his.

From the mood of the conference, Mrs Thatcher might get even a rougher ride should she try for right of reply than even Scargill has had from the Express.

See how they run

What makes them run? Philip Halliday tried to answer this question in his preview of the

third London Marathon in Saturday's FT.

When you get over 20,000 people running 26 miles on a scorching May Sunday, real runners, joggers and fun runners, it's difficult to know in which category to place somebody like Donald Burr, chairman of People's Express, the low-cost air fares company operating from Newark, New Jersey.

Burr, aged 42, and over here to look at the British end of his company's activities, it operates 1102 flights from Gatwick) ran his first London marathon and took his brother, wife and sister along, too.

Understandably after 26 miles, he was not available for comment yesterday. But his spokesman said: "He and his brother finished the course and the women didn't. But that's by arrangement."

A remark likely to enrage militant feminists, but it is an arrangement that has survived seven marathons in various cities.

Pinching profits

You can take this with a pinch of salt if you like, but publicity about the risks of eating too much salt has sent sales of the Cantassium company's low-sodium product "ruthmol" soaring.

The company says it has doubled production in the last few weeks and is increasing the size of the tubs without putting up the price.

One wholesaler who normally takes 300 or 400 cases a week asked for 1,200 cases. Sales manager Neal Murray says: "We immediately doubled production and we have been producing 24 tons a week since to meet demand."

However, salt and salt tablets to fight dehydration are likely to be around a long time yet, particularly if the sun keeps shining.

Observer

At this price a modern factory or warehouse is a pleasant surprise. Ready to move in to, down to the last coat hook—that's exceptional value. As are prestige offices from £7.00 a sq. ft. all up. That's Peterborough. A thriving business centre only 50 minutes from Kings Cross. A city that's improved the productivity, output and profits for hundreds of companies that have moved here. Companies like Thomas Cook, Sodastream and Therm-A-Stor.

What can you expect for £2 a sq. ft?

But you would expect all this in Peterborough. What may come as more of a surprise than the business environment, is the quality of life. Because Peterborough is a cathedral city surrounded by beautiful country-side; superb homes spanning three centuries; an extraordinary choice of cultural and recreational activities.

Perhaps this is why businesses thrive in Peterborough. Because people do. Send for our information pack. You'll see that you can expect a great deal for £2 a sq. ft.

For your copy, send the coupon or telephone John Bouldin on Peterborough (0733) 68931.

To: John Bouldin, The Peterborough Development Corporation, Touthill Close, Peterborough, PE1 1UJ. (Telex 32825).

Name _____

Company _____

Position _____

Address _____

Tel. _____

the Peterborough Effect

It works for people. As well as business.

FT 14.5

AMERICA AND THE EURODOLLAR MARKET

A threat to London's leadership

By Mary Ann Sieghart

THIS YEAR, the Eurobond market comes of age. But a shadow hangs over its 21st birthday celebrations. For what U.S. politicians decide this week could threaten the City of London's pre-eminence in the market in which \$40bn a year is borrowed from international investors.

Some bankers fear that if tax liberalisation measures go through Congress, much Eurobond business will return to New York and to the U.S., rather than European banks.

The Eurobond market allows companies and countries to borrow money outside their domestic markets. Though its bonds are denominated in many different currencies, the dollar sector accounts for 30 per cent of the total money raised.

Investors like buying Eurobonds because no tax is deducted from their interest payments. In the U.S. domestic bond market, by contrast, 30 per cent of foreign investors' interest income is deducted at source by the U.S. taxman.

Of course, investors should declare their Eurobond income

through Congress is passed. This week, a joint committee from the Senate and the House of Representatives will meet to decide whether the 30 per cent tax on U.S. bonds bought by foreign investors should be eliminated. If they think it should, an amendment will be tacked on to the tax Bill, which should be passed within the current session.

Scared about the abolition of "withholding tax" have cropped up before. But the Bills have always been voted down at much earlier stages. This time, the measure has the full backing of the U.S. Treasury, under Mr Donald Regan, and the investment banking community, both of whom have lobbied hard for the tax to be dropped.

It would make markets more efficient, they argue, attract more foreign capital into the U.S., where there is a huge federal deficit to be financed, and, as Mr John Evans of U.S. investment bank Morgan Stanley, said in a letter to one of the Bill's sponsors: "It would transfer the centre of the world-wide dollar bond market back to the U.S. where it properly belongs and used to be."

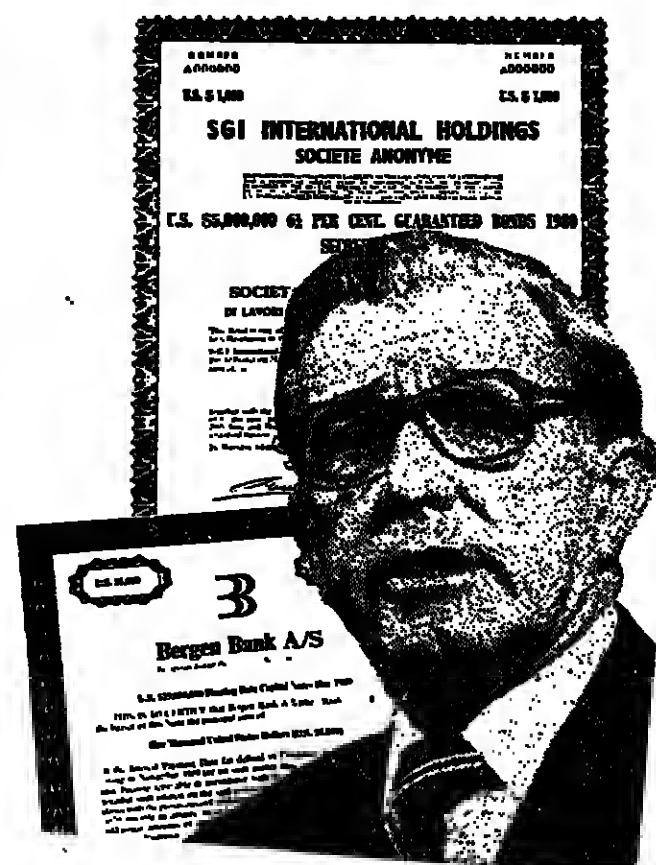
This is what worries the London-based banks which do not have large operations in New York. The idea is that if the New York market were opened up to foreigners on a tax-free basis, U.S. borrowers would not need to come to the Eurobond market. They could just issue domestic bonds instead which foreigners could buy.

If this happened, the big U.S. banks, like Morgan Stanley, Merrill Lynch, Salomon Brothers and Goldman Sachs, would win extra business at the expense of the larger European players like Deutsche Bank, Credit Suisse First Boston or S. G. Warburg.

The European banks would still be needed to sell the bonds to their clients, but they would not win the coveted and lucrative job of lead manager—the bank that runs the bond issue.

As one German banker remarked rather petulantly: "The Americans want to go back to the good old days when they had the Europeans just doing the placement for them."

Moreover, there may be fewer bonds to place. Eurobond in-



U.S. Treasury Secretary Donald Regan: backing the abolition of withholding tax

vestors are notoriously conservative and want to buy bonds only from top-notch issuers. There are few borrowers with a better credit rating than the U.S. Treasury, backed as it is with the "full faith and credit" pledge of the U.S. Government. But since the Treasury cannot issue Eurobonds, investors have to make do with top-level U.S. corporate bonds instead from borrowers like IBM or General Motors.

In fact, the appetite for these sort of bonds is so strong that U.S. corporations can frequently raise money in the Eurobond market on cheaper terms than the Treasury itself does in the U.S. This advantage could disappear if the European investor could buy U.S. Treasury bonds tax-free too.

Morgan Stanley is so confident that business will return to New York that it has threatened to

run down its London operation. Mr Evans said in his testimony to the House of Representatives Ways and Means Committee: "Morgan Stanley and several other firms have built substantial operations in Europe because that is where the Eurobond business is centred... If the tax is repealed, the bulk of the U.S. corporate Eurobonds currently issued through our European offices will be issued in the U.S. We will welcome the opportunity to shift a substantial part of the activity back to our domestic organisations."

Other bankers see this as an empty threat designed to make repeal of withholding tax more attractive to politicians on Capitol Hill. There are divisions even in Morgan Stanley itself. Mr Archibald Cox, managing director of the London office, says: "There is not going to be a shift of people back to

New York. For time-zone reasons, we will need a London base and for structural reasons, borrowers should continue to consider the two alternative markets."

There are structural reasons why the Eurodollar bond market may not be as badly hit as the scaremongers suggest. First, the abolition of withholding tax should only affect U.S. issuers' propensity to use the market. Last year, U.S. companies launched less than 15 per cent of total Eurobond new issues (though in 1982, the figure—25 per cent—was considerably higher).

Then there are currency factors. Most people who now buy U.S. domestic bonds have all their money in dollars. But Eurobond investors are not, on the whole, dollar-based. A Swiss investor, for instance, might be quite happy to buy a new Eurodollar bond at a time when the U.S. domestic market is in the doldrums, purely because he thinks the dollar will rise against the Swiss franc and he will reap a currency gain.

The banks which have access to these investors are mainly European and particularly, the big Swiss and German ones. They have billions of dollars under management, so if they manage a bond issue, they can place the bonds immediately into their own clients' accounts.

But to do so, they charge large commissions—sometimes three times the size that a typical U.S. bond issue could pay. This would imply that if U.S. borrowers want access to European investors, they will have to structure their bond issues differently—that is, paying a higher commission and lower interest. So to all intents and purposes, the two markets will remain distinct.

Moreover, European investors have a strong preference for U.S. Treasury bonds over corporate bonds. They do not want to be in the register of some financial authority when they hold a bond. Eurobonds fulfil this demand—they are bearer bonds, which means that they belong to whoever holds the piece of paper and presents a coupon when the interest payment is due.

U.S. bonds, by contrast, are registered. This means that there is a list of bondholders—not the sort of thing that people who keep their money in

a numbered Swiss bank account want. If U.S. investment bankers want foreigners to buy domestic bonds, there will have to be a change in the law to allow them to be issued in bearer form.

There is still opposition to the withholding tax repeal in the U.S. itself. The labour lobby claims that the inflow of funds to the domestic market will force up the dollar, making U.S. goods less competitive and threatening jobs.

Some politicians and bankers believe that there will be wide scope for tax evasion by U.S. residents who could ask foreigners to buy bonds for them and pay them the interest free of tax.

The Securities Industry Association, which represents Wall Street investment banks, is split down the middle. Goldman Sachs, Merrill Lynch, Morgan Stanley and Salomon Brothers are in favour of immediate repeal, while Morgan Guaranty and First Boston favour a narrower approach.

Morgan Guaranty is a his player in the Eurobond market, but because it is a commercial bank, it cannot underwrite or distribute bonds in the U.S.

European bankers are holding their breath

First Boston, meanwhile, has a stake in Credit Suisse. First Boston, the number one bank in the Eurobond market.

Their idea, which has been proposed by Congressman Doug Barnard in the House of Representatives, is that any U.S.-based bond issue targeted to overseas investors should have a fee of withholding tax. This would not mean, though, that the domestic markets would be opened up to foreigners on a tax-free basis.

European banks are now holding their breath while the joint House/Senate Conference Committee meets this week. If Mr Barnard's proposal is adopted, they can breathe easily again. If total repeal gets through, their boards may have to take some far-reaching policy decisions in the next few months.

Lombard Market's views on inflation

By Samuel Brittan

THERE has been a great deal of discussion of how serious the British Government is in its talk of conquering inflation and how successful it is likely to be.

What is the view taken in the market by those who are voting with their purses? Since the introduction of index-linked gilts, a rough indication of inflationary expectations in the bond market has been available. For the yield on indexed gilts gives an indication of the real rate of interest and the yield on conventional gilts gives the nominal rate of interest on long-term loans to the Government. The difference between the two must therefore tell us something about what the market expects to happen to inflation.

Some emphasis is needed on the roughness of the indication. Indexed gilts are a recent innovation. They became generally available only after the 1982 Budget. There are still arguments about the best way of calculating the yield.

There are other complications. Because only certain categories of investors, notably pension funds, receive the full gross redemption yield on conventional stock, the Bank of England has warned that the kind of subtraction sum plotted on the chart with this article gives the "top end of the range" of inflation expectations.

Thus the implicit rate of inflation expected by the market

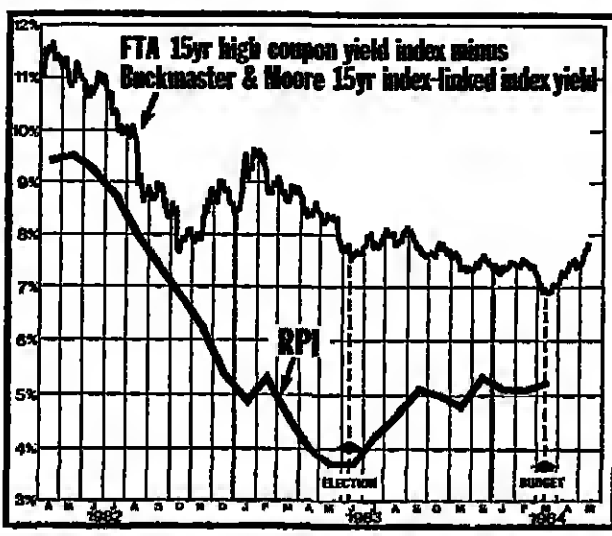
is not nearly eight per cent as the chart suggests, but more like four to eight per cent. Another reason why the chart may exaggerate is that conventional gilt-edged yields incorporate not only inflation expectations.

Yet, whatever may be said about absolute levels, the chart does give at least a broad guide to changes in inflation expectations over the years.

The first conclusion is that over the last two years inflationary expectations have dropped by about 3½ percentage points. Secondly, by far the most important influence on the plotted yield differential is the recorded annual increase in the Retail Prices Index.

Thirdly, the upper limit to inflation expectations has been in the seven to eight per cent range since the last election. Fourthly, there has been some modest deterioration since the Budget. But the overwhelming influence has been the fall in conventional gilt-edged prices under the impact of rising U.S. interest rates. No one could assert that expectations about U.S. and UK inflation rates and the dollar exchange rate have been brought into a consistent equilibrium over the last few weeks.

The market's best guess of the medium-term inflation rate is still the odd percentage point or so below seven to eight per cent—some way from "stable prices" but a good deal more optimistic than two years ago.



Wrongful use of insolvency

From Mr A. Goldman

Sir,—As a former member of the Insolvency Law Review Committee, I welcome your powerful support (May 8) of the Government's White Paper on insolvency reform.

That the Government has not accepted some of the more radical proposals of the Cork committee for the protection of unsecured creditors is a matter for considerable regret but so far as the new concept of wrongful trading is concerned, the Government is on the right lines and must not be deterred from its objective by representations from the Institute of Directors.

The Cork committee secured written and oral evidence from some 280 organisations and individuals from all corners of England and Wales but regrettably the Institute of Directors did not make its voice heard until after the publication of the White Paper.

Honest directors will have nothing to fear from the proposed new legislation, and it may well be that the Insolvency Act of 1985 will differ considerably from the Bill which is to be introduced this autumn.

There is one aspect of the Government's recommendations about which directors are likely to feel concerned and that relates to the proposal for automatic disqualification of directors for three years when a company goes into compulsory liquidation.

This proposal is too harsh and goes beyond the recommendations of the Cork committee and there is no good reason why the automatic disqualification provisions whatever may eventually be agreed, should be more stringent in a compulsory liquidation than they are when a company goes into creditors voluntary liquidation.

Alfred Goldman,
125, High Holborn, W.C1.

Pension funds investment

From Mr J. Quarrell

Sir,—I read with interest (May 9) Barry Riley's report of the talk which I gave at the annual conference of the National Association of Pension Funds.

While, generally, I would not disagree with the précis of my address, I must take exception at the preposterous paragraph. I do not wish your readers to be misled.

In my address I said that the words of Sir Robert Carr that "justice must not refrain from making the investment by reason of views that they hold" were an incredible departure

Letters to the Editor

from the normal approach taken by the Courts in the matter of investment. I think Mr Riley's article implies that it is recognition of the inadmissibility of the social views of the trustees which is a departure, but in fact I wished to emphasise that it was the phrase "not refrain or to put it more simply, must make or at least must review investments, which I regarded as a departure from the previous approach of the Courts that they must not make certain investments.

John J. Quarrell,
76, Jermyn Street, SW1.

A mediaeval habit

From Mr C. Cunliffe

Sir,—Mr Ken Livingstone (May 10) asks: "What kind of logic or politics is it that first arrives at the conclusion, then casts around for arguments to justify it?" The answer is: a well-established tradition in politics and logic from Aristotle

A vehicle for the repayment of mortgages

From Mr P. MacNamee

Sir,—There has been a great deal of comment in both your own columns and the financial Press generally as to the use of pension policies as a vehicle for the repayment of mortgages.

It cannot be disputed that such methods of repayment are on the face of it tax-efficient and the overall package can be made to look very attractive.

The building societies' attitude, however, is really quite surprising. They are now lending money effectively on an interest-only basis without any security whatsoever, save for the charge on the domestic property. They cannot take an assignment of the pension's contract; they have no control over whether premiums are paid or not; there is no non-forfeiture clause in the event of the account going into arrears; and there is no guarantee that the cash commutation at pension age will be available.

Many of the Press commentators have concentrated their minds on the tax advantages but have overlooked the pitfalls that exist. The Inland Revenue has always been at great pains to point out that the idea behind pension contracts was for the provision of income in retirement, not cash commutation. It

is patently obvious that if it can be seen that pension vehicles are being used in order to mitigate tax positions for the repayment of mortgages and the like, then a similar attitude to life insurance premium relief will almost certainly be taken and many of the tax advantages withdrawn. Unlike endowment policies it would certainly mean that such action would also be retrospective.

The most surprising aspect of all, however, is that suddenly the building society managers who previously were involved at the most with fairly ordinary endowment policies are now becoming involved in the sales of personal pension policies to their members. This is an area that has complexities that at times bewilder professional pensions people let alone building society managers who until now were both uninterested in and unaware of the rules relating to the premium payments into self-employed pension policies. What do they know about the carry back rules or the year of election for the payment of the premium etc? They could perhaps argue that this is something for the individual members' accountants but this is hardly fair.

Building societies are in no position to recommend or com-

pleted. This answer may possibly define the null set, but if any horse has won two or more Derbies, a unique horse was the first to do so, and until such time as three races had been won by a single horse, this horse bad (1) won most races and so (2) was the first horse to have done so. But once first, always first. I am confident that your racing correspondent will now be able to complete the answer.

Christopher Gilbert,
University of Oxford,
Institute of Economics and Statistics,
St Cross Building,
Manor Road, Oxford.

Begged by Treasuries

From Mr R. Wilson

Sir,—The current controversy about VAT on take-away food recalls by initial inhibitions about such a tax, and David Hannay's strictures on a similar tax in Spain during the 16th and following centuries.

ment on the tax ramifications and it is therefore nonsensical that they should be involved in the advice of pension schemes repayable in this fashion. If they are prepared to accept the contracts then they should insist that the matter is dealt with through the individual's accountants or broker since this is a specialist area and pensions are not the speciality of building societies—or at least they were not until recently.

Another interesting feature that everyone seems to have overlooked is the position with regard to a change in tax status and possible pension provision. What happens if the individual member ceases to be self-employed or in non-pensionable employment and has to join a company scheme? What then will the building society rely upon for its repayment? Will the man have to renegotiate his loan?

These are genuine problem areas that appear to have been overlooked while the building society movement seems to be concentrating more on its replacement of commission income following the relative demise of the endowment repayment mortgage.

Patrick MacNamee,
79, Pell Mill, SW1.

"The great resource of the treasury was the alcholas or excise-taxes (farmed by contractors) of 5 or 10 per cent on an article every time it was sold—on the ox when sold to the butcher, on the hide when sold to the tanner, on the dressed hide sold to the shoemaker and on his shoes. All this did not bear its full fruit till later times, but by the 17th century it had made Spain one of the two 'most beggarly nations in Europe'—the other being Portugal."

Coming nearer our own times, many will recall the words of the Rev. Sydney Smith: "The schoolboy whips his tax top—the headless manages his taxed horse, with a candle on a taxed road—and the dying Englishman, pouring his medicine, which has paid 7 per cent, into a spoon that has paid 15 per cent, flings himself back upon his chaise bed, which has paid 22 per cent—dies, and in the arms of an apothecary who has paid a licence of a hundred pounds for the privilege of putting him to death."

Ross Wilson,
52, Fairhazel Gardens, NW6.

Imbalances in the car trade

From Mr S. Harris

Sir,—A recent Parliamentary question demonstrates the imbalance in our motor trade with several countries. The situation with Spain is by now well known. The figures for the centrally planned economies are, however, even more lopsided.

Thus UK imports from Yugoslavia in 1983 were 6,100 cars (compared with UK exports of just 50 cars). Equivalent figures for the USSR were imports 20,000 and exports just 26; imports from Poland were 6,300 and exports just 49; imports from Czechoslovakia 11,300 and exports just six.

My question is why do we insist on allowing Eastern bloc cars to enter the UK market at, in effect, subsidised rates when (a) there is no possibility of a two-way trade, and (b) the UK Government has invested large sums in our domestic car industry?

I am aware of the arguments for free trade, but cannot see how they apply in this case. Although British consumers may gain from dumped exports from the Eastern bloc, this can only be at the expense of weakening our domestic industry in which British consumers as taxpayers are heavily investing, while at the same time our car industry is denied the opportunity to export to these countries.

S. A. Harris,
6 Redgrave Road,
Putney, SW15.

Two up, three across, one down

The brothers Wright and the Columbia space shuttle might well have remained firmly on the ground but for Mobil lubricants.

And firmly on ice is where the Transglobe expedition's three year polar circumnavigation could have stayed without Mobil.

Spanning nearly a century, Britain's oldest international oil company has contributed more than man's pioneering endeavours. From old Cunarders on their Blue Riband crossings of the Atlantic to a Grand Prix drivers' championship for Keke Rosberg.

And we're still pushing forward the frontiers of lubrication technology.

The latest high performance turbocharged trucks stretch engine oils to their very limits. Fully meeting the most stringent specifications, Mobil's Delvac 1400® oils are approved by all leading truck engine manufacturers.

Less spectacular maybe, but pioneering epics are only the tip of the iceberg. And before you ask—Yes, we did lubricate the ill-fated Titanic.

For more information simply write to Room 432, Mobil Oil Company Limited, Mobil House, 54/60 Victoria Street, London SW1E 6QB. Or telephone 01-828 9777 ext: 2278

BELL'S
SCOTCH WHISKY
BELL'S

FINANCIAL TIMES

Monday May 14 1984

CATV products,
cable and
equipment
ANDER
Telephone: 01-568 1681 Telex: 281308

Terry Byland on
Wall Street

Turbulent time for airlines

A LARGE number of bets in the equity market are off in the wake of the sudden check to confidence delivered by Friday's unimpressive performance by Federal bonds. No stock sector suffered a more severe shake-out than the airline issues, which had been returning rapidly to favour after a shaky first quarter.

Not that the recovery in AMR (American Airlines), Northwest Air, United Airlines and other airline issues regarded as oversold, has fully made good the damage of the opening weeks of 1984.

The Standard & Poor's airline index, at 151.90 on its most recent calculation, shows a drop of 6.5 per cent since the beginning of the year, compared with a fall of 2.56 per cent to 181.47 in the Standard & Poor's 400 stock index over the same period.

But this represents a notable recovery from the worst days at the end of February when the S&P airline index was about 27 per cent down against 6 per cent in the 400. The reduction in the relative fall in the two indices reflects several factors.

The fall in stock prices in the first two months of the year was the stock market's response to the steady erosion of the industry's domestic price structure, as deregulation continued to bite into established passenger routes. Many discount fares are due to expire this month, and there is great uncertainty as to how many will be extended.

Dr Julius Maltwitz of Solomon Bros, sees great opportunities for carriers like Piedmont, Air One and People Express to continue undercutting those of the major lines aiming to increase their non-stop flights across the U.S. continent.

The first quarter went well for the industry, with most carriers benefiting from the comparison with the 1983 first quarter, when savage fare-discounting mauled profits. The opening quarter of this year saw earnings recover despite a fall of around 2 per cent in passenger traffic.

Profits could extend their gains through fiscal 1984, but much will depend on how the industry's price structure behaves.

Two factors previously favourable have turned against the industry. A weakening in the dollar, which would have heightened the attractions of the U.S. to foreign tourists now looks less likely; the Soviet withdrawal from the Olympic Games in Los Angeles has a cloud over another major tourist feature.

Dr Maltwitz also sees a danger of further large price cuts in domestic fares this year if plans for substantial additions to carrier capacity on transcontinental routes come into effect.

Because of this expected pressure on the industry's pricing structure he doubts if the stock sector will do more than perform in line with the market over the near term. Among the leaders, he sees only American Airlines as a "buy". American has already outperformed the sector, and now sells on a p/e ratio of 7 times 1983 earnings against 16.3 for the S&P airlines index as a whole and 12.28 for the S&P 400 index.

Mr Michael Armellino of Goldman Sachs also likes American Airlines. He expects American to lift earnings this year from \$4.48 a share to \$7.00, which cuts the p/e ratio to 4.9 times earnings.

After Friday's debacle in the stock market, when the Dow Jones transport average, comprising railway as well as airline stocks, fell by 1.28 per cent compared with a fall of only 0.86 per cent in the industrial average, there is a new factor to consider.

Airline issues have shown themselves to be very sensitive to the effects of high interest rates on business travel. Presumably, domestic air trips by salesmen and executives are obvious budget cuts when a finance department looks at forward expenses.

Deal on UK payments to await EEC elections

BY JOHN WYLES IN BRUSSELS

EUROPEAN Community foreign ministers are today likely to shelve any attempt to negotiate a final agreement limiting Britain's payments to the EEC budget until after the European parliamentary elections.

The issue does not even feature on the formal agenda for today's meeting of the EEC Council of Ministers, although it is expected to be discussed over lunch.

France, which currently presides over the Council, has made no effort to organise further negotiations today. All the signs are that the governing French Socialist Party does not want to put at risk its chances in the June 14-17 elections by presiding over a potentially controversial settlement before then.

President François Mitterrand is believed to have confirmed this impression during lunch with Mrs Margaret Thatcher, the British Prime Minister, in Paris 10 days ago.

Postponing the negotiations until after the elections would also appear to suit Mrs Thatcher, since any possible settlement before then could leave her Conservative Party exposed to charges of weakness.

The minimum compromise which the Conservative Government knows it will have to make will leave the UK paying Ecu 300m-Ecu 400m (\$240m-\$320m) a year more to the EEC budget than the Ecu 400m-Ecu 500m that was Mrs Thatcher's original objective.

Most officials in Brussels believe the next target for a final settlement can only be the summit in Fontainebleau on June 25-26.

Several governments are nervous about the fact that another failed negotiation would solidify the impression of disarray and disunity in the approach to the world economic summit in London on June 6-7.

In most EEC capitals the current reading is that Britain and her partners are too deeply separated over narrow, but apparently vital, differences for there to be much chance of an early settlement.

Behind the scenes discussions will continue and President Mitterrand seems determined to complete a full set of bilateral meetings with other heads of government before the next summit.

Ministers will have some discussion today on the European Commission's proposal for a Ecu 2.33bn

loan by member governments to bridge the budget gap.

Their first reaction is likely to be that it is too early in the year to determine how large the gap should be and that the Commission should go away and seek further spending economies. There seems to be no majority, however, for seeking additional cuts in agricultural spending.

EEC finance ministers are to persevere in the meantime with the idea of strengthening the European Monetary System, but under a timetable which holds out little hope of concrete action this year.

During an informal meeting this weekend at Rambouillet, outside Paris, the ministers decided to set up a high level group of senior officials.

The weekend discussion also covered the approach to be pursued on U.S. interest rates and Third World debt at next month's world economic summit. The Europeans will be critical of the former and concerned about the latter, according to M. Jacques Delors, the French Finance Minister, who hosted the weekend talks.

Still hope for Namibia talks

BY MICHAEL HOLMAN IN LUSAKA

DELEGATES to the conference on the future of Namibia (South West Africa) last night failed to agree on a joint declaration intended to be the first step in a process which could lead to independence elections in the territory.

The conference host, President Kenneth Kaunda of Zambia, described the talks as "difficult but worthwhile. It is important that contact at various levels continue," he said.

The conference has brought together all the major parties in the territory for the first time since the abortive UN-chaired Geneva talks in January 1981.

Participants include the South West People's Organisation (SWAPO), led by Mr Sam Nujoma, which

is waging a guerrilla war for independence, and most of the so-called Namibian internal parties.

Conference officials last night hoped that a broad consensus might yet emerge.

The consensus would be based on a declared acceptance of the UN Security Council Resolution 435 as the basis for Namibia's independence.

More important, say the diplomats, are behind-the-scenes negotiations which rest on two critical issues - South Africa's distaste for the UN role, which would include a 7,500-strong military and civilian force, and Pretoria's insistence by the withdrawal of the estimated 20,000 to 25,000 Cuban troops in neighbouring Angola.

What may be taking shape, is a

tentative guide pro quo in which the role of the UN, profoundly distrusted by South Africa, may be substantially reduced. Its place could be taken, some diplomats speculate, by an enlarged joint military commission comprising South African and Angolan troops currently monitoring the disengagement of Pretoria's forces from southern Angola, now under way.

In addition, the six African front-line states, which include Angola and Zambia, may play a role in the transition and monitoring of independence elections.

Western diplomats believe that, despite the failure to reach an agreed statement, the Lusaka meeting might turn out to be the first complex step on what could be demanding negotiations.

UK offshore group to seek better deal

BY IAN HARGREAVES AND MAURICE SAMUELSON IN LONDON

BRITAIN'S offshore supply industry, angry at what it sees as the Government's failure to use North Sea oil as a base for developing British expertise, is about to launch a major campaign to win itself a better deal.

Top executives from 10 of the leading UK companies in the field will meet this week in Edinburgh to inaugurate a pressure group to be known as the British Indigenous Technology group (BRIT).

Their immediate aim will be to secure a revision of the official memorandum agreed between Government and the oil companies, that British suppliers should have "full and fair opportunity" in seeking North Sea contracts.

"We believe that American companies scooped the cream in the 1970s and that they are already doing it in the 1980s. We are competitive and we're going to find a way of stopping them," said Mr Wally Atkinson, chairman and founder of London Bridge Engineering, and a member of the BRIT executive committee.

Mr Atkinson said that his company, a family firm, found it easier to win contracts overseas than in the UK where, he said, the Government's Offshore Supplies Office, whose job is to police the full and fair opportunity rules, was "pretty well useless."

Mr Ian Wood, chairman of the Aberdeen-based Wood Group and the initiator of BRIT, said the Government's policy of ensuring that 70 per cent of the value of any North Sea project went to UK firms, regardless of whether these were offshoots of foreign companies or otherwise, was "absolute nonsense."

The policy, he said, was failing to strengthen British companies to compete in offshore markets outside the North Sea, where the UK was currently winning only about 2 per cent of business.

Mr Wood said that BRIT would initially be set up with a London base and for only two years. A full-time director is to be appointed.

Its chairman is to be Dr Dickson Mabon, a former Labour Party Energy Minister before his transfer to the Social Democratic Party. Dr Mabon said he believed it would be possible to improve significantly the framework for UK companies in North Sea supplies, without violating the Treaty of Rome.

"We have missed the boat once on the North Sea and we don't want it to happen again," he said.

In some respects, BRIT's objectives echo those of the Government, which has also embarked upon a major drive to increase the export awareness of UK offshore supply companies and to improve domestic research and development. The oil companies, however, would resist strongly any strengthening of the "Buy British" approach.

BRIT executive members, however, feel that the Government cannot succeed without a more determined effort to channel more North Sea work to genuinely British companies. Last year, 72 per cent of offshore supply contracts went to UK-based companies, but unofficial estimates suggest that around half the contracts involved UK subsidiaries of foreign firms.

Kuwaiti oil tanker hit in Gulf war

By Our Foreign Staff

A KUWAITI-OWNED tanker, the 55,454-ton Umm Qasbi, was hit yesterday by a missile fired from an aircraft in the Gulf and became the 15th marine casualty this year of the war between Iraq and Iran.

It has been assumed in Gulf shipping circles that the vessel carrying 76,500 t of fuel oil bound for the UK, was hit by an Exocet launched from one of Iraq's French-supplied Super Etendard aircraft.

Mr Abdul-Fattah al-Badr, chairman of the Kuwait Oil Tanker Company, said that the Umm Qasbi was outside the exclusion zone declared by Iraq. He gave the position of the stricken ship as 40m off the Saudi Arabian coast and 85m north of Bahrain.

Mr al-Badr said, the missile apparently had not exploded. He said the vessel's central tank had been hit but that there had been no fire, casualties or loss of oil.

After attacks on two Saudi-owned tankers in three weeks, this incident seems bound to strain further relations between Iraq and its conservative Arab allies in the Gulf, who have sustained the country financially during the conflict.

The latest assault seems to have been another demonstration of military incompetence by the Iraq Air Force. On March 27 it succeeded in hitting the Greek-owned Filikon L, which was on charter to the Kuwait Petroleum Corporation, and sinking the South Korean supply vessel Heyang Ilo which was servicing one of Saudi Arabia's off shore oil fields.

Iraq pipeline plan, Page 4

Nigerian military to try corruption cases

By Quentin Peel in Lagos

THE FIRST anti-corruption trial under Nigeria's new military Government is due to open today in Lagos, with three former state governors expected to face charges of obtaining more than N2.8m (\$3.8m) for their political party from a leading French construction company.

The Governors are seeking an injunction in the Lagos High Court to prevent the trial from taking place.

The start of what promises to be a mammoth series of trials of former politicians and government officials accused of corruption or economic sabotage, was officially confirmed by the Army headquarters last week.

More than 500 people are being detained by the new military Government under its anti-corruption decrees. They include ex-President Shugu Shagari, his Vice-President, Dr Alex Ekwueme, and dozens of former ministers, state governors, politicians and officials.

Five military tribunals will sit in different parts of the country: Lagos for federal cases, and Ibadan, Enugu, Jos, and Kaduna for provincial hearings.

The fact that the tribunals are expected to sit in camera, and will consist mostly of military staff, has already been widely criticised by lawyers and newspapers. The Nigerian Bar Association has formally decided to boycott the tribunals.

The Lagos tribunal will sit at Bonny Camp, the army headquarters in the wealthy suburb of Victoria Island, under the chairmanship of Brig Paul Omu, a member of the Supreme Military Council now ruling Nigeria.

Although it has not been confirmed that the trial of the governors is the first case, the three former members of the Unity Party of Nigeria (UPN), the leading opposition party, applied at the weekend for an injunction to stop it. They are Chief Olabisi Onabanjo, ex-governor of Ogun state; Chief Bola Ige, ex-governor of Oyo state; and Chief Michael Ajasin, former governor of Ondo state, all in Western Nigeria.

According to the application filed in the High Court, the three have been charged with corruptly enriching the UPN, by obtaining a payment of N2.8m from Bouygues Nigeria Ltd, one of the six leading French contractors in the country. The sum amounted to exactly 10 per cent of the contract price for a 25-storey office block in Lagos, to be the new headquarters of the Great Nigeria Insurance Company, jointly owned by the three state governments.

The governors claim in their application that the tribunal members would be biased against them because their "high ranking military superiors" had already expressed "prejudicial and highly-compromising views" on the case. They cited a statement by Brig Tuade Idiagbon, the chief of staff, supreme headquarters, second only to Maj Gen Muhammad Buhari in the new Government, claiming that they had already confessed to obtaining the money.

Bouygues Nigeria has denied making any such payments to the UPN, stating that the money was paid as a "mobilisation fee" to sub-contractors on the project.

Citroën test for Paris

Continued from Page 1

der pressure to rally popular support at a time when government austerity policies have led to higher unemployment and painful restructuring decisions in many industrial sectors, ranging from steel to cars.

In contrast to the action at the Talbot plant at the beginning of this year, the situation at Aulnay has so far been calm. The plant is occupied by about 2,000 workers, claims the CGT, although the car company says the number is about 400. French riot police have been posted at the plant gates.

Doubts on cable plant

Continued from Page 1

cision. But cartel officials believe it is unlikely he would do so.

The companies put forward their joint project on the grounds that the West German market would be too small to justify various smaller operations and that a single plant would be technologically superior.

Abandonment of the joint venture would strengthen the prospects of Wacker Chemtronic, a company negotiating with American Telephone and Telegraph (AT&T) of the U.S. on a possible optical fibre operation.

THE LEX COLUMN Inflation in the fiscal test tube

The case for anything resembling inflation accounting has recently suffered a near-fatal series of reverses. Stock Exchange interest in Current Cost Accounts (CCA) has all but vanished, amid confused bickering among accountants over the nature of a successor to the lame-duck SSAP 16 version of CCA. Above all, the relatively subdued inflation rate has given traditionally minded finance directors a pretext for extolling the merits of historic accounts as all that anyone needs to know about the financial health of companies - a stand which the Budget may have underpinned in its abolition of stock relief.

Nevertheless, the latest research report from the Institute for Fiscal Studies claims that inflation accounting - but not exactly CCA - would remain necessary for years to come even if inflation stopped next week. Having diagnosed a disease which the corporate patient thought he had shaken off, John Kay and Colin Mayer feel the compulsion to prescribe a patent cure of their own.

Depreciation

Inflation accounting matters, it is argued, because balance sheets are still full of assets bought before the period of rapid inflation which seems to be over. The high inflation of the 1970s and early 1980s could affect real profitability for another decade, since historic-cost depreciation of long-lived assets will continue to understate the real cost of using them up. The force of this is reduced, though, because much older manufacturing plant has bitten the dust in favour of the shorter-lived equipment used in services.

There may be a way to save something from both CCA and CPP, even so. But the means of doing it would involve subjugating CCA to CPP more thoroughly than Kay and Mayer suggest, treating all assets as they treat stocks. What matters to the firm is not the changing of fixed-asset prices in isolation, but their movement relative to general inflation. If an asset price rises more than inflation the firm needs to make specific provision only for the excess.

Acceptance

While inflation is low, only a very simple form of inflation accounting can expect to pull in the patients. Because of its reliance on replacement costs, the Kay and Mayer prescription looks set to fail its clinical trials. Industrialists are irritated by their dismissal of the practical problems - and expense - involved in computing replacement costs. For small companies, especially, the costs of calculation seem likely to outweigh the benefits of having the answers. So far as acceptance goes, this is unlikely to rank as an improvement on SSAP 16.

For all that, Kay and Mayer's empirical study suggests that there is very little difference between profitability under CPP and on their new hybrid measure. Moreover, the original motivation for CPP still holds good: it answers fairly well to the interests of investors. And its freedom from judgemental elements would give it some remote chance of acceptance by the Inland Revenue were it not that - given any inflation at all - it must reduce the tax take.

What does the most
successful hypertechnology
company in Britain*

have in common with the
most successful International
Airline in the USA?



both have the same
London Advertising Agency

* British
Aerospace
PLC

Northwest
Orient
Airlines



Davis, Gibson Advertising Limited

2/3 Gough Square Fleet Street London EC4

Telephone: 01-353 2371 Telex: 883926 Facsimile: 01-353 2371 x210

Published by The Financial Times (Europe) Ltd., Frankfurt Branch, represented by G.T.S. Damer, Frankfurt/Main, F. Barlow, R.A.P. McClean, M.C. Gorman, D.E.P. Palmer, London, as members of the Board of Directors. Printer: Frankfurter Societäts Druckerei GmbH, Frankfurt/Main. Responsible editor: C.E.P. Smith, Frankfurt/Main. © The Financial Times Ltd. 1984.

World Weather

Area	°C	°F	Area	°C	°F	Area	°C	°F	Area	°C	°F
Africa	15	59	Europe	10	50	Asia	20	68	South	25	77
Algeria	27	81	France	15	59	India	30	86	Spain	20	68
Angola	27	81	Germany	10	50	Indonesia	25	77	Sweden	15	59
Argentina	24	75	Italy	15	59	Japan	20	68	Switzerland	10	50
Australia	34	93	Poland	10	50	Korea	20	68	Taiwan	20	68
Bahamas	24	75	Romania	10	50	Malaysia	25	77	Thailand	25	77
Bangladesh	34	93	Slovakia	10	50	Mexico	25	77	Turkey	20	68
Barbados	24	75	Slovenia	10	50	Nicaragua	25	77	Ukraine	10	50
Belize	24	75	Serbia	10	50	Paraguay	25	77	USSR	10	50
Bermuda	19	66	Singapore	25	77	Peru	15	59	Vietnam	25	77
Bhutan	19	66	South Africa	20	68	Puerto Rico	25	77	Yemen	25	77
Bolivia	19	66	Spain	20	68	Qatar	25	77	Zambia	25	77
Brazil	24	75	Sweden	15	59	Romania	10	50	Zimbabwe	25	77
Bulgaria	15	59	Switzerland	10	50	Saudi Arabia	25	77			
Cameroon	24	75	Taiwan	20	68	Sri Lanka	25	77			
Canada	15	59	Thailand	25	77	Tanzania	25	77			
Chad	24	75	Turkey	20	68	Togo	25	77			
China	20	68	Ukraine	10	50	Tunisia	25	77			
Columbia	24	75	USSR	10	50	Turkmenistan	25	77			
Costa Rica	24	75	Vietnam	25	77	Uzbekistan	25	77			
Cuba	24	75	Yemen	25	77	Wales	10	50			
Czechia	15	59	Zambia	25	77	Wales	10	50			
Dominican	24	75	Zimbabwe	25	77	Wales	10	50			
Dominica	24	75				Wales	10	50			
Dominica	24	75				Wales	10	50			

Feldstein warning

Continued from Page 1

and driving interest rates even higher.

A comment last week by Mr Alfred Kingston, assistant Treasury secretary for public affairs, to the effect that Mr Regan now believes that links between money growth and economic activity are too uncertain to make monetary targeting an adequate test of whether the Fed is following the proper course, has been of special concern to the financial markets.

Last week's collapse in bond prices suggests there is mounting concern that the Reagan administration will attempt to pressure the

Fed into adopting a more inflationary monetary policy.

An important voice missing from the debate, however, is that of President Reagan himself. Mr Feldstein has pointed out that over the past two days the White House has not joined in the attacks on the Fed.

Mr Feldstein says: "I think the President's general position has been that any money has been the route to inflation in the past. I think he has a firm grip on the relationship between excessive monetary expansion and the inflationary consequences."

Gazelle
The invisible
force... think
telephones!

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday May 14 1984

Look at Lovell
FOR DESIGN & BUILD

Denmark poised to replace \$1.6bn of unused facilities

BY PETER MONTAGNON IN LONDON

DENMARK is now poised to launch a substantial credit to replace all or part of its existing \$1.6bn of undrawn credit commitments from commercial banks.

"We have received an enormous amount of proposals and have decided to limit the field and concentrate on a small number of banks," said Mr Nils-Erik Sørensen, a senior Finance Ministry official responsible for debt negotiation. He said on Friday that a decision on the credit would probably be made this week.

Already, however, the outline of Denmark's thinking is clear. First, the country has decided to go ahead with a standby revolving credit rather than a separate operation designed to pre-pay about \$650m in expensive prime-rate based debt. This operation is still possible and could be similar to the \$1.5bn floating rate note recently arranged by Sweden.

Feeling in the Danish Finance Ministry, however, is that the two operations - the standby credit and the floating rate note issue - could not be done simultaneously. As Denmark wanted to wait and see how Sweden's issue trades in the secondary market, it has decided to go ahead with the standby credit first.

The amount of the credit has yet to be decided. Denmark's foreign exchange reserves are high at the moment and it may decide to cancel all its outstanding credit commitments without fully matching them in the new deal. In that case, the new credit could turn out to be about \$1bn rather than \$1.6bn needed to cancel all the commitments, but the amount will depend on the terms Denmark is able to wrest from the banks.

These are expected to be extremely fine. Since Denmark wants the credit to act as a reserve against future borrowing needs, the major factor is the commitment fee rather

than the interest margins as these would only be relevant if the credit is actually drawn. A point of particular importance to the market is that with this credit in the bag, Denmark's approach to foreign borrowing could change significantly.

Denmark has long had a policy of keeping a large stock of undrawn credits, but this stock has been created by attaching long drawdown periods to its foreign borrowing. Only the Eurocredit market offers such long drawdown periods - bonds such as floating rate notes have to be drawn immediately. That is why Denmark has needed to raise money in the Eurocredit market even though the floating rate note market is cheaper in terms of overall cost.

With its new standby credit, Denmark will have created what is in effect a lasting stock of undrawn credit. This will leave it free to concentrate on other markets for its basic cash needs. So long as markets such as those for floating rate notes are cheaper it will have no need of further Eurocredits as the technical long drawdown advantage of the Eurocredit market will no longer apply. So, this could be Denmark's last major Eurocredit for some time.

Such a realisation is far from welcome in a credit market where new deals remain extremely sparse. Two fairly large deals - \$300m for Korea's Eximbank and \$200m for Thailand - are looming in the Far East, and in Eastern Europe the Moscow-based International Investment Bank is seeking \$100m over seven years at a margin of 4 per cent over London Eurodollar rates, but elsewhere little is afoot.

Demand for new Eurocredits has become so slack that bankers cannot even console themselves with the prospect of higher margins in the event of a fresh eruption of the developing country debt crisis.

INTERNATIONAL BONDS

Market reels after prices slump

BY MARY ANN SIEGHART IN LONDON

THE EUROBOND market last week was described by one veteran dealer as the worst he could remember. Dollar prices fell by 2½ points, D-Marks and Euroyen by 1½ points and Swiss francs by 1½ points. The slump resulted from a weak New York bond market, rising short-term interest rates, and a strong dollar.

Short-term interest rates rocketed last week. At one point, six-month dollar rates were a full percentage point higher than the previous week.

Monday and Tuesday were relatively quiet, but when U.S. prime rates were increased on Wednesday, the markets fell out of bed. They were not helped by a higher-than-expected rise in the U.S. M1 measure of money supply and poor demand in two of the three U.S. Treasury auctions.

Investors are convinced now that rates will rise further, both in the short and long term. So it makes little sense to buy fixed rate bonds.

But even the dollar floating rate note market took a sharp knock, with prices falling by ¼ point on the week - a very large drop for FRNs, whose prices are supposed to remain relatively stable. Most of the falls can be attributed to rising short-term interest rates, which make coupons fixed a couple of months ago highly unattractive.

There was also a scare about subordinated debt issued by banks. The Bank of England announced in January that holdings of subordinated bank paper by other banks was undesirable in that it diluted the capital within the banking system.

In a letter to the British Bankers' Association last week, the Bank stated that a London-based bank's capital would be reduced by the amount of other banks' floating rate notes it held. But it also announced two exceptions: banks managing and underwriting an issue can keep it on their books for up to three months without a deduction, and genuine FRN market-makers will be able to hold a "limited proportion" of their capital bases free of deduction.

Tomorrow the West German subcommittee on capital markets meets to set a new issue calendar for the next four or five weeks.

Bankers are crossing their fingers that the total volume will be light. Now that the dollar is strengthening against the D-Mark, there is no chance of "de-coupling" the New York and Frankfurt markets. And while U.S. rates are as high as they are, there is little chance of the D-Mark strengthening. German traders feel powerless.

"It's all doom and gloom," said one on Friday. "If U.S. interest rates rise further, there's no way we can't follow suit."

Even Switzerland, which is usually less dependent on the vagaries of New York, is feeling the strain. Swiss franc bond prices fell by a full ½ point on Thursday - a huge drop for a market whose price

changes are rarely greater than ¼ point in one day.

The main problem here is the strong dollar, which is luring investors away from Swiss francs. The same factor caused yen bonds prices to fall. Samurai bonds fell by 1½-2 points on the week, while the Euroyen sector saw price falls of 1-1½ points.

The UK gilt-edged market was badly hit too, and banks were forced to raise their base rates despite good UK money supply figures. Even so, a £75m bulldog bond for Electricité de France was safely placed. Led by Kleinwort Benson, it has an 11½ per cent coupon at a price of 96.764 to yield 12.116 per cent.

Because of the dismal market conditions, there were no straight dollar new issues last week, but the first new FRNs for three weeks traded within their fees.

This week is likely to be quiet in all Eurobond markets.

Swiss Ecu bond to break new ground

BY OUR EUROMARKETS CORRESPONDENT

NEW GROUND is to be broken in the Ecu bond market this week when Swiss Bank Corporation International, Credit Suisse and UBS (Securities) launch a bond for the EEC, expected to be in an amount of Ecu 50m to Ecu 60m.

This is the first bond denominated in the EEC's own currency basket to be led jointly by the three major Swiss banks. As such it seems to mark an attempt to push the placement of Ecu bonds in Switzerland, and to open up possibilities for a market where demand has been dominated by retail investors in the Benelux countries.

Such a push would be very timely. Faced with a flood of new issues this year, Belgian investors have become rather saturated with Ecu bonds, and placement has also become harder now that fears of a Belgian franc devaluation in the European Monetary System have abated.

Indeed, bond market bankers have frequently argued that for the

Ecu market to come of age it has to break out of the rather narrow distribution channels developed in Belgium and Luxembourg. That is why importance has been attached to the new interest being shown in the Ecu market by Swiss banks.

Yet few bankers believe that a new appetite for Ecu bonds is likely to develop in Switzerland overnight. On the face of it, Ecu issues have some appeal for Swiss investors. The Ecu has been fairly stable against the Swiss franc over the past two or three years, but it carries much higher interest rates than Swiss franc paper. The guilders and D-Mark, both currencies with definite appeal for Swiss investors, also make up nearly half its total value.

At the same time, however, even Swiss bankers admit that the learning process about the Ecu has only just begun among the Swiss investing public. In other words, the EEC will not find a ready-made market for its paper in Switzerland.

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %	Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %
U.S. DOLLARS								SWISS FRANC							
C. Ind. 1½	50	1989	5	7½	100	Nikko Secs., Rot. Fleming	7.500	TransCanada Pipeline 1½	150	1991	-	5½	99½	UBS	5.839
Sekind House 1½	50	1989	15	3	100	Deutsche Bank	7.500	Royal Ind. 1½	30	1989	-	1½	100	SBC	-
Belinvest 1½	30	1990	6	9	98	Deutsche Bank	9.452	Isaki & Co. 1½	70	1989	-	1½	100	UBS	-
Royal Ind. 1½	40	1989	15	3	100	Deutsche Bank	9.452	Monte Fire Pump 1½	20	1989	-	1½	100	Swiss Volksbank	-
Total Bank 1½	150	1989	15	1½	100	Deutsche Bank	9.452	Ind. Invest 1½	25	1989	-	1½	100	SBC	-
Caixa Coral de Depositos 1½	60	1984	10	¼	100	Deutsche Bank	9.452	Malaysia 1½	80	1982	-	6½	99½	CS	5.582
SWISS FRANC								Prov. of Manitoba	150	1994	-	-	-	UBS	5.625
Central Finance 1½	50	1989	-	3¼	100	Deutsche Bank	0.075	STERLING							
Hess Paper 1½	70	1989	-	3¼	100	Deutsche Bank	0.075	Standard Bk. of S.A. 1½	50	1982	8	¼	100	Standard Chartered Merch. Bk.	-
Down Mining 1½	50	1989	-	3¼	100	Deutsche Bank	0.075	Blor. de France 1½	75	2012	26	11¼	96.764	Schneider-Waag	12.166
Amstar Electric 1½	50	1989	-	1¼	100	Deutsche Bank	0.075	LUX FRANC							
Nippon Beet Sugar 1½	50	1989	-	1¼	100	Deutsche Bank	0.075	World Bank 1½	1000	1989	5	10¼	100	Banking Int. a Lux	10.250
Tanaka Corp. 1½	20	1989	-	1¼	100	Deutsche Bank	0.075	NOR. KRONA							
Yuko Ind. 1½	60	1989	-	1¼	100	Deutsche Bank	0.075	Federal 1½	200	1989	5	11¼	100	Den norske creditbank	11.375
Elco. Comm. U.S.M. 1½	100	1991	-	5¼	100	Deutsche Bank	0.075	ECU							
								SWC 1½	60	1994	1½	10¼	99½	Rupe. Gen. du Lux., Rupe. Int. a Lux.,	10.960
								YEN							
								SNCF	45	1994	18	11¼	-	BNP, BSL, Paribas	-
								YEN							
								City of Oslo 1½	150	1994	9	7-3	99.45	Yamaichi Secs.	7.515

* Not yet priced. † Final terms. ** Placement. ‡ Convertible. † Floating rate note; coupon is spread over 5-month Libor. (b) Spread over 3-month Libor. † With warrants. Note: Yields are calculated on ARB basis.

U.S. \$50,000,000

Bank of Helsinki
Ltd.

Floating Rate Notes Due 1999

MORGAN GUARANTY LTD

BANKAMERICA INVESTMENT BANKING GROUP

COUNTY BANK LIMITED

ENSKILDA SECURITIES
SKANDINAVISKA ENSKILDA LIMITED

GOLDMAN SACHS INTERNATIONAL CORP.

IBJ INTERNATIONAL LIMITED

MERRILL LYNCH CAPITAL MARKETS

SAMUEL MONTAGU & CO. LIMITED

MORGAN STANLEY INTERNATIONAL

NOMURA INTERNATIONAL LIMITED

SAUDI INTERNATIONAL BANK
AL-BANK AL-SAUDI AL-ALAMI LIMITED

SOCIÉTÉ GÉNÉRALE DE BANQUE S.A.

SPAREBANKEN OSLO ÅKERSHUS

SWISS BANK CORPORATION INTERNATIONAL LIMITED

All these securities having been sold, this announcement appears as a matter of record only.



Investors in Industry International B.V.

(Incorporated in The Netherlands with limited liability)

U.S.\$100,000,000 12 per cent. Guaranteed Notes 1989

unconditionally and irrevocably guaranteed by

Investors in Industry Group plc

(Incorporated in England under the Companies Acts 1948 to 1967)

S. G. Warburg & Co. Ltd.

Banque Paribas

Barclays Bank Group

County Bank Limited

IBJ International Limited

Lloyds Bank International Limited

Merrill Lynch Capital Markets

Samuel Montagu & Co. Limited

Nomura International Limited

The Royal Bank of Scotland plc

Salomon Brothers International Limited

Westdeutsche Landesbank Girozentrale

Algemene Bank Nederland N.V.	Ambro International	Andelsbanken Danmark	Julius Baer International	Bank of Helsinki Ltd.
Bank Leu International Ltd.	Bank Leu International	Bank Leu International	Bank Leu International	Bankers Trust International
Bank Internationale a Luxembourg S.A.	Bank Populaire Suisse S.A.	Bank Populaire Suisse S.A.	Bank Populaire Suisse S.A.	A. G. Beckers Paribas
Barclay Bank	Chase Manhattan Capital Markets Group	Chemical Bank International Group	Credit Lyonnais	Credit Suisse First Boston
Compagnie de Banque et d'Investissements, CFI	Copenhagen Handelsbank A/S	Credit Lyonnais	Credit Lyonnais	Deutsche Girozentrale
Dai-ichi Kangyo International	Den Danske Bank	Den Danske Bank	Den Danske Bank	Deutsche Girozentrale
Domestic Securities Amos	Director Bank	Director Bank	Director Bank	Deutsche Girozentrale
Gefina International Ltd.	Girozentrale und Bank der österreichischen Sparkassen	Girozentrale und Bank der österreichischen Sparkassen	Girozentrale und Bank der österreichischen Sparkassen	Deutsche Girozentrale
Hil Samuel & Co.	Hoare Govett Ltd.	E. F. Hutton and Company (London)	Kleinwort, Benson	Kreditbank N.V.
Merck, Finck & Co.	B. Metzler seel. Sohn & Co.	Mitsubishi Finance International	Mitsubishi Finance International	Morgan Grenfell & Co.
Morgan Guaranty Ltd.	Nederlandse Credietbank nv	Nederlandse Credietbank nv	Nederlandse Credietbank nv	New Japan Securities Europe
The Nikko Securities Co. (Europe) Ltd.	Nippon Credit International (HK) Ltd.	Norddeutsche Landesbank	Norddeutsche Landesbank	Sal. Oppenheim jr. & Co.
Oesterreichische Volksbanken	Pearson, Hildring & Pearson N.V.	PK Christiania Bank (UK) Ltd.	Prudential-Bache	Bea Brothers Plc
N. M. Rothschild & Sons	Sauwa Bank (Thailand) Ltd.	Sauwa Bank (Thailand) Ltd.	Sauwa Bank (Thailand) Ltd.	Smith Barney, Harris Upham & Co.
Société Générale	Société Générale de Banque	Société Générale de Banque	Société Générale de Banque	Sumitomo Trust International
Swedbank	Swiss Bank Corporation International	Swiss Bank Corporation International	Swiss Bank Corporation International	Veritas- und Westbank
M. M. Warburg-Brinckmann, Wirtz & Co.	Wardley	Williams & Glyn's Bank plc	Williams & Glyn's Bank plc	Yamaichi International (Europe)

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

U.S. BONDS

Downturn anniversary marked by declines

WHAT A BIRTHDAY PARTY. Last week's anniversary of the 1983 downturn in the U.S. credit markets was marked by acutely nervous and sometimes bizarre trading.

And although bond prices staged a spectacular turnaround in rollercoaster trading on Friday, most sectors of the market showed substantial week-over-week price declines at the close—the fifth straight weekly drop in a row.

The omens were always bad. Trading kicked off to a poor start with the third prime rate increase this year and the \$16.5bn three-day quarterly refunding—and never looked up. Under pressure from the refunding, government bond prices posted declines of between 1 and 2 points. The price pressure was again concentrated at the long end resulting in a further steepening of the yield curve with the margin between three-month and 30-

U.S. INTEREST RATES (%)	Week	Week
	May 11-14	May 11-14
Fed funds weekly average	10.48	10.70
3-month CD's	11.40	10.75
3-month T-bills	8.21	8.50
AAA Utility	12.39	12.51
AA Industrial	14.25	14.33

Source: Salomon Brothers (estimates) to the week of April 30. All increased by 2.44pts to 10.48pts. In April, 20-year increased by 13.33pts to 12.24pts and 30-year increased by 25.70pts to 12.70pts.

year government paper increasing by 28 basis points to 314 basis points—the largest gap since late 1982.

The auction itself highlighted the market's fragility. Retail investors steered clear of all but the shorter issue despite the highest average yields since 1982.

The three-year auction, as expected, sold best, producing an average yield of 12.54 per cent. It got worse from then on. The ten-year notes produced an average yield of 13.16 per cent and the 30-year bonds sold for 13.32 per cent—the highest rate since February 1982. By the end of trading, Thursday (the day of the 30-year note auction) the new 30-year bond was offered at a price to yield 13.43 per cent.

By the close on Friday—after a highly unusual two-point drop earlier in the day caused by dealers trying to lighten their

portfolios—the new long bond closed at 88 1/8 to yield 13.45 per cent having traded as low as 86 1/8 earlier in the day. The 10-year 13 1/8 notes closed the week at 93 1/8 to yield 13.38 per cent.

The sharp decline in bond prices reflected the excess supply of new paper, concern about still higher interest rates, uncertainty about Fed policy, further evidence of the strength of the U.S. economy, and booming short-term business credit demand.

Most short-term rates also increased during the week with the Fed funds rate trading over the 11 per cent level for much of the time. However, there were sharp differences in money market rates. T-bill rates increased only marginally. The three month rate rose from 9.50 per cent to 9.53 per cent at the Friday close. CD rates soared, primarily reflecting mounting concern about international and domestic bank credits and a spate of (heavily denied) rumours about Continental Illinois, the Chicago money centre bank. As a result CD rates increased by between 40 and 100 basis points.

The major U.S. banks increased their prime rates by 1/4 percentage point to 12 1/2 per cent on Tuesday—the third increase this year. The move provoked a bitter and maybe politically motivated backlash in this election year from some Administration officials, particularly Mr Donald Regan, the Treasury Secretary. He blamed the Federal Reserve Board and urged the Fed to loosen its grip on money supply.

The markets, which saw M1 jump by \$2.4bn last week and M2 move outside its targeted range, were not impressed. Neither it seems was Mr Martin Feldstein, the retiring chairman of the President's council of economic advisers who said he thought the Fed had got its monetary policy just about right.

The corporate credit markets, taking their lead from the government sector, also showed sharp price declines last week. Prices fell by one point for medium-term issues and around 1.5 points for longer issues while new issue yields were higher by between 40 and 50 basis points at the close.

Paul Taylor

Net profit soars at Alitalia

By James Buxton in Rome

ALITALIA, the Italian State airline, registered a big increase in net profit last year and turned an operating loss into a profit.

However, the company warned of the effects of a period of strikes in Italian civil aviation and of a forthcoming clash between the Rome Airport Authority, which it now controls, and the unions.

The airline made a net profit of L1.8bn (\$10.7m), compared with one of only L1.3bn in 1982. Turnover was up 16 per cent at L2,470bn, and that for the whole group including the domestic airline ATI and Aer Mediterranea, was up from L2,328bn to L2,745bn.

An operating loss of L52bn in 1982 was turned into an operating profit of L157bn in 1983.

The airline suffered L110bn from the effect on its debt servicing of the rise in the dollar against the lira, which was only partly offset by the sale of aircraft for L91bn.

For the past few weeks Alitalia flights have been affected by a series of sudden strikes of ground personnel at Rome and Milan airports, and five days of strikes by Rome air traffic controllers are planned for the next few weeks.

Alitalia recently took a controlling stake in the state-owned Rome Airport Authority, in an effort to resolve the airport's chronic inefficiencies.

New chairman for Continental Illinois

CONTINENTAL ILLINOIS CORPORATION and its principal subsidiary, Continental Illinois National Bank and Trust Company of Chicago, has appointed Mr David G. Taylor chairman of both the holding company and the bank.

He succeeds Mr Roger E. Anderson, who earlier this year announced plans to retire from Continental. Mr Taylor joined Continental in 1987. He was elected a vice-president in the bond department in 1986 and a senior vice-president in 1987. He became head of the bond and money market services area and an executive vice-president in 1984, then treasurer of the corporation in 1980. Last year Mr Taylor was

U.S. court orders Shell bid review

BY WILLIAM HALL IN NEW YORK

MORGAN STANLEY, the U.S. investment bankers advising the Royal Dutch/Shell Group in its bid to buy out the minority of Shell Oil, have been ordered by a U.S. court to deliver a new opinion on the fairness of the bid.

The court order puts Morgan Stanley in a delicate position since it has to advise on the fairness of an offer by a client which has stressed on several occasions that it will not increase its \$58 per share offer price.

Last week a Delaware court ordered Royal Dutch/Shell to hold its \$58 per share tender offer "in abeyance" until it had provided fresh information. The Delaware court had criticised Royal Dutch/Shell for only allowing Morgan Stanley to use published information in

arriving at its opinion on the offer.

The court action followed a suit by small shareholders in Shell Oil, claiming that the offer price was too low and that Royal Dutch/Shell had used "coercive" tactics to win full control.

Late on Friday the U.S. court published its order requiring SPNV Holdings, a subsidiary of Royal Dutch/Shell, to obtain a new opinion from Morgan Stanley on the offer that would be in the bankers' opinion be fair to the Shell shareholders.

The new opinion will be distributed to shareholders as a supplement to the existing opinion. For a period of 20 days after the supplement is issued shareholders will be able to withdraw their shares. Last week, Royal Dutch/Shell

announced that it controlled over 90 per cent of Shell Oil's shares.

The court has ordered Shell Oil to make available internal information about its oil reserves and the valuation it puts on them.

Shell and Alko, the Dutch chemical group, have decided to merge their European consumer products operation. The new company will have an annual turnover of around £260m (£360m), writes Carla Rappoport.

Alko, with 51 per cent of the shares, will manage the new group. Shell will own the balance, paying Alko an undisclosed sum. The new company will be made up of Shell's Temana subsidiaries in Europe (sales around £60m in 1983) and Alko Consumer Products

(ACP).

Temana was created by Shell in 1974 and is best known for its household pesticides and air fresheners, including Airball. ACP, with sales of around £200m, markets household cleaning products such as Biotex, health and personal care products and a number of food products.

The merger will boost the research capacities of both companies and broaden their markets geographically. In those countries where the merger results in overlap of activities, rationalisation of products or staff will be investigated.

Currently, the two companies employ some 2,700 people. The merger will be limited to Europe, leaving the Temana companies in the U.S. and the rest of the world unaffected.

NZFP has 66% rise in earnings

By Dai Hayward in Wellington

NEW ZEALAND Forest Products, the diversified timber and paper company, which earlier this year was locked in a fierce takeover battle with Wattie Industries and the Goodman Group, raised its net profits for the year to March 31 by 65.7 per cent to a record NZ\$77.9m (NZ\$50m) after equity-accounting its 23.5 per cent stake in Wattie for three months. Profits in 1982 were NZ\$247m.

The takeover battle ended in a three-way agreement, with each of the companies holding a stake in the other, and with Wattie and NZFP having directors on each other's boards. Wattie is engaged in food processing, and Goodman, in baking, textiles and investment.

NZFP's sales, at NZ\$832m increased by 19.6 per cent.

The company reported improved conditions in the international pulp and paper market and in the New Zealand economy, and profits from associated companies were up four times last year. This year's results show a substantial improved return on average shareholder funds—15.1 per cent, compared with 10.3 per cent.

During the year an extra 26.6m of 50 cent shares were issued.

The General Aviation Division, Dr Emery was director of operations for both ATAD and GAAD.

Mr Jacques Bellot, general manager of the Bahrain-based GULF RYAD BANK, is returning to Credit Lyonnais next month to take up an appointment as sous-directeur of the treasury division in Paris. His successor will be Mr Henri Lamy, who has had previous experience as manager of the Credit Lyonnais branch in Cairo. The French bank is a minority partner with Riyad Bank of Saudi Arabia in Gulf Finance House, which has the responsibility for management.

Mr Yutaka Takeda, president of Nippon Steel Corp., is to head the Japan Iron and Steel Federation for a one-year term, succeeding Mr Eshiro Saito. Mr Saito will become honorary president of the Federation.

Trilogy delay diminishes threat to IBM

TRILOGY, the U.S. computer developer, has announced that its "supercomputer" will not be ready for shipment until 1987. This is the fourth time that the California-based company has postponed its first product and the announcement raises serious questions about its ability to compete in the high-performance mainframe market, writes Louise Kehoe from San Francisco.

"They have missed the market window," said Mr Aaron Orlansky, of analysts Shurtz and Co in San Francisco.

"Trilogy's threat to IBM is seriously diminished," Trilogy was founded in 1980 by Mr For a period of 20 days after the supplement is issued shareholders will be able to withdraw their shares. Last week, Royal Dutch/Shell

technology lead." Analysts expect IBM to announce a new range of high performance computers—the Sierra series—next year. Trilogy had hoped to beat IBM to the market place. Now, however, Trilogy must target what is believed to be the next generation of IBM computers under development. According to industry watchers, IBM will launch a more powerful computer called the Summit in 1988. The Summit is expected to outperform the Trilogy computer.

In light of the delay Trilogy is now "reviewing its business plan" and considering alternatives which could produce revenues before 1987. The company will try to find alternative markets for its semiconductor devices.

Trilogy has raised close to \$300m through several different financing arrangements. Trilogy says that its funds will run out by the third quarter of 1985 and that the company will require "significant additional financing."

INTERNATIONAL APPOINTMENTS

for community banking.

Mr Yusuke Kawai, chairman of the Bank of Tokyo, will succeed Mr Saburo Okita as advisor of the ROBEKO GROUP as from July 1. Mr Okita is leaving the group to take up a new appointment. Mr Kawai was Vice Minister of Finance in Japan from 1963-71. He has also been a member of the U.S. PUBLIC OVERSIGHT BOARD, an independent body which monitors the accounting profession's self-regulatory program. Mr Wood retired as president of Citicorp in 1975 and has served as a member of the Board since 1978 and as its vice-chairman since 1982. He

succeeds Mr John J. McCloy, a partner of Milbank Tweed Hadley & McCloy, who has served as chairman since the Board's inception.

Mr Roland M. Routhier becomes executive vice-president of TEXACO U.S.A. from May 1. In his new assignment, Mr Routhier will be located in the Houston headquarters of Texaco Inc. This division is responsible for all exploration, production, refining, transportation and marketing of petroleum and petroleum products in the U.S. Mr Routhier, who remains a senior vice-president of Texaco Inc., will continue also to have executive responsibility for Texaco Chemical Company which is headquartered in Bellare, Pa.

Mr Leland C. Adams, executive vice president, Standard Oil Company of Indiana, and Wilbur H. Gantz, executive vice

president and chief operating officer, Baxter Travenol Laboratories, Inc., have been elected members to the board of HARRIS BANKCORP. INC. and its subsidiary, Harris Trust and Savings Bank.

Mr Capt. Dharabha Bose has taken over as managing director of AIR-INDIA. The appointment comes after two years as a deputy managing director of the airline. From 1976 to 1982 Capt. Bose was director of operations. He is currently Air India's representative on the Technical Committee of IATA. He is a director of the Hotel Corporation of India, and a member of the committees currently evaluating replacement aircraft for Air-India and India Airlines.

Dr Sidney Emery, Jr. has been appointed director of engineering at BENDIX Air Transport Aviation Division. He succeeds Mr D. Travis Engen, who recently became vice president and general manager of

the General Aviation Division. Dr Emery was director of operations for both ATAD and GAAD.

Mr Jacques Bellot, general manager of the Bahrain-based GULF RYAD BANK, is returning to Credit Lyonnais next month to take up an appointment as sous-directeur of the treasury division in Paris. His successor will be Mr Henri Lamy, who has had previous experience as manager of the Credit Lyonnais branch in Cairo. The French bank is a minority partner with Riyad Bank of Saudi Arabia in Gulf Finance House, which has the responsibility for management.

Mr Yutaka Takeda, president of Nippon Steel Corp., is to head the Japan Iron and Steel Federation for a one-year term, succeeding Mr Eshiro Saito. Mr Saito will become honorary president of the Federation.

U.S. \$20,000,000

Southwestern Energy Company

Medium Term Credit Facility

Arranged by
Kidder, Peabody International
Limited

Funds provided by

Al Saudi Banque

London Branch

Canadian Imperial Bank Group

The Bank of Nova Scotia Group

Commerzbank

Aktiengesellschaft

Bank of Scotland

Société Financière Européenne Finance Company N.V.

SFE Group

Agent Bank

International Westminster Bank PLC

A/S EKSPORTFINANS

Public Issue
Swiss Francs 100,000,000
5 1/4% Bonds Due 1994

Managed by

CITICORP BANK (SWITZERLAND)

BANK HEUSSER & CIE AG

BANQUE MORGAN GRENFELL

EN SUISSE S.A.

BANQUE SCANDINAVE EN SUISSE

CLARIDEN BANK

DAIWA (SWITZERLAND) S.A.

KREDIETBANK (SUISSE) S.A.

MORGAN GUARANTY

NORDFINANZ-BANK ZURICH

(SWITZERLAND) LTD.

BANQUE BRUXELLES LAMBERT

SUMITOMO INTERNATIONAL FINANCE AG

(SUISSE) S.A.

CITICORP

CAPITAL MARKETS GROUP

May 1984

FT INTERNATIONAL BOND SERVICE

U.S. DOLLAR	Issued	Bid	Offer	day	week	Yield
Alaska Highway 11 1/2	125	90 1/4	91 1/4	-	-	7.57
American Savings 12 1/2	125	90 1/4	91 1/4	-	-	7.57
Australia 10 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 11 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 12 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 13 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 14 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 15 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 16 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 17 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 18 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 19 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 20 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 21 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 22 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 23 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 24 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 25 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 26 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 27 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 28 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 29 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 30 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 31 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 32 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 33 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 34 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 35 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 36 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 37 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 38 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 39 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 40 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 41 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 42 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 43 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 44 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 45 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 46 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 47 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 48 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 49 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 50 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 51 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 52 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 53 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 54 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 55 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 56 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 57 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 58 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 59 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 60 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 61 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 62 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 63 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 64 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 65 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 66 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 67 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 68 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 69 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 70 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 71 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 72 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 73 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 74 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 75 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 76 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 77 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 78 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 79 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 80 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 81 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 82 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 83 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 84 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 85 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 86 1/2	100	89 1/4	90 1/4	-	-	7.57
Australia 87 1/2	100	89 1/4	90 1/4	-	-	7.57

This announcement appears as a matter of record only.

U.S. \$785,000,000
Multi-Market
Non-Recourse Project Financing
for the acquisition of working interests in the
Central Queensland Coal Associates
and
Gregory Joint Ventures
(managed and operated by Utah Development Company)
by
The Broken Hill Proprietary Company Limited
Queensland Coal Trust
Pancontinental Mining Limited

Proceeds from this financing have been applied to the purchase by The Broken Hill Proprietary Company Limited ("BHP") (through subsidiaries), Queensland Coal Trust ("QCT") and Pancontinental Mining Limited ("Pancontinental") (severally, the "Borrowers") of working interests in the Central Queensland Coal Associates Joint Venture ("CQCA") formerly held by Utah International, Inc., including the Blackwater mine formerly owned by Utah Development Company, and the purchase of working interests in the Gregory Joint Venture ("Gregory") from a subsidiary of BHP. CQCA and Gregory together have the capacity to produce over 26 million tonnes per annum of high grade coking coal from mines located in Queensland, Australia. BHP, QCT and Pancontinental own 35%, 21.75% and 3% interests in CQCA and 47%, 21.75% and 3% interests in Gregory, respectively. The loans ("Production Loans") and guarantees and letters of credit ("Production Credits") are governed by two master Production Loan and Credit Agreements, which provide \$664,400,000 and \$120,600,000 for the Borrowers' interests in CQCA and Gregory, respectively. The Production Loans and Production Credits are repayable over 12 years out of the proceeds from the sale of CQCA and Gregory coal, are secured by a first charge over each Borrower's interest in CQCA and Gregory (except that QCT has charged only a 12% interest in CQCA and Gregory) and are non-recourse to the Borrowers.

The Production Loans and Production Credits are provided in the following tranches:

U.S. \$401,000,000 Bank Guarantee Facility and related Euro-Floating Rate Note Issues	U.S. \$270,000,000 Bank Letter of Credit Facility and related U.S. Commercial Paper Program
U.S. \$114,000,000 Eurodollar Production Loans	

*The undersigned acted as financial adviser to BHP,
which arranged this financing.*



The First Boston Corporation

April 1984

This announcement appears as a matter of record only.

U.S. \$90,000,000
Project Commercial Paper Program
for
Queensland Coal Ventures Finance Limited
supported by an irrevocable Letter of Credit provided by
The Industrial Bank of Japan, Limited
(New York Branch)

The 12 year program provides a component of the funding of the acquisition of working interests in the Central Queensland Coal Associates and Gregory Joint Ventures (the "Projects") in Queensland, Australia, by The Broken Hill Proprietary Company Limited (through subsidiaries), Queensland Coal Trust and Pancontinental Mining Limited (the "Joint Venturers"). The Letter of Credit, in which other banks share risk participations, is governed by master Production Loan and Credit Agreements, is secured by each Joint Venturer's share of Project assets and is non-recourse to the Joint Venturers.

*The undersigned has been appointed exclusive dealer
for this commercial paper program.*



The First Boston Corporation

April 1984

This announcement appears as a matter of record only.

U.S. \$90,000,000
Project Commercial Paper Program
for
Queensland Coal Ventures Finance Limited
supported by an irrevocable Letter of Credit provided by
The Long-Term Credit Bank of Japan, Limited
(New York Branch)

The 12 year program provides a component of the funding of the acquisition of working interests in the Central Queensland Coal Associates and Gregory Joint Ventures (the "Projects") in Queensland, Australia, by The Broken Hill Proprietary Company Limited (through subsidiaries), Queensland Coal Trust and Pancontinental Mining Limited (the "Joint Venturers"). The Letter of Credit, in which other banks share risk participations, is governed by master Production Loan and Credit Agreements, is secured by each Joint Venturer's share of Project assets and is non-recourse to the Joint Venturers.

*The undersigned has been appointed exclusive dealer
for this commercial paper program.*



The First Boston Corporation

April 1984

NEW ISSUE

These Notes having been sold, this announcement appears as a matter of record only.

MAY 1984

U.S. \$450,000,000
Queensland Coal Finance Limited
(Incorporated under the laws of the State of Victoria)

Guaranteed Floating Rate Notes Due 1996

Unconditionally guaranteed as to payment of principal and interest by

The Bank of Tokyo, Ltd.
(A Japanese Corporation)

of which U.S. \$355,000,000 is being issued as the Initial Tranche

Credit Suisse First Boston Limited	Bank of Tokyo International Limited
Continental Illinois Capital Markets Group	Deutsche Bank Aktiengesellschaft
Amro International Limited	Bankers Trust International Limited
Banque Nationale de Paris	Commonwealth Trading Bank of Australia
County Bank Limited	Dai-ichi Kangyo International Limited
Fuji International Finance Limited	Enskilda Securities
Lloyds Bank International Limited	Kidder, Peabody International Limited
Mitsui Trust Bank (Europe) S.A.	Mitsubishi Trust & Banking Corporation (Europe) S.A.
	Morgan Stanley International
National Commercial Banking Corporation of Australia Limited	

Abu Dhabi Investment Company	Algemene Bank Nederland N.V.	Arab Banking Corporation (ABC)
Australia and New Zealand Banking Group	BankAmerica Investment Banking Group	Banque Bruxelles Lambert S.A.
Banque Française du Commerce Extérieur	Banque Indosuez	Banque Paribas
Blyth Eastman Paine Webber	Chase Manhattan Capital Markets Group	Chemical Bank International Group
Citicorp Capital Markets Group	Commerzbank	Crédit Commercial de France
Creditanstalt-Bankverein	Daiwa Europe	Dresdner Bank
Girozentrale und Bank der österreichischen Sparkassen	Goldman Sachs International Corp.	Grindlay Brands
Gulf International Bank B.S.C.	Hambros Bank Limited	IBJ International
Kuwait International Investment Co. s.a.k.	LTCB International	Manufacturers Hanover
Mitsubishi Finance International	Mitsui Finance Europe	Samuel Montagu & Co.
Morgan Guaranty Ltd.	National Bank of Kuwait S.A.K.	The Nikko Securities Co., (Europe) Ltd.
Nippon Credit International (HK) Ltd.	Namura International	Orion Royal Bank
Salomon Brothers International	Sanwa Bank (Underwriters)	Saudi American Bank
Société Générale	Société Générale de Banque S.A.	Standard Chartered Merchant Bank
State Bank of New South Wales	Sanmito Finance International	Sanmito Trust International
Svenska Handelsbanken Group	Swiss Bank Corporation International	The Taiyo Kobe Bank (Luxembourg) S.A.
Takagin International Bank (Europe) S.A.	Tokai International	Toronto Dominion International Limited
Union Bank of Switzerland (Securities)	S.G. Warburg & Co. Ltd.	Wardley
Yamaichi International (Europe)	Yasuda Trust Europe	Yokohama Asia
	Zentralsparkasse und Kommerzbank	

NEW ISSUE

These Notes having been sold, this announcement appears as a matter of record only.

MAY 1984

U.S. \$46,000,000
Queensland Coal Finance Limited
(Incorporated under the laws of the State of Victoria)

Floating Rate Notes Due 1996

Supported by an irrevocable standby Letter of Credit issued by

Bank of America
National Trust and Savings Association

Credit Suisse First Boston Limited

BankAmerica
Capital Markets Group

— Members of the Tender Panel —

Amro International	Australia and New Zealand Banking Group	BankAmerica
Bank of Montreal	Bankers Trust International	Banque Bruxelles Lambert S.A.
Chase Manhattan Capital Markets Group	CIBC	Citicorp Capital Markets Group
Continental Illinois Capital Markets Group	County Bank	Credit Suisse First Boston
CTB Australia Limited (Wholly owned subsidiary of Commonwealth Trading Bank of Australia)		Goldman Sachs International Corp.
IBJ International	Kleinwort, Benson	LTCB International
The National Commercial Banking Corporation of Australia Limited		Nomura International
Orion Royal Bank	Saitama International (Hong Kong)	Salomon Brothers International
Sanwa Bank (Underwriters)	Sandi International Bank	Sumitomo Finance International
Sumitomo Trust International		Svenska Handelsbanken Group
Swiss Bank Corporation International		Takagin International Bank (Europe) S.A.

Copies of this Prospectus, having attached thereto the documents specified in paragraph 18 of Appendix III, have been delivered to the Registrar of Companies for registration.

This Prospectus includes particulars given in compliance with the Regulations of the Council of The Stock Exchange for the purpose of giving information with regard to Microvitec PLC (the Company) and its subsidiaries (together "Microvitec" or the "Group"). The directors of the Company ("the

Directors") have taken all reasonable care to ensure that the facts stated herein are true and accurate in all material respects and that there are no other material facts the omission of which would make misleading any statement herein whether of fact or of opinion. All the Directors accept responsibility accordingly.

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in

the Unlisted Securities Market in the Ordinary shares comprising the enlarged issued share capital of the Company. It is emphasised that no application has been made for these shares to be admitted to listing.

The Application List for the shares now offered for sale will open at 10.00 a.m. on Thursday, 17th May, 1984 and may be closed at any time thereafter. The procedure for application and an Application Form are set out at the end of this Prospectus.

MICROVITEC PLC

(Registered in England under the Companies Acts 1948 to 1981 No. 1435584)

OFFER FOR SALE BY

HILL SAMUEL & CO. LIMITED

OF 7,306,120 ORDINARY SHARES OF 5p EACH

AT 180p PER SHARE

SHARE CAPITAL

Authorised £1,800,000
Issued and to be issued fully paid £1,357,775

Ordinary shares of 5p each

The shares which are the subject of this Offer for Sale rank in full for all dividends hereafter declared or paid on the Ordinary share capital of the Company.

INDEBTEDNESS

At the close of business on 30th April, 1984, the Group had outstanding bank overdrafts of £580,000, leasing commitments of £101,000 and a term loan of £75,000. Save as aforesaid and apart from intra-group indebtedness, neither the Company nor any of its subsidiaries had at that time any loan capital (including term loans) outstanding or created but unissued, or any other borrowings or indebtedness in the nature of borrowings, including bank overdrafts and liabilities under acceptances (other than normal trade bills) or acceptance credits, mortgages, charges, hire purchase commitments or guarantees or other material contingent liabilities.

BOARD OF DIRECTORS & ADVISERS

Anthony Martinez (Chairman)
Philip Ellison
Brian Thomas Tasker
Gurkiral Singh Dhesi
Eric Jain Longman (non-executive)

All of
Futures Way, Bolling Road, Bradford, West Yorkshire, BD4 7TU

Secretaries and Registered Office
Brian Thomas Tasker F.C.A.,
Futures Way, Bolling Road, Bradford,
West Yorkshire, BD4 7TU

Issuing House
Hill Samuel & Co. Limited,
100 Wood Street, London EC2P 2AJ

Stockbrokers
W. Greenwell & Co.,
Bow Bells House, Bread Street,
London EC4M 9EL and
The Stock Exchange

Solicitors to the Company
A. V. Hammond & Co.,
Empire House, 10 Piccadilly, Bradford,
West Yorkshire, BD1 3LR

Solicitors to the Issue
Clifford-Turner,
Blackfriars House, 19 New Bridge Street,
London EC4V 6BY

Auditors and Reporting Accountants
Peat, Marwick, Mitchell & Co.,
(Chartered Accountants)
1 Puddle Dock, London EC4V 3PD
and
Manor Buildings, 2 Manor Row,
Bradford,
West Yorkshire, BD1 4HI

Principal Bankers
National Westminster Bank PLC,
1 Market Street, Bradford,
West Yorkshire, BD1 1EO

Receiving Bankers
National Westminster Bank PLC,
New Issues Department, P.O. Box No. 79,
2 Princes Street, London EC2P 2BD

Registrars and Transfer Office,
Hill Samuel Registrars Limited
6 Greencoat Place, London SW1P 1PL

SUMMARY OF INFORMATION

The following information should be read in conjunction with the full text of the Prospectus, from which it is derived.

Business
Microvitec's business is the design, development, manufacture and sale of computer peripherals for the rapidly expanding computer market. Microvitec has established itself as the market leader in the United Kingdom with its range of colour display monitors for alpha-numeric and graphic applications. It has also commenced manufacture and sale of colour terminals providing advanced low cost colour graphics capability and switch mode power supply units for use in computer equipment. Microvitec has recently launched a floppy disc assembly to provide additional memory capacity for microcomputers.

Offer for Sale Statistics
Based on the Offer for Sale price of 180p per Ordinary share.
Ordinary shares in issue following the Offer for Sale 27,155,500
Market capitalisation £48.9 million
Money raised for the Company (net of estimated expenses) £4.5 million
Earnings per Ordinary share for the year ended 31st December, 1983 (on the basis of actual tax and the enlarged share capital) 5.2p
Price earnings multiple 34.6 times
Forecast net dividend per share 0.75p
Indicated gross dividend yield (on the basis of a notional full year dividend) 1.0 per cent.

Trading Record

Period to	Year ended	31st December	31st December	31st December	31st December
1980	1981	1982	1983		
£200	£200	£200	£200		
Turnover	189	1,375	2,071	9,614	
Profit/(loss) before taxation	(56)	158	195	2,513	

Net Assets at 31st December, 1983 adjusted for the net proceeds of the Offer for Sale £6.1 million

HISTORY

The Company was formed in July 1979. Mr. A. Martinez, the Chairman and Managing Director, recognised that, in spite of the growing demand for micro and personal computers and the substantial advantages offered by colour over monochrome in the presentation of information, there was no colour visual display monitor in production designed expressly for the microcomputer market, which was compatible with a large number of different systems and available at a competitive price. The initial investment in the Company was made by Mr. A. Martinez, his brother who was Commercial and Marketing Director until his departure in February 1981, and a subsidiary of Investors in Industry Group plc.

Initial product development was undertaken by a small team of engineers working from an industrial unit of 2,500 square feet at Hockney Road, Bradford. The objective was to design a Low Complexity Colour Display or LCD which would provide a high quality image and yet offer the cost and compatibility features regarded as critical to the product's success. The first range of LCD monitors were duly launched in February 1980, with applications ranging from video games to sophisticated colour displays for a wide range of computers. In October 1980 the Company moved into a purpose built factory of 18,000 square feet owned by the City of Bradford Metropolitan District Council, where full production commenced. In response to a high level of demand for the monitors an extension was completed in May 1982, doubling the area of the premises to 36,000 square feet.

During 1982 the Company won a £25,000 prize in an Award Scheme for small, newly established businesses, which was sponsored by Hill Samuel & Co. Limited to mark its 150th Anniversary. Companies were assessed on their long term growth potential, the degree of innovation and management skills. The Company also won the 1982 Industrial Achievement Award sponsored by Bowmaker Limited and Accountancy Age in recognition of its achievement in turning an innovative idea into a profitable business.

In early 1982 the BBC approved Microvitec's "Cub" version of the monitor for use with the BBC Microcomputer and in June of that year HM Government selected Microvitec as the sole supplier of colour monitors under the "Micros in Schools" schemes.

Towards the end of 1982 Microcolour Graphics Limited ("Microcolour Graphics"), now a wholly-owned subsidiary of the Company, was established to exploit an opportunity which was identified in the rapidly expanding market for computer colour graphics. Microcolour Graphics designs, markets and supports a range of colour terminals for the professional computer market utilising the colour display technology developed by the Company.

Further development of Microvitec's premises, which now extend to 70,000 square feet, was completed in October 1983 permitting a significant expansion of production capacity for the growing range of colour monitors and new products.

On 21st April, 1984 it was announced that the Company had won the Queen's Award for Technological Achievement in respect of its development of the LCD.

INTRODUCTION

Microvitec's business is the design, development, manufacture and sale of computer peripherals for the rapidly expanding computer market. Microvitec has established itself as the market leader in the United Kingdom with its range of colour display monitors for alpha-numeric and graphic applications. It has also commenced manufacture and sale of colour terminals providing advanced low cost colour graphics capability and switch mode power supply units for use in computer equipment. Microvitec has recently launched a floppy disc assembly to provide additional memory capacity for microcomputers.

Microvitec's office and manufacturing facilities are located in Bradford. At 30th April, 1984 the Group had 226 employees. The key objectives in Microvitec's strategy, which have governed the development of the Group since its inception, are as follows:

- * The design of a range of computer peripherals with high added value and which are compatible with a wide range of computer equipment.
- * The establishment of a high volume manufacturing capability which is internationally competitive.
- * The achievement of a high share of the United Kingdom market and thereafter of markets overseas.

PRODUCTS

Microvitec currently manufactures colour display monitors, colour terminals, switch mode power supplies and floppy disc assemblies. In the year to 31st December, 1983 colour display monitors accounted for approximately 98% of Group turnover and are expected to continue to form a substantial part of sales in 1984 and beyond. However, the Directors are confident that Microvitec's new products, especially colour terminals will show a significantly increased contribution to turnover in 1984.

Colour Display Monitors

Colour output from most computers is in the form of three separate signals for Red, Green and Blue ("RGB") respectively. Conventional television sets require the RGB output from a computer to be encoded into video form and then modulated into a form suitable for reception and subsequently demodulated and decoded with a loss of resolution at each stage. Specialised colour monitors, however, use the three RGB signals for direct display on the cathode ray tube resulting in a much sharper image.

Microvitec has pioneered the LCD which uses the RGB signals directly. The high level of definition obtained from the direct use of the RGB signals makes it useful in applications, such as graphics, where a clearly legible display is important. In educational applications the high performance specification and the addition of colour creates a more stimulating and interesting working environment.

Microvitec's monitors have a wide range of applications owing to the variety of computer equipment and systems with which they can interface, including—

- * Micro computers for educational and home use
- * Personal computers for business use
- * Computer aided interactive learning systems
- * Graphics terminals
- * Computer aided design terminals
- * Worddata systems (such as Prestel)
- * Point of sale terminals

The monitors are currently manufactured in three screen sizes, 12 inch, 14 inch and 20 inch and to three resolution specifications, standard, medium and high. The quality of resolution of which a monitor is capable is dependent primarily on the density of pixels or dots which cover the screen.

In a high resolution monitor the pixel density is approximately twice that of a standard resolution monitor, and permits approximately twice as many columns, one character wide, to be displayed.

Standard and medium resolution monitors are suitable for most applications. However, the software produced for many leading computers now has 132 column width capability, so that the availability of a high resolution monitor with this capacity is becoming increasingly important.

Microvitec's 14 inch monitor is the only colour monitor selected under HM Government's "Micros in Schools" schemes which have the object of providing micro computer systems to all primary and secondary schools through a 50 per cent grant towards the cost of the purchase of one system per school. Although no grants under the schemes are to be made available after December 1984, Microvitec monitors are supplied to over three-quarters of Local Education Authorities and the Directors believe the education market will continue to be a strong market segment as schools increase the number of systems installed.

The LCD concept has enabled Microvitec to offer a versatile range of monitors as a result of the customised interfaces which it has developed. These interfaces are built in to the monitors and are designed to process the output from the micro and personal computers of a wide variety of manufacturers such as Acorn, Apple, IBM and Sinclair. This feature also gives Microvitec the capability to offer Original Equipment Manufacturers ("OEM") relatively short production runs of monitors adapted for specific purposes.

The competitive pricing of the monitors has opened up a wide market for colour displays, with a typical monitor for use with a micro computer retailing at under £200 (excluding VAT).

Colour Terminals

The development of the Microcolour Graphics range of terminals represents a strategic move by Microvitec to expand its product range into the market for high added value business computer peripherals, capitalising on the colour display technology developed for its colour monitors.

Although incorporating a colour display, a terminal differs in performance and application from a monitor. The addition of a keyboard, certain associated electronics and operational software enables a terminal to carry out some limited processing of data supplied from a mini or mainframe computer to which it will be linked. By combining the graphics capability of a terminal with the output from a mini or mainframe computer sophisticated colour graphic effects can be produced.

Microcolour Graphics terminals have been designed to emulate equipment manufactured by Digital Equipment Corporation, one of the market leaders in the supply of mini-computers. In addition, the Company has produced software to enable its terminals to be compatible with computers manufactured by Texas Instruments and will produce equivalent interfaces for the equipment of other manufacturers to meet demand.

The characteristics of the colour terminals make them particularly suitable for applications such as financial modelling, word processing, accountancy, stock control, sales and marketing analysis, process control monitoring, electronic mail and information display, where the availability of colour makes the information presented both more legible and more readily comprehensible.

Three terminals are currently available, all of which include the latest styling features such as a low profile keyboard and a tilt and swivel facility for the monitor.

M2200

This is the base model in the range and is priced at around £800 (excluding VAT) to be competitive with many monochrome terminals. It incorporates a medium resolution monitor and has an 80 column width display.

M2240

This terminal incorporates a high resolution monitor and therefore has the capacity to display 132 columns. It is upgradable to the M2250 terminal described below by the simple addition of extra printed circuit boards.

The M2200 and M2240 compile images from a wide range of blocks, each of which is composed of many pixels and which may take on any of the colours which the system provides. This process is well-suited to the presentation of information in the form of bar charts and diagrams with a structured composition. 16 different colours are available on both these terminals.

M2250

This terminal has a 132 column width display. It has full pixel graphics capability so that, in contrast to the M2200 and M2240 which compile images from standard shaped blocks, it is able to address each individual pixel on the monitor, thereby permitting graphics of greater detail to be displayed and substantially reducing the time needed to enter the necessary instructions to produce the display for certain applications. The pixel graphics capability is of particular importance in applications such as computer-aided design. The graphics capability is enhanced by the availability of 4,096 different colours from which the operator can choose any 16 at any one time.

All three terminals also have a "self colouring" feature, so that different colours are automatically applied to the display even if there is no colour software on the computer to which the terminal is connected.

Switch Mode Power Supplies

In September 1983 Microvitec commenced the manufacture of multi-output electronic switch mode power supplies capable of application in a wide variety of computer and peripheral equipment in circumstances where a regulated, constant and accurate power supply is required. This is particularly the case with sophisticated micro-processors where fluctuations in power supply may be detrimental to performance or may even damage the installation.

Floppy disc assemblies

In April 1984 Microvitec launched a floppy disc assembly comprising a single or twin drive unit, a power supply and operating system. Such assemblies provide additional memory capacity for microcomputers and Microvitec plans to introduce assemblies compatible with a wide range of micro and personal computers over the next twelve to eighteen months.

MANUFACTURING

It is an essential feature of Microvitec's strategy that it has the manufacturing and test capacity to handle high production volumes and to achieve low unit costs. In addition, the manufacturing process has been designed to create a highly efficient and flexible system which combines the benefits of mass production with the ability to tailor products to specialist requirements.

Manufacturing is carried out at Microvitec's premises in Bradford. The production process involves the insertion of components into printed circuit boards which are manufactured externally to Microvitec's design, and the assembly into finished products of the completed printed circuit boards, cabinets, cathode-ray tubes and power supplies. Testing takes place at all stages of the production process and a final test takes place in a controlled environment designed to highlight any potentially defective components.

Considerable capital investment has recently been made to increase productive capacity and productivity. The investment includes Amistar automatic insertion equipment for the printed circuit boards, Zehrfel automatic test equipment for these boards and streamlining of the final test procedure. The capacity to accommodate anticipated future demands on the final test procedure has already been installed. The production process now has considerable flexibility and will be capable of being applied to new products as and when these are launched. Microvitec also has the option to introduce shift working to increase production over the level achieved by the current single shift output, although it has no plans at present to do so.

SUPPLIERS

By far the most important component of a colour monitor is the cathode ray tube. All of the tubes required by Microvitec are purchased from outside suppliers, principally Mitsubishi, NEC and Hitachi. Because world demand for tubes is in excess of available production capacity, suppliers have been requesting an indication of requirements for up to 2 years ahead and confirmation of orders 3 months prior to delivery. Microvitec has developed excellent trading relationships with its tube suppliers. The forward indications which it gives are sufficiently flexible to permit alterations to quantity, date of shipment and product mix as required by Microvitec's production commitments.

A good trading relationship is also enjoyed with a wide range of other component suppliers, and it is Microvitec's policy to second source all components as and when production volumes justify. Sufficient stocks of both tubes and other components are held to allow Microvitec to accommodate normal fluctuations in demand.

SALES AND MARKETING

Microvitec recognises that development of its sales and marketing activities is fundamental to the continued expansion of its business and an increased proportion of management resources is being devoted to the establishment of a strong sales and marketing capability.

MICROVITEC PLC

(Registered in England under the Companies Act 1948 to 1981 No. 1435584)

Different sales and marketing strategies are being adopted to address the various markets for colour monitors and to build up sales of the new products. Colour terminals and the other more recently introduced products are being handled in the Group by separate personnel who will also co-ordinate after sales service and maintenance for these products.

The recently appointed marketing manager co-ordinates the marketing activities of Microvitec with particular responsibilities for advertising, exhibitions, sales literature and public relations. Microvitec currently advertises in the electronics trade press and certain national Sunday newspapers.

Colour Display Monitors

Colour monitors are sold into five main market segments, which Microvitec calls Education, Distribution, OEM, Multiples and Export. Each of these segments forms a separate division within the Company's marketing department. Sales managers have been appointed to head each division, with the divisional manager being responsible for a team of held sales engineers and internal sales staff.

Education

The education division deals with the sale of colour monitors to schools and other educational establishments.

The operation of the Micros in Schools schemes is co-ordinated and administered through Local Education Authorities (LEAs) and the Department of Trade and Industry. The LEAs consult with their computer advisers as well as their schools to determine additional requirements for monitors over and above those partially funded under the schemes. Microvitec monitors are supplied to over three-quarters of the LEAs.

Microvitec's education division deals with the LEAs and their advisers rather than the schools directly, to confirm and process orders and sales. Courses organised by the Company for the LEAs on basic maintenance and servicing of the monitors now enable simple and routine maintenance operations to be carried out on site by LEA technical personnel.

Sales under the Micros in Schools schemes during the year ended 31st December, 1983, amounted to some £3.0 million. In 1984 the contribution to sales will fall as the schemes draw to a close. Sales to both schools and other educational establishments outside the schemes amounted to approximately £1.0 million during the year ended 31st December, 1983. These sales are growing rapidly as the increasing importance of computers in education gains full recognition and many schools acquire additional monitors beyond the single monitor provided under the schemes.

Distribution

The Company's colour monitors are available in the UK from more than 450 specialist computer dealers who supply a range of customers from the business user to the serious home computer hobbyist.

Sales by these specialist dealers are assisted by the Company's policy of developing relationships with the main computer manufacturers with a view to gaining their recommendation for the use of the Company's monitor with their equipment.

Silicon Express Limited has been appointed as Microvitec's distributor for the Midlands, East Anglia and parts of London and supplies approximately 200 dealers in these areas. Dealers in Northern Ireland are supplied by CEM Micro Computer Services of Belfast. Dealers elsewhere in the United Kingdom are supplied directly by the Company.

OEM

The flexibility offered both by the design of the Company's monitor and the manufacturing system which has been developed, has placed Microvitec in a particularly advantageous position to meet the requirements of OEMs. Some OEMs wish to integrate the colour monitor with their system and, in these cases, Microvitec supplies the monitor in chassis form together with the necessary interface. Others require only that the monitor carry an 'own label'.

OEM customers include Torch Computers (for its business computer), TI Crypton (for an electronic diagnostic system for motor vehicles), Mecca Bookmakers (for use in their betting offices) and Gresham Lion (for terminals).

The expansion of the Company's manufacturing capacity will enable approaches to be made to other OEMs, requiring very considerable volume production.

Multiples

During 1983 the UK multiple chain stores gained market leadership in the supply of microcomputers to the home user and accordingly the Directors decided in January, 1984 to establish a sales and marketing division for multiples.

The Company has begun supplying colour monitors to W. H. Smith & Sons, the John Lewis Partnership, John Menzies, and Green's and expects shortly to introduce its monitors into other multiples. Demand from the multiples is expected to increase significantly in the autumn in advance of the 1984 Christmas season.

Export

Microvitec's initial concentration on sales and marketing has been in the United Kingdom which has proved to be a strong market for microcomputers and computer peripherals. The Directors now consider that a substantial export market for the Company's products can be established. In this regard, the Company believes it will be assisted by its low manufacturing costs and competitive pricing although it expects competition in export markets to be stronger than it has experienced to date in the United Kingdom.

In recognition of the potential for this segment a sales manager was appointed in September 1983. The Company has distributors in Scandinavia, Holland, France, Belgium and the United States, and is currently in the process of identifying and appointing distributors in various other countries.

Colour Terminals

The terminals produced by Microcolour Graphics have been designed primarily for professional end users. The emphasis of the sales and marketing operation for these terminals is accordingly business and governmental organisations wishing to link colour terminals to their mini and main frame computers. The identification of end users is also being made with the assistance of, or in conjunction with, systems houses. Software houses are being encouraged to maximise the potential of the terminals by the development of applications software using colour.

Sales have so far been made for applications in process control, information systems and computer aided design, and to provide a private viewdata system in the financial community.

The competitive pricing of the M2200 terminal offers colour technology to the non-specialist user and, as software availability increases, the Directors believe a considerable expansion of sales will then be possible.

Other Products

Sales of switch mode power supplies are made to OEMs for inclusion in computer and peripheral equipment. Floppy disc assemblies will be sold primarily to dealers.

DIRECTORS, SENIOR MANAGEMENT AND STAFF

Directors

The Board of the Company consists of the following:—

Anthony Martinez (aged 54) is Chairman and Managing Director of the Company. He is a chartered engineer and fellow of the Institute of Electronic and Radio Engineers. Prior to forming the Company he held a number of senior positions in international electronic companies, including that of senior engineer in charge of close circuit TV equipment at Marconi. In 1967 he joined Thom and became the chief engineer of the television receiver plant in Bradford. After seven years with Thom, he joined Texas Instruments as European consumer products manager and worldwide video systems co-ordinator between 1974 and 1979.

Philip Ellison (aged 47) is the Assistant Managing Director and Production Director of the Company. He is a chartered engineer and a Member of the Institute of Production Engineers. He joined the Bradford plant of Bald Television (later Thom) in 1963 and later became senior production executive. In 1971 he left to take up an appointment as senior lecturer in management studies at Bradford College. In July 1979, he joined Mr. Martinez in product development through his consultancy business, and joined the Board in 1981.

Brian Tasker (aged 37) is Financial Director and Company Secretary. He is a Fellow of the Institute of Chartered Accountants, having qualified in 1969. He joined the Reed International Group of Companies in 1971 where he held a number of posts with various subsidiaries of the Group culminating in that of chief accountant. In 1978 he joined the John Waddington Group, initially as financial controller and then as finance director of Subuteo Sports Games and subsequently of the House of Games subsidiary. He joined the Company in 1982 and was appointed to the Board in April 1983. His responsibilities include all aspects of the management and financial accounting, credit control and administration functions of the Company.

Gurkirpal Dhesi (aged 32) is Sales and Marketing Director. He graduated from Bradford University in 1976 with an honours degree in electrical and electronic engineering and joined Thom as a component quality engineer. In 1973 he joined Texas Instruments as a sales engineer where he established contact with Mr. Martinez. He joined Microvitec in 1981 and was appointed to the Board in his current capacity in April 1983, with responsibility for all aspects of sales and marketing.

Iain Longman (aged 41) is a non-executive Director of the Company. He is a Fellow of the Institute of Chartered Accountants and is a member of the Council of that Institute and a partner in Victor Walton, Croudson & Co., a Leeds-based firm of Chartered Accountants. He joined the Company on its formation in 1979 originally as the Director nominated by investors in Industry Group plc to provide advice on general financial matters and acted as part time financial director until Mr. Tasker's appointment.

Senior Management

The Senior Management of the Group is as follows:—

Name	Age	Position	Joined the Group
G. Ashton	28	OEM Sales Manager	1982
S. Barker	27	Financial Controller of Microcolour Graphics	1981
P. Beaumont	33	Material & Production Control Manager	1982
M. D. Bedford	29	Software Manager of Microcolour Graphics	1983
A. E. Bland	56	Multiples Sales Manager	1984
I. I. Boden	29	Technical Director of Microcolour Graphics	1979
C. Brady	39	Quality Control Manager	1980
S. M. Cooper	30	Sales Manager of Microcolour Graphics	1983
Mrs. D. Dobson	59	Personnel Manager	1979
A. A. Fall	33	Marketing Manager	1984
S. M. Greenwood	32	Engineering Manager	1982
A. J. Hannah	30	Export Sales Manager	1983
K. Hardy	44	Education and Distribution Division Manager	1983
R. A. Knox	25	Production Engineering Manager	1982
S. Pearce	25	Distribution Sales Manager	1980
K. H. Ripley	61	Purchasing Manager	1981
S. Stewart	33	Mechanical Engineering Manager	1981

Staff

The Group employed 226 people at 30th April, 1984 of whom approximately 116 were engaged in production and quality control, 46 in engineering and test functions, 26 in sales and marketing and the remainder in administrative and support functions.

Microvitec attaches the highest importance to giving its employees throughout the Group strong incentives to maximise profitability and remain with the Group. In furtherance of this objective the Company has established an employee trust which holds shares in the Company. Under the terms of the Trust Deed further shares in the Company may be acquired. The Trustees have a discretion to lend funds to employees to enable them to acquire shares in the Company and to make income distributions for the benefit of the employees of the Group, their relations and dependents. In addition on 9th May, 1984 the Company adopted an employee share option scheme designed to motivate and reward employees. Further details of that scheme and the employee trust are set out in paragraph 5 of Appendix III.

Microvitec places great emphasis on the principle of equal status and equal opportunity for all employees. Accordingly, the conditions of employment for all members of the workforce, including directors, provide for the same number of hours per working week and for the same holiday entitlement. Bonuses are not proportional to pay, but are distributed equally among all staff who have been with the Group more than a year. Microvitec operates a non-contributory pension and life insurance scheme on behalf of the employees. Salaries are related to qualifications, experience, responsibility and the contribution of the individual to Microvitec's profitability and growth. Salary scales are in line with those applicable to the electronics industry. A works committee meets every week, with representatives from all departments, so that any problems can be openly discussed.

These measures have contributed to the excellent industrial relations record of Microvitec which has not suffered any interruptions in production as a result of labour disputes.

As part of Microvitec's policy of encouraging employee share participation 5 per cent. of the issue will be reserved for employees applying on the special Employee Application Forms.

PREMISES

The factory, warehouse and office premises of Microvitec are situated on a 4.3 acre site one mile from Bradford city centre. The total area covered by these premises is approximately 70,000 square feet. Construction has taken place in three stages to meet the expansion requirements of Microvitec.

The premises are held on a ninety-nine year lease from the City of Bradford Metropolitan District Council. The Council constructed the factory, on behalf of Microvitec, and granted certain rent free periods on each completed building phase with the exception of a part of the final phase. The last rent free period will end on 12th October, 1984 and will reduce the rent payable by the Company for the year ending 31st December, 1984 by approximately £31,000 from the full rent of £133,195.

Microvitec, as part of its expansion plans, proposes to develop a second site, opposite the existing premises on an area of approximately 1.5 acres. These new premises will accommodate a technology centre for the development and manufacture of colour terminals and other computer peripherals. They will also house the necessary engineering support. Although plans have not yet been finalised the Directors envisage that, subject to planning permission being obtained, the construction of the new building will commence during the second half of 1984 to be ready for occupation in mid-1985. The cost of the new building is estimated at approximately £2 million. The Directors do not expect any material disruption to production to result from the expansion into these premises.

Further details on the premises are set out in paragraph 8 of Appendix III.

REASONS FOR THE OFFER FOR SALE

The Ordinary shares now being offered for sale total 7,306,120, of which 4,590,620 are being made available by existing shareholders and 2,715,500 are being issued by the Company for cash. All the shares now being issued will rank in full for all dividends declared or paid hereafter.

The net proceeds to the Company of the Offer for Sale, after deduction of expenses, are estimated at £4.5 million and will be used to finance the development of the second site and additional production equipment which will be required to meet the growth in demand anticipated for all of the Group's products.

The Directors are of the opinion that the Offer for Sale will enhance the status of Microvitec with its customers and suppliers and that the establishment of a market in its shares will provide the Group with greater flexibility for financing future growth by internal development and acquisition and as when opportunities arise. In addition, the Directors are of the opinion that equity participation by Microvitec's employees is important and the creation of a market in the Company's shares will further encourage and facilitate the participation by employees in Microvitec's prosperity, through its employee trust, the employee share option scheme and the direct purchase of shares.

TRADING RECORD

The following is a summary of the results of the Group for the period ended 31st December, 1980 and the three years ended 31st December, 1983. This summary has been extracted from the Accountants' Report which sets out the results in full.

	Period to 31st December, 1980	Year ended 31st December, 1981	Year ended 31st December, 1982	Year ended 31st December, 1983
Turnover	£000	£000	£000	£000
Profit/(loss) before taxation	189	1,375	2,671	9,614
Taxation	(56)	158	195	2,513
Profit/(loss) after taxation	(56)	(21)	1,476	(1,113)

Sales and profits before taxation have shown substantial growth during the period. Sales in 1981 were largely to OEMs in the video games market. Towards the end of 1981 the Directors recognised that demand from these OEMs was decreasing and greater emphasis was placed on the supply of monitors for use with microcomputers in schools, offices and the home. 1982 saw the creation of a dealer network. H.M. Government's selection of Microvitec as the sole supplier of a colour monitor for the 'Micros in Schools' schemes and approved supplier status for the BBC Microcomputer system. In 1983 sales for colour monitors to all market segments increased substantially and the higher volume of production led to a significant increase in profit margins.

CURRENT TRADING AND PROSPECTS

The Directors estimate that, on the basis of unaudited management accounts, Microvitec's sales and profits before taxation for the three months ended 31st March, 1984 were £3,687,000 and £878,000 respectively.

While the Directors consider that it is too early to make a profit forecast for 1984 they believe that the Group is well placed to take advantage of growing demand for colour monitors and to achieve a significant impact in the expanding colour terminal market.

The Group's ability to sustain a high rate of growth in sales of monitors will depend increasingly on its success in expanding sales to the multiples and in overseas markets although results in this respect are not expected to show through until the second half of the year. Even after the Micros in Schools schemes expire, continuing demand from educational establishments is expected as additional systems are installed.

The colour terminals are believed by the Directors to have substantial potential as a new market area. There is considerable interest in a full colour capability on main-frame and mini-computer terminals encouraged by the increasing use of colour graphics in the personal and home computer markets. Many software houses are responding to this interest by adding colour graphics facilities to existing software packages. The Directors believe that the increasing availability of software, coupled with the competitive price of the terminals compared with many existing monochrome terminals, will translate into substantial demand for these products.

Microvitec's current investment programme will increase the level of automation in the productive process thereby enabling Microvitec to offer the production volumes required by certain large OEMs and further to reduce unit costs. The reduction in unit costs will permit Microvitec to continue its policy of expanding the market for its products by selectively reducing prices at appropriate times.

The Directors are confident that, with the achievement of market leadership in the United Kingdom colour monitor market from a cost competitive manufacturing base, the foundations have been laid for further substantial growth in this market and with further selected products in the rapidly expanding computer peripheral market.

OFFER FOR SALE STATISTICS AND DIVIDENDS

On the basis of profit after taxation and before extraordinary items for the year ended 31st December, 1983 of £1,414,000 and 27,155,500 Ordinary shares in issue immediately following the Offer for Sale, earnings per Ordinary share would have been 5.2p. At the Offer for Sale price of 180p per Ordinary share the price/earnings multiple is 34.6 times. No adjustment has been made to show any notional benefit to the Group's earnings from the investment of the net proceeds of the Offer for Sale.

The net tangible assets of Microvitec at 31st December, 1983 as shown in the Accountants' Report set out in Appendix I, amounted to £1,625,000. Taking into account the net proceeds of the sale of the new shares of the Company, the adjusted net assets at that date are £6,085,000 (22.4p per Ordinary share).

Preferred Ordinary shares outstanding at 31st December, 1983, but since converted into Ordinary shares, have been treated as Ordinary shares for the purposes of the earnings per Ordinary share and net assets per Ordinary share calculations.

The Directors have not previously recommended the payment of a dividend to Ordinary shareholders as profits have been reinvested to assist with the development of the business. As a quoted company, the Directors of Microvitec intend to pay or recommend in respect of each year, an interim and a final dividend in November and May respectively. In the absence of unforeseen circumstances the Directors intend to recommend only a final dividend of 0.75p per Ordinary share (excluding the associated tax credit) in respect of the year ending 31st December, 1984, payable in May 1985. Had Microvitec been a quoted company throughout 1984, the Directors would have paid or recommended total dividends of 1.25p in respect of that year, which would represent a notional gross dividend yield at the offer for sale price of 1.0 per cent.

APPENDIX I

Accountants' Report.

The Directors, Microvitec PLC, Futures Way, Belling Road, Bradford, West Yorkshire, BD4 7TU and The Directors, Hill Samuel & Co. Limited, 100 Wood Street, London EC2P 2AJ	1 Puddie Dock, Blackburn, Lancashire, BB4 9PP and Manor Buildings, 2 Manor Row, Bradford, West Yorkshire, BD1 4JH
--	--

10th May, 1984

Gentlemen,

We have examined the audited accounts of Microvitec PLC (the Company) for the period from 6th July, 1979 to 31st December, 1980 and for each of the three years ended 31st December, 1981, 1982 and 1983. The accounts for each of the two years ended 31st December, 1982 and 1983 are the consolidated accounts of the Company and its trading subsidiary Microcolour Graphics Limited, together with certain dominant subsidiary companies (the Group). Microcolour Graphics Limited commenced trading on 18th October, 1982. Throughout the periods relevant to this report the auditors of the Company and of the Group were Messrs. Chalmers Jemcy & Co., Chartered Accountants.

The summarised profit and loss accounts, balance sheets, movements in Group capital and reserves and summarised source and application of funds statements set out below are based on the audited accounts after making such adjustments as we consider appropriate. In our opinion the summaries, which have been prepared on the basis of the accounting policies set out below, together with the notes thereto, give a true and fair view of the state of affairs of the Company and of the Group at 31st December, 1983 and of the results and sources and applications of funds of the Group for each of the periods stated.

No audited accounts of the Company or of the Group have been made up in respect of any period since 31st December, 1983.

Accounting Policies

The significant accounting policies applied consistently throughout the period under review are as follows:

Basic of accounts	The accounts are prepared under the historical cost convention and comply with Statements of Standard Accounting Practice.
Basic of consolidation	The group accounts consolidate the financial statements of the holding company and its subsidiaries. Intra-group profits are eliminated on consolidation. No separate profit and loss account is presented for the holding company.
Turnover	Turnover represents the amounts invoiced in respect of goods provided to customers excluding value added tax, but including carriage costs recharged.
Tangible fixed assets and depreciation	The cost of tangible fixed assets is determined after deducting government grants received. Depreciation is charged by equal annual instalments commencing with the year in which the asset is first available for use so as to write off each asset's cost less any residual value over its anticipated useful life. The following rates of depreciation are used:—
Plant and machinery	— 20% per annum on cost
Furniture, fittings, tools and equipment	— 25% per annum on cost

Stock and work in progress
Stock and work in progress is valued at the lower of cost and net realisable value. Cost is determined by the 'first in first out' method and is based on the purchase price or production cost including related fixed and variable production overheads and depreciation. Net realisable value is based on estimated selling price less the costs of disposal.

Deferred taxation
Deferred taxation takes account of timing differences between the treatment of certain items for taxation purposes and their treatment in the accounts. Provision, calculated on the liability method, is made for all timing differences other than those where there is a reasonable probability that they will continue for the foreseeable future.

Research and development
Research and development expenditure is charged against operating profits as it is incurred.

Summarised Profit and Loss Accounts

	Period from 6th July, 1979 to 31st December, 1980	Year ended 31st December, 1981	Year ended 31st December, 1982	Year ended 31st December, 1983
Turnover	£000	£000	£000	£000
Cost of sales, distribution costs and administrative expenses	189	1,375	2,671	9,614
Less other operating income	(237)	(1,197)	(2,442)	(7,029)
* Operating profit/(loss)	(48)	178	229	2,513
Interest receivable	2	5	22	3
Interest payable	(13)	(42)	(37)	(31)
Profit/(loss) on ordinary activities before taxation	(56)	158	195	2,513
Taxation on profit on ordinary activities	(4)	(21)	(149)	(1,113)
Profit/(loss) on ordinary activities after taxation	(56)	137	146	1,400
Minority interests	—	—	—	1
Profit/(loss) before extraordinary items	(56)	137	147	1,414
Extraordinary items	—	—	—	41
Profit/(loss) after taxation and extraordinary items	(56)	137	147	1,455
Dividends paid and proposed on Preferred Ordinary shares	—	(8)	(113)	(119)
Retained profit/(loss) for the period	(56)	129	136	1,336

* Operating profit for each of the two years ended 31st December, 1982 and 1983 can be restated in accordance with Form 1, Companies Act 1981 as follows:—

	Year ended 31st December, 1982	Year ended 31st December, 1983
Turnover	£000	£000
Cost of sales	2,671	9,614
Gross profit	(1,197)	(7,029)
Operating expenses	96	3,795
Administrative expenses	(101)	(479)
Other operating income	(144)	(840)
Operating profit	229	2,513

The information is not available for the period from 6th July, 1979 to 31st December, 1980 or for the year ended 31st December, 1981 in order to restate the figures for these periods under Form 1, Companies Act 1981.

محضر اجتماع

MICROVITEC PLC

(Registered in England under the Companies Acts 1948 to 1981 No. 1435584)

Balance Sheets at 31st December, 1983	Note	Group £'000	Company £'000
Fixed assets			
Tangible assets	7	480	432
Investments	14	—	75
Current assets			
Stocks	8	2,155	2,075
Debtors	9	2,032	2,170
Cash at bank and in hand		253	253
		4,440	4,500
Creditors			
Amounts falling due within one year	10	3,068	3,050
Net current assets		1,372	1,450
Total assets less current liabilities		1,852	1,964
Creditors			
Amounts falling due after more than one year	11	167	167
Provisions for liabilities and charges	13	1,160	1,160
Net assets		1,625	1,737
Capital and Reserves			
Called up share capital	15	47	47
Share premium account		194	194
Profit and loss account		1,384	1,496
Shareholders' funds		1,625	1,737
Minority interest	16	—	1,737

Movement in Group capital and Reserves	Period from 1st July 1979 to 31st December 1980	Year ended 31st December 1981	Year ended 31st December 1982	Year ended 31st December 1983
Called up share capital:				
Balance brought forward	—	38	42	46
Shares issued	38	4	4	1
Balance carried forward	38	42	46	47
Share premium account:				
Balance brought forward	—	116	116	169
Premium on shares issued	—	116	169	194
Balance carried forward	—	116	169	194
Profit and loss account:				
Balance brought forward	—	156	73	249
Retained profit/(loss)	—	156	129	176
Balance carried forward	—	156	73	249

Summarised Statements of Source and Application of Funds	Period from 1st July 1979 to 31st December 1980	Year ended 31st December 1981	Year ended 31st December 1982	Year ended 31st December 1983
Source of Funds				
Profit/(loss) before taxation	(56)	158	195	2,513
Adjustments for items not involving the movement of funds:				
Depreciation	6	14	37	131
Loss/(profit) on sale of tangible fixed assets	—	2	—	(12)
Funds generated from operations	(48)	174	232	2,642
Funds from other sources:				
Proceeds from issue of shares	38	120	57	26
Shares issued by subsidiary company to the minority	—	—	7	8
Loan capital raised	124	90	41	79
Awards received	—	—	—	—
Government grants received	2	28	7	—
Proceeds from sale of tangible fixed assets	—	17	—	11
Total funds generated	116	429	244	2,762
Application of funds				
Purchase of tangible fixed assets	(127)	(96)	(133)	(478)
Loan capital repaid	—	—	(121)	(152)
Taxation paid	—	11	63	186
Dividends paid	—	11	(8)	(112)
Decrease/(increase) in working capital	89	331	187	2,134
Stocks	77	219	405	1,454
Debtors	93	240	519	1,180
Creditors	(101)	(201)	(560)	(857)
Investors in industry plc (fixed interest)	—	—	—	—
Investors in industry plc (variable interest)	—	—	—	—
European Investment Bank	—	—	—	—
Movement in net liquid funds	90	73	(136)	226
Cash at bank and in hand	(70)	—	(41)	111
Bank overdraft and short term loans	—	—	—	—
Balance carried forward	89	331	187	2,134

Notes on the accounts

1. Cost of sales

Cost of sales includes—

	Period from 1st July 1979 to 31st December 1980		Year ended 31st December		
	1981	1982	1983	1984	1985
	£'000	£'000	£'000	£'000	£'000
Depreciation	6	14	37	131	
Loss/(profit) on sale of tangible fixed assets	2	2	—	(12)	
Plant leasing charges	—	3	21	53	
Development expenditure (after deducting grants received)	111	29	97	160	
Directors' remuneration	30	46	83	153	
Auditors' remuneration	2	3	6	10	
Purchase of shares on behalf of employee trust	—	—	—	58	
Development expenditure comprises:					
Cost	140	39	97	215	
Grants received	(29)	(10)	—	(155)	
	111	29	97	160	

included in development expenditure are the following amounts which are also included in the charge for depreciation:

	—	—	10	11
--	---	---	----	----

2. Interest receivable

Interest receivable comprises—

Interest receivable comprises—				
Interest on bank deposits	5	22	3	31
	<hr/>	<hr/>	<hr/>	<hr/>
3. Interest payable				
Interest payable comprises—				
Interest on bank overdraft	1	2	9	2
Interest on loans	12	40	58	31
	<hr/>	<hr/>	<hr/>	<hr/>
	13	42	57	33

4. Taxation

The charge for taxation comprises—

—	21	49	1,113
<u>Corporation tax</u>	<u> </u>	<u> </u>	<u> </u>

5. Extraordinary items

Extraordinary items comprise,—

5. Extraordinary items

Extraordinary items comprise—

Extraordinary income:	41	—
Awards received (no taxation attributable)		
Extraordinary charge:		(160)
Deferred taxation (note 13)	—	

6. Dividends on Preferred Ordinary shares

Dividends paid and proposed on the Preferred Ordinary shares comprise—

	Period from 1st July 1979 to 31st December 1980	Year ended 31st December		
	1980	1981	1982	1983
	£'000	£'000	£'000	£'000
Fixed dividend	—	1	1	1
Preference dividend	—	7	11	118
	—	8	12	119

The Preferred Ordinary shareholders were entitled to a fixed cumulative cash dividend of 11 per cent per annum, together with a cumulative preferential dividend which, when added to the fixed dividend, equated to 1 per cent of the consolidated net profit before taxation for the year in excess of £50,000.

The Preferred Ordinary shares were converted into Ordinary shares on 9th May, 1984 (see note 15).

7. Tangible fixed assets

At 31st December, 1983—

At 31st December, 1963.—	Cost £'000	Accumulated depreciation £'000	Net book amount £'000
The Group—			
Plant and machinery	567	146	421
Furniture, fittings, tools and equipment	90	31	59
	<u>657</u>	<u>177</u>	<u>480</u>

8. Stocks

At 31st December, 1983—

Furnitures, fittings, tools and equipment	80	29	51
	<u>587</u>	<u>155</u>	<u>432</u>

8. Stocks
At 31st December, 1983,—

	Group	Company
	£ 000	£ 000
Raw materials and consumables	1,309	1,309
Work in progress	274	274
Finished goods and goods for resale	572	498
	<u>2,155</u>	<u>2,075</u>

9. Debtors

At 31st December, 1983—

	Group £'000	Company £'000
Amounts falling due within one year:—		
Trade debtors	1,915	1,871
Amounts owed by Group companies	7	7
Other debtors	59	57
Prepayments and accrued income		
	<u>1,981</u>	<u>2,128</u>
Amounts falling due after more than one year:—		
Advance corporation tax recoverable	51	51
	<u>2,032</u>	<u>2,179</u>

10. Creditors: Amounts falling due within one year

At 31st December, 1983—

At 31st December, 1983:—		
	Group	Company
	£'000	£'000
Secured loans (note 11)	158	158
Trade creditors	902	890
Corporation tax	1,094	1,094
Other taxes and social security	151	151
Proposed dividend	118	118
Other creditors	89	85
Accruals and deferred income	256	254
	<u>3,068</u>	<u>3,050</u>

11. Creditors: Amounts falling due after more than one year

At 31st December, 1983—

At 31st December, 1983.—		
		Group and Company £'000
Secured loans (note 12)		225
Less amounts repayable within one year (note 10)		<u>(158)</u>
Amounts repayable after more than one year		67

12. Secured loans

At 31st December, 1983 secured loans comprised—

Amounts repayable between one and two years	17
Amounts repayable between two and five years	50
	<u>67</u>

12. Secured loans

At 31st December, 1983 secured loans comprised—

	Cost and Carrying £ 000
Investors in industry plc (fixed interest)	67
Investors in industry plc (variable interest)	75
European Investment Bank	83
	<u>225</u>

The secured loans from Investors in Industry plc were repaid in full on 31st March, 1984 together with all interest accrued to that date. The fixed interest loan carried interest at a rate of 15 per cent per annum. The variable interest loan carried interest at 3 per cent over 3 months LIBOR.

The loan from the European Investment Bank is repayable on an annuity basis, which commenced on 15th August, 1983 with the final instalment being payable on 15th February, 1988. The loan carries interest at a fixed rate of 12 per cent per annum, and was indirectly secured by a floating charge over the assets of the Group. The security for this loan was released on 30th April, 1984.

13. Provision for liabilities and charges

Provision for the full potential liability to deferred taxation at 31st December, 1983, at a corporation tax rate of 35 per cent, comprises—

	£'000	£'000
Accelerated capital allowances	160	160
Unrelieved taxation losses	(20)	—
	<u>160</u>	<u>160</u>

14. Investments

At 31st December, 1983—

	Company
	£'000
Shares in Group companies at cost	75
15. Share capital	

15. Share capital

At 31st December, 1983—

	Company £ 000
Authorised, allotted, called up and fully paid:—	
12,500 Preferred Ordinary shares of £1 each	12
34,500 Ordinary shares of £1 each	35
	<hr/>

Resolutions were passed at the Annual General Meeting on 12th April, 1984 and at an Extraordinary General Meeting on 9th May, 1984, increasing the authorised share capital, converting the Preferred Ordinary shares into Ordinary shares and making bonus issues of Ordinary shares. At 10th May, 1984 the authorised share capital of the Company in £1,000,000 divided into 100,000 Ordinary shares of 5p each of which 24,400,000 were allotted called up and fully paid.

16. Minority interest

At 31st December, 1983—

	Group £'000
Minority interest in share capital of Microcolour Graphics Limited	15
Minority share of retained losses of Microcolour Graphics Limited (as restricted)	(115)

The minority's share of the retained losses of Microcolour Graphics Limited at 31st December, 1983 amounted to £10,000 (restricted). In a letter was restricted to an amount equivalent to the minority interest in the share capital of that company.

17. Capital commitments

At 31st December, 1983—

On 4th April, 1984 the Company acquired the majority interest in the share capital of Microcolour Graphics Limited for £45 000.

17. Capital commitments

18. Contingent liabilities

At 31st December, 1983—

Contracted	185
Authorised by the directors but not contracted	23

19. Contingent liabilities

At 31st December, 1983—

Cost	Accumulated depreciation	Net book amount
£'000	£'000	£'000
The Group—		
Contracted		185
Authorised by the directors but not contracted		23
		208
The Company—		
Contracted		185
Authorised by the directors but not contracted		23
		208

APPENDIX II

Profit Estimate

In this Prospectus it is stated that "The Directors estimate that, on the basis of unaudited management accounts, Microvitec's sales and profit before taxation for the three months ended 31st March, 1984 were £3,687,000 and £278,000 respectively".

The following is the text of a letter from Peat, Marwick, Mitchell & Co.—

The Directors
Microvitec PLC
Futures Way,
B

TECHNOLOGY

COMPUTERVISION AIMS TO FIGHT OFF IBM COMPETITION

New 'windows' on the CAD world

BY GEOFFREY CHARLISH RECENTLY IN MASSACHUSETTS

COMPUTERVISION, The Bedford, Massachusetts, company, which has been fighting off IBM, has been losing market share in the turnkey design and manufacturing area to IBM.

According to some U.S. market researchers, the 15-year-old company has been losing market share in the turnkey design and manufacturing area to IBM.

The computer giant has come from under 10 per cent of the market in 1980 to closely rival CV's position. An estimate by Merrill Lynch put the 1983 shares about equal at 25 per cent and showed IBM overtaking during 1984.

Clearly with the new products CV intends to restore the balance. The move was fore-shadowed last October by chief executive officer James Berrett when he announced technology and marketing agreements with five other companies including IBM itself.

Since then, the agreement — by which IBM supplies 4300 series computers and database knowhow to Computervision — has been watched with some interest, because the companies appear to be competing and co-operating at the same time.

But there is a clear enough mutual interest — CV wanted access to IBM's acknowledged expertise in relational data-

bases while IBM, as ever, seeks to place more hardware. The top-end product, CDS 5000, combines CV hardware and interactive graphics software with IBM's database management techniques. The result is a system that allows the large amounts of graphic and alphanumeric data, used in engineering design and manufacture, to be manipulated, quickly and efficiently.

Functions such as materials/resource planning and budget analysis can be embraced. To an aerospace company, for example, generating perhaps 50,000 drawings per project, this is an important consideration. Apart from originating, modifying and viewing the mass of drawings, there is also a need to organise and link them to other functions. Such a database might be worth \$100m and needs to be properly handled.

One advantage that CV will certainly exploit, is that many companies already have big IBM machines and corporate databases. So it hopes to steal a march on its competitors by offering compatibility between its own engineering software and IBM's business systems. In addition, the tie-up should give IBM improved visibility in the scientific and engineering markets, in which it has suffered at the hands of DEC.

The idea behind CDS 5000 is

to use a common database embracing as much of the design, engineering and manufacturing activity as possible. Once the dimensional data about a product has been entered, it can be enhanced. The power of the computer can be used "on screen" to look at engineering problems like stress analysis, thermal behaviour, and kinematics.

All this can be seen in colour with "solid modelling." This gives images of engineering parts which are virtually indistinguishable from colour television pictures (often in motion). It then becomes possible to feed appropriate derivations of the data straight into production processes like machining and more recently, into robotics controllers for assembly.

The CDS 5000 will cost between \$490,000 and \$677,000 in Europe and will become available in the fourth quarter of this year.

At the lower end of the range, Computervision has used its agreement with Sun Microsystems in California to develop a workstation that can be used entirely on its own for more basic CAD work. Alternatively, it can be networked with CV's bigger systems so that a design engineer for example, can tap existing resources, searching a company's database for similar design projects.



Graphics, text and numerical control data are distributed with this microcomputer system.

These workstation systems have a starting price of \$35,500 as a networked terminal or \$57,000 as a stand-alone unit, in Europe. CV plans to apply them to a variety of more specific applications apart from drawing construction, such as product manual compilation and manufacturing space planning. The use of "icons" and "windows" makes life much easier for the user, whatever the application package in use. Keying to arrange material on the screen is greatly reduced. Instead, the user moves a roller ball device to place the screen cursor over a tiny pictorial representation of

text can be selectively assembled from the database in an electronic "cut and paste" technique that allows documents to be laid out at remarkable speed.

One version of the CDS 3000, called Factoryvision, allows manufacturing information to be controlled and distributed via view-only graphics terminals. The terminals would be used in office areas where engineers and managers have to deal with drawings, project data, tooling requirements, machining loads and similar data as it enters production from design. Using the terminals, they can for example, send numerical control data to machine tools.

The launch of the CDS 3000 and 5000 products, which augment Computervision's existing 4000 "core" product, seems likely to bolster Computervision's position. In any event, it is a rapidly expanding market.

Even if CV's share has dropped to meet IBM's — and the notion is refuted by executives at Bedford — the fact is that the company's revenue and net income went up by 35 and 37 per cent respectively in the first quarter of 1984 compared with the same quarter last year. It is a considerable achievement by any yardstick.

Fuels

Diesel replacement

THE ONTARIO Research Foundation in Canada has completed the first phase of a programme to produce a substitute for diesel fuel used in agricultural machinery. The foundation said that tests showed that the most likely replacement was either ethyl alcohol derived from grains and other lignocellulosic crop residues or vegetable oils such as canola. One of the main criteria was that machinery should be able to run on substitute and diesel fuel when necessary. Work on this has been carried out in co-operation with Perkins Engines. Both have been testing ethanol/diesel emulsions, diesel fuel and fine mist of ethanol injected into the combustion chamber and using a mixture of ethanol and canola oil to produce the operating characteristics of diesel fuel.

Market share

EIU Informatics has asked us to make clear that in its recent article on packaged software (May 8), the market value of £127m it reports applies only to the UK and not the whole of Europe.

POWER BROKERS TO THE WORLD

The leading international supplier of generating sets from 3 to 300 kVA.

POWER PLANT
 100 HAWKES RIDGE POWER PLANT LTD
 100 HAWKES RIDGE, GLASGOW G12 2BW ENGLAND
 Tel: 0436 555166 Telex: 43555
 Cables: Genset, Stroud

Medicine

Drug pump award

THE Intellectual Property Owners Inc. a U.S. trade association for holders of patents, has given an inventor of programmable medication systems its top award for 1983.

The association named Robert Fischell of the applied physics laboratory at Johns Hopkins University as inventor of the Year for his development of a computerised system for pumping drugs into patients.

The hardware can, for example, administer insulin to diabetics or pain-relieving drugs to people suffering from cancer. The drug pump, attached to the patient's body, is programmed remotely by signals sent from a doctor's office by wireless telemetry.

CHOOSING BUSINESS MACHINES

First aid for computer users



First computer is set up by Margaret Theroux a business and economic graduate.

HOW DO you choose your first serious computer, whether you are a businessman, an executive, a doctor or a mere journalist? Up to now in Britain you have probably gone to a computer consultant or have asked a computer friend or have been perplexed by the computer jargon which is the off-balance sheet stock-in-trade of most computer shops.

First Computer is a new retail chain of computer shops. It aims to provide a free advisory service to help you identify your needs and find the best available software to go with reliable and compatible hardware. (You can walk in or make an appointment). If you decide to buy, First Computer is prepared to spend several hours discussing your needs and demonstrating different software and hardware — they offer three to four days' free training; for any further training thereafter you pay a normal commercial rate averaging £125 a day. For a year free maintenance and a help-line is guaranteed — a charge is made for on site maintenance.

Similar chains already exist in America. The initiative for establishing one in Britain came from a 34-year-old economics and business graduate, Margaret Theroux, who has worked in America for IBM in marketing and in England as a freelance computer consultant. She was introduced by a friend, Sir Jack Lyons (now First Computer's chairman), to Cyril Spencer, the Burton Group's former chief executive. It is a good team — Theroux, the product director, provides the marketing and computing expertise and Spencer, the executive director, the retailing know-how.

First Computer was formed in November 1983. While a venture capitalist who had been approached in September was still assessing whether to finance First Computer, Heron Corporation was approached in December and by the beginning of February it had provided finance to the tune of £5m, including the founders' investments. The first shop opened on April 11. There are now three shops in London (Piccadilly, Moorgate and High Holborn) and one each in Slough and Bristol; a total of 12 around the country will be open by the end of this year.

Theroux says "as a freelance consultant I found that most of my clients couldn't walk into a computer store and get the type of advice they wanted and have a consultation process — either the sales staff had no business background and didn't understand the client's business needs, or were so technical that the client felt bewildered." She

also discovered that clients who had spent £3,000 on a first computer were loath to spend another £500 on training and resorted to learning from a manual — rarely very effective.

For the design of the shops First Computer commissioned Fitch & Co, whom Spencer had used for designing Top Shops. Fitch looked at computer shops in America and England before producing an effectively cool yet welcoming design. Each shop has a demonstration area with three groups of workstations (each station offering privacy and each area covering one of First Computer's three market targets: businesses, executives and professionals). Each shop also has a training centre and a service area.

First Computer works out of a central office in Duke Street, W1 and already employs 100 people. Each shop has a manager, a software specialist, an instructor and four salesmen: most have some business background and frequently computer experience and receive four to six weeks training at the staff training centre in Stratton Street, as well as two days training on any new software and hardware introduced into the stores. Other shop staff include a technical engineer and a receptionist.

Since November a Product Committee has reviewed microcomputers, peripherals and software products for their suitability for the company's markets: products are then evaluated by technical staff. The shops are issued with technical bulletins with a grid which lists reasons why the company didn't choose other products which it has tested. The result is that if a customer requests these products First Computer can obtain them, but can also tell him why they are not stocked. First Computer currently stocks two IBM micros, the portable Compaq, Hewlett Packard and Apricot and have 25 software packages. At First Computer in Piccadilly, a salesman says, "people often come in thinking they want an accounting package, but on talking through their working methods it transpires that they have an even greater need for word processing."

This branch has had enquiries from many local solicitors and consultants, so have arranged an Open Day for consultations on May 23.

First Computer is an excellent concept. Continued success will depend on their ability to attract and train suitable staff and on not growing too fast — one Press release claims that 50 shops will open within 18 months.

PETA LEVI

Victoria

Battersea Park

Clapham Jet

Wandsworth Common

Balham

Streatham Common

Norbury

Thornton Heath

Selhurst

East Croydon

South Croydon

Purley Oaks

Purley

Coulsdon South

Merstham

Redhill

Horley

Gatwick

WE'VE PULLED OUT ALL THE STOPS.

The new Gatwick Express does the Victoria run in only 30 minutes, instead of 45.

It doesn't stop until you're right inside the airport where escalators and lifts whisk you to your check-in. So what else is new?

First class and economy carriages are all air-conditioned. And there's a deal more space for luggage.

The long and the short of it is that Gatwick is now more easily accessible from London.

Which is only right.

After all, it's the 5th busiest international airport in the world, with direct scheduled services to more than 120 destinations.

And that's not counting Victoria.

British Airports

THE WORLD'S MOST SUCCESSFUL INTERNATIONAL AIRPORT SYSTEM

HEATHROW-GATWICK-STANSTED-GLASGOW-LEEDS-BIRMINGHAM-EDINBURGH

Closing Prices May 11

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

12 Month	Stock	Div. Yld. %	P/E	Stk.	High	Low	Open	Close	Prev. Close	12 Month	Stock	Div. Yld. %	P/E	Stk.	High	Low	Open	Close	Prev. Close	12 Month	Stock	Div. Yld. %	P/E	Stk.	High	Low	Open	Close	Prev. Close	12 Month	Stock	Div. Yld. %	P/E	Stk.	High	Low	Open	Close	Prev. Close
High	Low									High	Low									High	Low									High	Low								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12									12	12									12	12									12	12								
12	12			</																																			

Continued on Page 20

Sales figures are unimflcial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend occurred, 25 per cent or more has been paid, the year's high-low range has been extended for the new stock only. Unless otherwise noted, rates of dividends are annual percentages based on the latest declaration.

a-dividend also called(s), b-annual rate of dividend plus stock dividend, c-requoting dividend, dce-called, e-new yearly high, f-higher than last year, g-lower than last year, h-dividend provided in Canadian funds, i-subject to 15% non-residence tax, j-dividend declared after split-up or stock dividend, k-dividend declared before split-up or stock dividend, l-dividend declared at meeting, m-dividend declared or paid in new year, n-accountative issue with dividends in arrears, o-this issue is the first, p-the high-low range begins with the start of trading, q-not stated, r-higher earnings, s-dividend declared or paid in preceding 12 months, plus stock dividend, t-dividends begins with date of split, uce-scales, v-dividend paid in full, w-dividend was not paid, x-current value on ex-dividend or ex-distribution date, y-new yearly high, z-trading halted, aa-in bankruptcy or receivership or being reorganized, ab-dividend suspended by court action, ac-paid by such companies, wd-when distributed, wf-when issued, wg-with warrants, x-ex-dividend or ex-rights, xs-ex-distribution, yt-total yield, ya-dividend and sales in full, yd-yield, ze-sales in full.

STAYING IN LYON?
Complimentary copies of the Financial Times
are now available at the
Hotel Sofitel Lyon and Grand Hotel Concorde

OVER-THE-COUNTER

CANADA[illegible]

Sales	Stock
-------	-------

Closing prices May 1

1984		May 11
High	Low	
1,835	1,220	ARBE

1984 May 11
High Low

Price Fr.	1984	
	High	Low
1,780	190	143.5

Price Fr.	1984	
	High	Low

May 11	Price kroner
organs Bank...	186
organs Bank...	322.8

May 11	Price kroner
--------	-----------------

1983		May 11	Price
High	Low		H.K.
29.7	21.0	Bank East Asia	21
29.5	20	Chow Sang Sang	21

1984 May 1
High : Low :

10.6	21.0	Bank East Asia	21
10.6	21.0	Chong Chang	21
10.7	21.0	Chong Chang	21
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	10.8
2.97	14.0	Hong Lung Devel.	

[illegible]

Continued from Page 25														
	High	Low	High	Low	High	Low	High	Low	High	Low	High	Low	High	Low
21	181	164	132	111	8	10	15	14	15					
22	181	164	132	111	8	10	15	14	15					
23	181	164	132	111	8	10	15	14	15					
24	181	164	132	111	8	10	15	14	15					
25	181	164	132	111	8	10	15	14	15					
26	181	164	132	111	8	10	15	14	15					
27	181	164	132	111	8	10	15	14	15					
28	181	164	132	111	8	10	15	14	15					
29	181	164	132	111	8	10	15	14	15					
30	181	164	132	111	8	10	15	14	15					
31	181	164	132	111	8	10	15	14	15					
32	181	164	132	111	8	10	15	14	15					
33	181	164	132	111	8	10	15	14	15					
34	181	164	132	111	8	10	15	14	15					
35	181	164	132	111	8	10	15	14	15					
36	181	164	132	111	8	10	15	14	15					
37	181	164	132	111	8	10	15	14	15					
38	181	164	132	111	8	10	15	14	15					
39	181	164	132	111	8	10	15	14	15					
40	181	164	132	111	8	10	15	14	15					
41	181	164	132	111	8	10	15	14	15					
42	181	164	132	111	8	10	15	14	15					
43	181	164	132	111	8	10	15	14	15					
44	181	164	132	111	8	10	15	14	15					
45	181	164	132	111	8	10	15	14	15					
46	181	164	132	111	8	10	15	14	15					
47	181	164	132	111	8	10	15	14	15					
48	181	164	132	111	8	10	15	14	15					
49	181	164	132	111	8	10	15	14	15					
50	181	164	132	111	8	10	15	14	15					
51	181	164	132	111	8	10	15	14	15					
52	181	164	132	111	8	10	15	14	15					
53	181	164	132	111	8	10	15	14	15					
54	181	164	132	111	8	10	15	14	15					
55	181	164	132	111	8	10	15	14	15					
56	181	164	132	111	8	10	15	14	15					
57	181	164	132	111	8	10	15	14	15					
58	181	164	132	111	8	10	15	14	15					
59	181	164	132	111	8	10	15	14	15					
60	181	164	132	111	8	10	15	14	15					
61	181	164	132	111	8	10	15	14	15					
62	181	164	132	111	8	10	15	14	15					
63	181	164	132	111	8	10	15	14	15					
64	181	164	132	111	8	10	15	14	15					
65	181	164	132	111	8	10	15	14	15					
66	181	164	132	111	8	10	15	14	15					
67	181	164	132	111	8	10	15	14	15					
68	181	164	132	111	8	10	15	14	15					
69	181	164	132	111	8	10	15	14	15					
70	181	164	132	111	8	10	15	14	15					
71	181	164	132	111	8	10	15	14	15					
72	181	164	132	111	8	10	15	14	15					
73	181	164	132	111	8	10	15	14	15					
74	181	164	132	111	8	10	15	14	15					
75	181	164	132	111	8	10	15	14	15					
76	181	164	132	111	8	10	15	14	15					
77	181	164	132	111	8	10	15	14	15					
78	181	164	132	111	8	10	15	14	15					
79	181	164	132	111	8	10	15	14	15					
80	181	164	132	111	8	10	15	14	15					
81	181	164	132	111	8	10	15	14	15					
82	181	164	132	111	8	10	15	14	15					
83	181	164	132	111	8	10	15	14	15					
84	181	164	132	111	8	10	15	14	15					
85	181	164	132	111	8	10	15	14	15					
86	181	164	132	111	8	10	15	14	15					
87	181	164	132	111	8	10	15	14	15					
88	181	164	132	111	8	10	15	14	15					
89	181	164	132	111	8	10	15	14	15					
90	181	164	132	111	8	10	15	14	15					
91	181	164	132	111	8	10	15	14	15					
92	181	164	132	111	8	10	15	14	15					
93	181	164	132	111	8	10	15	14	15					
94	181	164	132	111	8	10	15	14	15					
95	181	164	132	111	8	10	15	14	15					
96	181	164	132	111	8	10	15	14	15					
97	181	164	132	111	8	10	15	14	15					
98	181	164	132	111	8	10	15	14	15					
99	181	164	132	111	8	10	15	14	15					
100	181	164	132	111	8	10	15	14	15					

Closing prices May 1

Bank Note	523½	236½	2
-----------	------	------	---

387	Col	200	52%	26%	-	-
400	Com	200	52%	26%	-	-
4136	DomEst	115	14%	15%	-	-
400	America	510	10%	10%	-	-
504	LatAm	510	10%	10%	-	-
100	Power Corp	330	3%	3%	-	-
300	Romana	610	15%	15%	-	-
50	Ruband	810	14%	14%	-	-
19528	Royal Bank	270	27%	20%	-	-
900	Raytheon	5040	24%	24%	-	-
Total seen 1216 000 shares						

AUSTRIA		May 11		Price &
High	Low			
822	206	Großelstal PPO		211
330	318	Gesamst		606
115	110	Industri		211
216	202	Laenderbank		206
3489	500	Perfomero		369
200	190	Reichsbank		211
120	110	Veitscher Mag		211

12 Month		P/RS	
High	Low	Stock	Dv Yr Y
71%	15%	Sw	43 24.9
25%	1%	Verm	20
7	3%	Verm	11
10	1%	Verm	11
20%	5%	Verm	40 22.2
3	1	Verm	7
15%	5%	Verm	16 13.4
10	5%	Verm	14
5%	2%	Verm	4
14%	6%	Verm	25 3.9
11%	5%	Verm	12
17%	12%	Verm	5 22.3
17%	12%	Verm	22 6.8

W-W-W		W-W-W	
High	Low	Stock	Dv Yr Y
9%	5%	WTC	12
24%	17%	Warg	5 20 18.1
40%	25%	Warg	10 15 332

81.3	64	Callano Hodge
70.5	62.6	Credit Lyon's Sk ..
99	84.5	Elsevier-NDU nv.

[illegible]

38.3	1,300	985 \$
57.8	1,225	985 \$
	600	460 \$
86.3	1,100	980 \$

[illegible]

Indoz 1Pt Gtsl	1,080
Indoz 1Pt Gtsl	570
Indoz 1Pt Gtsl	865

[illegible]

6.5	4.4	Gurrie Financial
10.6	9.3	De Beers
48.6	56.5	Briefcase

[illegible]

Britannia Gp of Unit Trusts Ltd (a) (a) (g)
Salisbury Hse, 31 Finsbury Circus, London, EC2
01-588 7777 Dealing: 01-638 0478/0479
Britannia Viewpoint 01-673 0048
IRK Specialist Funds

FT UNIT TRUST INFORMATION SERVICE

Save & Prosper Group
4, Great St. Helen, London EC2P 3EP
North Income (1954-55) £20,000
Dividends 1955-56 (per £100) £1-05-7.50
International Fund
Yield 1954-55 78.94 1.25
Yield 1955-56 78.94 1.25
Yield 1956-57 78.94 1.25
Yield 1957-58 78.94 1.25
Yield 1958-59 78.94 1.25
Yield 1959-60 78.94 1.25
Yield 1960-61 78.94 1.25
Yield 1961-62 78.94 1.25
Yield 1962-63 78.94 1.25
Yield 1963-64 78.94 1.25
Yield 1964-65 78.94 1.25
Yield 1965-66 78.94 1.25
Yield 1966-67 78.94 1.25
Yield 1967-68 78.94 1.25
Yield 1968-69 78.94 1.25
Yield 1969-70 78.94 1.25
Yield 1970-71 78.94 1.25
Yield 1971-72 78.94 1.25
Yield 1972-73 78.94 1.25
Yield 1973-74 78.94 1.25
Yield 1974-75 78.94 1.25
Yield 1975-76 78.94 1.25
Yield 1976-77 78.94 1.25
Yield 1977-78 78.94 1.25
Yield 1978-79 78.94 1.25
Yield 1979-80 78.94 1.25
Yield 1980-81 78.94 1.25
Yield 1981-82 78.94 1.25
Yield 1982-83 78.94 1.25
Yield 1983-84 78.94 1.25
Yield 1984-85 78.94 1.25
Yield 1985-86 78.94 1.25
Yield 1986-87 78.94 1.25
Yield 1987-88 78.94 1.25
Yield 1988-89 78.94 1.25
Yield 1989-90 78.94 1.25
Yield 1990-91 78.94 1.25
Yield 1991-92 78.94 1.25
Yield 1992-93 78.94 1.25
Yield 1993-94 78.94 1.25
Yield 1994-95 78.94 1.25
Yield 1995-96 78.94 1.25
Yield 1996-97 78.94 1.25
Yield 1997-98 78.94 1.25
Yield 1998-99 78.94 1.25
Yield 1999-00 78.94 1.25
Yield 2000-01 78.94 1.25
Yield 2001-02 78.94 1.25
Yield 2002-03 78.94 1.25
Yield 2003-04 78.94 1.25
Yield 2004-05 78.94 1.25
Yield 2005-06 78.94 1.25
Yield 2006-07 78.94 1.25
Yield 2007-08 78.94 1.25
Yield 2008-09 78.94 1.25
Yield 2009-10 78.94 1.25
Yield 2010-11 78.94 1.25
Yield 2011-12 78.94 1.25
Yield 2012-13 78.94 1.25
Yield 2013-14 78.94 1.25
Yield 2014-15 78.94 1.25
Yield 2015-16 78.94 1.25
Yield 2016-17 78.94 1.25
Yield 2017-18 78.94 1.25
Yield 2018-19 78.94 1.25
Yield 2019-20 78.94 1.25
Yield 2020-21 78.94 1.25
Yield 2021-22 78.94 1.25
Yield 2022-23 78.94 1.25
Yield 2023-24 78.94 1.25
Yield 2024-25 78.94 1.25
Yield 2025-26 78.94 1.25
Yield 2026-27 78.94 1.25
Yield 2027-28 78.94 1.25
Yield 2028-29 78.94 1.25
Yield 2029-30 78.94 1.25
Yield 2030-31 78.94 1.25
Yield 2031-32 78.94 1.25
Yield 2032-33 78.94 1.25
Yield 2033-34 78.94 1.25
Yield 2034-35 78.94 1.25
Yield 2035-36 78.94 1.25
Yield 2036-37 78.94 1.25
Yield 2037-38 78.94 1.25
Yield 2038-39 78.94 1.25
Yield 2039-40 78.94 1.25
Yield 2040-41 78.94 1.25
Yield 2041-42 78.94 1.25
Yield 2042-43 78.94 1.25
Yield 2043-44 78.94 1.25
Yield 2044-45 78.94 1.25
Yield 2045-46 78.94 1.25
Yield 2046-47 78.94 1.25
Yield 2047-48 78.94 1.25
Yield 2048-49 78.94 1.25
Yield 2049-50 78.94 1.25
Yield 2050-51 78.94 1.25
Yield 2051-52 78.94 1.25
Yield 2052-53 78.94 1.25
Yield 2053-54 78.94 1.25
Yield 2054-55 78.94 1.25
Yield 2055-56 78.94 1.25
Yield 2056-57 78.94 1.25
Yield 2057-58 78.94 1.25
Yield 2058-59 78.94 1.25
Yield 2059-60 78.94 1.25
Yield 2060-61 78.94 1.25
Yield 2061-62 78.94 1.25
Yield 2062-63 78.94 1.25
Yield 2063-64 78.94 1.25
Yield 2064-65 78.94 1.25
Yield 2065-66 78.94 1.25
Yield 2066-67 78.94 1.25
Yield 2067-68 78.94 1.25
Yield 2068-69 78.94 1.25
Yield 2069-70 78.94 1.25
Yield 2070-71 78.94 1.25
Yield 2071-72 78.94 1.25
Yield 2072-73 78.94 1.25
Yield 2073-74 78.94 1.25
Yield 2074-75 78.94 1.25
Yield 2075-76 78.94 1.25
Yield 2076-77 78.94 1.25
Yield 2077-78 78.94 1.25
Yield 2078-79 78.94 1.25
Yield 2079-80 78.94 1.25
Yield 2080-81 78.94 1.25
Yield 2081-82 78.94 1.25
Yield 2082-83 78.94 1.25
Yield 2083-84 78.94 1.25
Yield 2084-85 78.94 1.25
Yield 2085-86 78.94 1.25
Yield 2086-87 78.94 1.25
Yield 2087-88 78.94 1.25
Yield 2088-89 78.94 1.25
Yield 2089-90 78.94 1.25
Yield 2090-91 78.94 1.25
Yield 2091-92 78.94 1.25
Yield 2092-93 78.94 1.25
Yield 2093-94 78.94 1.25
Yield 2094-95 78.94 1.25
Yield 2095-96 78.94 1.25
Yield 2096-97 78.94 1.25
Yield 2097-98 78.94 1.25
Yield 2098-99 78.94 1.25
Yield 2099-00 78.94 1.25
Yield 2100-01 78.94 1.25
Yield 2101-02 78.94 1.25
Yield 2102-03 78.94 1.25
Yield 2103-04 78.94 1.25
Yield 2104-05 78.94 1.25
Yield 2105-06 78.94 1.25
Yield 2106-07 78.94 1.25
Yield 2107-08 78.94 1.25
Yield 2108-09 78.94 1.25
Yield 2109-10 78.94 1.25
Yield 2110-11 78.94 1.25
Yield 2111-12 78.94 1.25
Yield 2112-13 78.94 1.25
Yield 2113-14 78.94 1.25
Yield 2114-15 78.94 1.25
Yield 2115-16 78.94 1.25
Yield 2116-17 78.94 1.25
Yield 2117-18 78.94 1.25
Yield 2118-19 78.94 1.25
Yield 2119-20 78.94 1.25
Yield 2120-21 78.94 1.25
Yield 2121-22 78.94 1.25
Yield 2122-23 78.94 1.25
Yield 2123-24 78.94 1.25
Yield 2124-25 78.94 1.25
Yield 2125-26 78.94 1.25
Yield 2126-27 78.94 1.25
Yield 2127-28 78.94 1.25
Yield 2128-2

Commercial Union Group
1 Helens, 1 Undershaft, EC3. 01-203 7500
Z. Apperlys — 170.38 — 3.27 —

[illegible][illegible][illegible]

1 2 3 4 5 6 7

8 9 10 11 12

13 14 15

16 17 18 19

20 21 22

23 24

25

6 Odds-on lance cutting length of rope (7)
 7 Somehow I'm tense at this place (9)
 9 Dining with EEC members could result in poverty (9)
 3 State of Kansas displays hellianthus (9)
 5 Long-term share, but need change about (9)
 17 Centre of 8, many a world finds immature (7)
 19 Judge gives a right mouth to riot leader (7)
 21 Laurence cut 24 (5)
 22 If out of them, doctor n help these types (5)
 The solution to last Saturday's prize puzzle will be published with names of winners next Saturday.

[illegible][illegible]

هكذا صحت الفصل

OFFSHORE AND OVERSEAS

[illegible]

Dividends Paid Stock Retained Loss Div. Ytd Dividends

July		August		September		October		November		December	
July	1	August	1	September	1	October	1	November	1	December	1
July	2	August	2	September	2	October	2	November	2	December	2
July	3	August	3	September	3	October	3	November	3	December	3
July	4	August	4	September	4	October	4	November	4	December	4
July	5	August	5	September	5	October	5	November	5	December	5
July	6	August	6	September	6	October	6	November	6	December	6
July	7	August	7	September	7	October	7	November	7	December	7
July	8	August	8	September	8	October	8	November	8	December	8
July	9	August	9	September	9	October	9	November	9	December	9
July	10	August	10	September	10	October	10	November	10	December	10
July	11	August	11	September	11	October	11	November	11	December	11
July	12	August	12	September	12	October	12	November	12	December	12
July	13	August	13	September	13	October	13	November	13	December	13
July	14	August	14	September	14	October	14	November	14	December	14
July	15	August	15	September	15	October	15	November	15	December	15
July	16	August	16	September	16	October	16	November	16	December	16
July	17	August	17	September	17	October	17	November	17	December	17
July	18	August	18	September	18	October	18	November	18	December	18
July	19	August	19	September	19	October	19	November	19	December	19
July	20	August	20	September	20	October	20	November	20	December	20
July	21	August	21	September	21	October	21	November	21	December	21
July	22	August	22	September	22	October	22	November	22	December	22
July	23	August	23	September	23	October	23	November	23	December	23
July	24	August	24	September	24	October	24	November	24	December	24
July	25	August	25	September	25	October	25	November	25	December	25
July	26	August	26	September	26	October	26	November	26	December	26
July	27	August	27	September	27	October	27	November	27	December	27
July	28	August	28	September	28	October	28	November	28	December	28
July	29	August	29	September	29	October	29	November	29	December	29
July	30	August	30	September	30	October	30	November	30	December	30
July	31	August	31	September	31	October	31	November	31	December	31

	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384
--	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------

[illegible]

May	Nov.	Banston
Jan.	Apr.	Better 1
June	July	Better 15

[illegible]

Journal of Management Inquiry 23(1)

Figure 1. Schematic representation of the experimental design. The subjects were divided into two groups: the control group (C) and the experimental group (E). The control group (C) was divided into two subgroups: the control group (C) and the control group (C). The experimental group (E) was divided into two subgroups: the experimental group (E) and the experimental group (E).

PROPERTY—Continued

AIRCRAFT TRADES

Motors and Cycles

65	100	1.7	0.0						
U.S. Units	225	10.0	0.12	3.3					
Foreign Units	225	10.0	0.12	3.3					
Motor 150	74	10.0	0.12	3.3					
Motor 100	74	10.0	0.12	3.3					
Motor 75	74	10.0	0.12	3.3					
Motor 50	74	10.0	0.12	3.3					
Motor 25	74	10.0	0.12	3.3					
Motor 10	74	10.0	0.12	3.3					
Motor 5	74	10.0	0.12	3.3					
Motor 2.5	74	10.0	0.12	3.3					
Motor 1	74	10.0	0.12	3.3					
Motor 0.5	74	10.0	0.12	3.3					
Motor 0.25	74	10.0	0.12	3.3					
Motor 0.1	74	10.0	0.12	3.3					
Motor 0.05	74	10.0	0.12	3.3					
Motor 0.025	74	10.0	0.12	3.3					
Motor 0.01	74	10.0	0.12	3.3					
Motor 0.005	74	10.0	0.12	3.3					
Motor 0.0025	74	10.0	0.12	3.3					
Motor 0.001	74	10.0	0.12	3.3					
Motor 0.0005	74	10.0	0.12	3.3					
Motor 0.00025	74	10.0	0.12	3.3					
Motor 0.0001	74	10.0	0.12	3.3					
Motor 0.00005	74	10.0	0.12	3.3					
Motor 0.000025	74	10.0	0.12	3.3					
Motor 0.00001	74	10.0	0.12	3.3					
Motor 0.000005	74	10.0	0.12	3.3					
Motor 0.0000025	74	10.0	0.12	3.3					
Motor 0.000001	74	10.0	0.12	3.3					
Motor 0.0000005	74	10.0	0.12	3.3					
Motor 0.00000025	74	10.0	0.12	3.3					
Motor 0.0000001	74	10.0	0.12	3.3					
Motor 0.00000005	74	10.0	0.12	3.3					
Motor 0.000000025	74	10.0	0.12	3.3					
Motor 0.00000001	74	10.0	0.12	3.3					
Motor 0.000000005	74	10.0	0.12	3.3					
Motor 0.0000000025	74	10.0	0.12	3.3					
Motor 0.000000001	74	10.0	0.12	3.3					
Motor 0.0000000005	74	10.0	0.12	3.3					
Motor 0.00000000025	74	10.0	0.12	3.3					
Motor 0.0000000001	74	10.0	0.12	3.3					
Motor 0.00000000005	74	10.0	0.12	3.3					
Motor 0.000000000025	74	10.0	0.12	3.3					
Motor 0.00000000001	74	10.0	0.12	3.3					
Motor 0.000000000005	74	10.0	0.12	3.3					
Motor 0.0000000000025	74	10.0	0.12	3.3					
Motor 0.000000000001	74	10.0	0.12	3.3					
Motor 0.0000000000005	74	10.0	0.12	3.3					
Motor 0.00000000000025	74	10.0	0.12	3.3					
Motor 0.0000000000001	74	10.0	0.12	3.3					
Motor 0.00000000000005	74	10.0	0.12	3.3					
Motor 0.000000000000025	74	10.0	0.12	3.3					
Motor 0.00000000000001	74	10.0	0.12	3.3					
Motor 0.000000000000005	74	10.0	0.12	3.3					
Motor 0.0000000000000025	74	10.0	0.12	3.3					
Motor 0.000000000000001	74	10.0	0.12	3.3					
Motor 0.0000000000000005	74	10.0	0.12	3.3					
Motor 0.00000000000000025	74	10.0	0.12	3.3					
Motor 0.0000000000000001	74	10.0	0.12	3.3					
Motor 0.00000000000000005	74	10.0	0.12	3.3					
Motor 0.000000000000000025	74	10.0	0.12	3.3					
Motor 0.00000000000000001	74	10.0	0.12	3.3					
Motor 0.000000000000000005	74	10.0	0.12	3.3					
Motor 0.0000000000000000025	74	10.0	0.12	3.3					
Motor 0.000000000000000001	74	10.0	0.12	3.3					
Motor 0.0000000000000000005	74	10.0	0.12	3.3					
Motor 0.00000000000000000025	74	10.0	0.12	3.3					
Motor 0.0000000000000000001	74	10.0	0.12	3.3					
Motor 0.00000000000000000005	74	10.0	0.12	3.3					
Motor 0.000000000000000000025	74	10.0	0.12	3.3					
Motor 0.00000000000000000001	74	10.0	0.12	3.3					
Motor 0.000000000000000000005	74	10.0	0.12	3.3					
Motor 0.0000000000000000000025	74	10.0	0.12	3.3					
Motor 0.000000000000000000001	74	10.0	0.12	3.3					
Motor 0.0000000000000000000005	74	10.0	0.12	3.3					
Motor 0.00000000000000000000025	74	10.0	0.12	3.3					
Motor 0.0000000000000000000001	74	10.0	0.12	3.3					
Motor 0.00000000000000000000005	74	10.0	0.12	3.3					
Motor 0.000000000000000000000025	74	10.0	0.12	3.3					
Motor 0.00000000000000000000001	74	10.0	0.12	3.3					
Motor 0.000000000000000000000005	74	10.0	0.12	3.3					
Motor 0.0000000000000000000000025	74	10.0	0.12	3.3					
Motor 0.000000000000000000000001	74	10.0	0.12	3.3					
Motor 0.0000000000000000000000005	74	10.0	0.12	3.3					
Motor 0.00000000000000000000000025	74	10.0	0.12	3.3					
Motor 0.0000000000000000000000001	74	10.0	0.12	3.3					
Motor 0.00000000000000000000000005	74	10.0	0.12	3.3					
Motor 0.000000000000000000000000025	74	10.0	0.12	3.3					
Motor 0.00000000000000000000000001	74	10.0	0.12	3.3					
Motor 0.000000000000000000000000005	74	10.0	0.12	3.3					
Motor 0.0000000000000000000000000025	74	10.0	0.12	3.3					
Motor 0.000000000000000000000000001	74	10.0	0.12	3.3					
Motor 0.0000000000000000000000000005	74	10.0	0.12	3.3					
Motor 0.00000000000000000000000000025	74	10.0	0.12	3.3					
Motor 0.0000000000000000000000000001	74	10.0	0.12	3.3					
Motor 0.00000000000000000000000000005	74	10.0	0.12	3.3					
Motor 0.000000000000000000000000000025	74	10.0	0.12	3.3					
Motor 0.00000000000000000000000000001	74	10.0	0.12	3.3					
Motor 0.000000000000000000000000000005	74	10.0	0.12	3.3					
Motor 0.0000000000000000000000000000025	74	10.0	0.12	3.3					
Motor 0.000000000000000000000000000001	74	10.0	0.12	3.3					
Motor 0.0000000000000000000000000000005	74	10.0	0.12	3.3					
Motor 0.00000000000000000000000000000025	74	10.0	0.12	3.3					
Motor 0.0000000000000000000000000000001	74	10.0	0.12	3.3					
Motor 0.00000000000000000000000000000005	74	10.0	0.12	3.3					
Motor 0.000000000000000000000000000000025	74	10.0	0.12	3.3					
Motor 0.00000000000000000000000000000001	74	10.0	0.12	3.3					
Motor 0.000000000000000000000000000000005	74	10.0	0.12	3.3					
Motor 0.0000000000000000000000000000000025	74	10.0	0.12	3.3					
Motor 0.000000000000000000000000000000001	74	10.0	0.12	3.3					
Motor 0.0000000000000000000000000000000005	74	10.0	0.12	3.3					
Motor 0.00000000000000000000000000000000025	74	10.0	0.12	3.3					
Motor 0.0000000000000000000000000000000001	74	10.0	0.12	3.3					
Motor 0.00000000000000000000000000000000005	74	10.0	0.12	3.3					
Motor 0.000000000000000000000000000000000025	74	10.0	0.12	3.3					
Motor 0.00000000000000000000000000000000001	74	10.0	0.12	3.3					
Motor 0.000000000000000000000000000000000005	74	10.0	0.12	3.3					
Motor 0.0000000000000000000000000000000000025	74	10.0	0.12	3.3					
Motor 0.000000000000000000000000000000000001	74	10.0	0.12	3.3					
Motor 0.0000000000000000000000000000000000005	74	10.0	0.12	3.3					
Motor 0.00000000000000000000000000000000000025	74	10.0	0.12	3.3					
Motor 0.0000000000000000000000000000000000001	74	10.0	0.12	3.3					
Motor 0.00000000000000000000000000000000000005	74	10.0	0.12	3.3					
Motor 0.000000000000000000000000000000000000025	74	10.0	0.12	3.3					
Motor 0.00000000000000000000000000000000000001	74	10.0	0.12	3.3					
Motor 0.000000000000000000000000000000000000005	74	10.0	0.12	3.3					
Motor 0.0000000000000000000000000000000000000025	74	10.0	0.12	3.3					
Motor 0.000000000000000000000000000000000000001	74	10.0	0.12	3.3					
Motor 0.0000000000000000000000000000000000000005	74	10.0	0.12	3.3					
Motor 0.00000000000000000000000000000000000000025	74	10.0	0.12	3.3					
Motor 0.0000000000000000000000000000000000000001	74	10.0	0.12	3.3					
Motor 0.005	74	10.0	0.12	3.3					
Motor 0.0025	74	10.0	0.12	3.3					
Motor 0.001	74	10.0	0.12	3.3					
Motor 0.0005	74	10.0	0.12	3.3					
Motor 0.00025	74	10.0	0.12	3.3					
Motor 0.0001	74	10.0	0.12	3.3					
Motor 0.005	74	10.0	0.12	3.3					
Motor 0.0025	74	10.0	0.12	3.3					
Motor 0.001	74	10.0	0.12	3.3					
Motor 0.0005	74	10.0	0.12	3.3					

Sept.	Sept. Anglo Am. R. 30	118	27.2	10160	2.9
Sept.	Mar. Anglo Am. R. 1	277	29.4	01800	2.3
Jan.	Jan. Bankers Rand R 10	755	28.11	07200	2.1

[illegible]

Eves Sp.	93	12.3	1.6	2.8	2.5	16.6	Nov	Mayland Investment Trst.	228	17.0	+10.5	1.0
C. H. J. Do.	482	9.4	10.9	3.4	3.2	12.2	Dec.	July Ambrose Inv. Inc.	67	14.11	8.4	0
	216	11.0	10.18	0	2.0	0	Dec	Jul. De Cao	168			

[illegible]

© 2006 The Authors
Journal compilation © 2006 Blackwell Publishing Ltd

INVESTMENT TRUSTS—Cont.		OIL AND GAS	
1974	1975	1974	1975
100	100	100	100
101	101	101	101
102	102	102	102
103	103	103	103
104	104	104	104
105	105	105	105
106	106	106	106
107	107	107	107
108	108	108	108
109	109	109	109
110	110	110	110
111	111	111	111
112	112	112	112
113	113	113	113
114	114	114	114
115	115	115	115
116	116	116	116
117	117	117	117
118	118	118	118
119	119	119	119
120	120	120	120
121	121	121	121
122	122	122	122
123	123	123	123
124	124	124	124
125	125	125	125
126	126	126	126
127	127	127	127
128	128	128	128
129	129	129	129
130	130	130	130
131	131	131	131
132	132	132	132
133	133	133	133
134	134	134	134
135	135	135	135
136	136	136	136
137	137	137	137
138	138	138	138
139	139	139	139
140	140	140	140
141	141	141	141
142	142	142	142
143	143	143	143
144	144	144	144
145	145	145	145
146	146	146	146
147	147	147	147
148	148	148	148
149	149	149	149
150	150	150	150
151	151	151	151
152	152	152	152
153	153	153	153
154	154	154	154
155	155	155	155
156	156	156	156
157	157	157	157
158	158	158	158
159	159	159	159
160	160	160	160
161	161	161	161
162	162	162	162
163	163	163	163
164	164	164	164
165	165	165	165
166	166	166	166
167	167	167	167
168	168	168	168
169	169	169	169
170	170	170	170
171	171	171	171
172	172	172	172
173	173	173	173
174	174	174	174
175	175	175	175
176	176	176	176
177	177	177	177
178	178	178	178
179	179	179	179
180	180	180	180
181	181	181	181
182	182	182	182
183	183	183	183
184	184	184	184
185	185	185	185
186	186	186	186
187	187	187	187
188	188	188	188
189	189	189	189
190	190	190	190
191	191	191	191
192	192	192	192

[illegible]

4.3	May	New Tokyo Inv. 50p.	319	11.4	—	—	—	—	Texas Int'l Petr
8.4	July	1978 Invest.	160	21.10	5.2	1.0	4.6	—	Tibet Energy
8.0	Nov	Roth Atomic Sec	284	14.11	3.0	3.2	3.8	—	NTRI Basin Resl

[illegible]

105	October	Er Lands 10p	103	103	0.6	6.1	Feb.	Aug.	Buttels R1
		Effiertsch 10p	103	103	0.6	6.1	Feb.	Aug.	Deeltraal P0.20

[illegible]

... ..

GAS—Continued

[illegible]

	Apr.	Nov	Aver Htmt SAM.....	275	26 3	T-085c	1 0	0 3
230	Feb	July	Groover	168	12 12	24.0	-	3.4
87			C-24 # 1	301				

[illegible]

542	50.12	10540	1.6	8.1	on prospectus or other official estimates for 1983. N Dividend and yield
260	4.7	010	3.5	2.2	based on prospectus or other official estimates for 1985. P Figures based
5361	16.18	010	3.5	2.2	on prospectus or other official estimates for 1983. R Gross, T Earnings

[illegible]

Symbol	Stock	Price	Last Jul	Div Net	Chg't	Yld Gr's
--------	-------	-------	-------------	------------	-------	-------------

[illegible]

d. Dividend and date

REGIONAL & IRISH STOCKS

[illegible]

FINANCIAL TIMES SURVEY

TURKEY

After three years of military rule, Turkey's new Prime Minister, Mr. Turgut Ozal, at last has a free hand to carry out reforms to liberalise the economy. But it is a path that demands much patience, if Turkey is to have the peace and stability it needs

Moving cautiously towards reform

POLITICAL CAUTION and economic derring-do—these are the characteristics of Turkey today as it moves on from three years of total military rule.

The caution is shown by both armed forces and politicians. The men who led the military coup of September, 1980, are in no mood to see any tampering with the instruments of state which they forged between then and last November's parliamentary elections. Martial law remains in force in most of the country. The press and labour unions are kept on a tight rein.

General Kenan Evren, leader of the 1980 coup and now president, plays the forward role allowed under the constitution whose introduction he oversaw. He is active in foreign policy and security and makes clear he is not prepared to see the dignity of his position impugned.

For his part, Mr. Turgut Ozal, winner of the parliamentary elections, has been taking no risks. His own position in the country was strengthened by March's municipal elections. Though these, like the November elections, were held under exceptional conditions, he emerged as the clear victor—not only over the parties sanctioned by the military but also over those which carried the spiritual mantle of Turkey's pre-coup prime ministers—but Mr. Ozal knows the armed forces. For nearly two years he acted as deputy prime minister in their government.

He knows that patience is essential if Turkey is to have the peace and stability it needs. He also knows that, against

By DAVID TONGE

many odds and the generals' own initial preferences, he finds himself with a unique opportunity to remould Turkey's economy in just the same way as the generals have reshaped its politics.

The Turkey of today is a far cry from the strife-ridden nation of the late 1970s with its terrorised inhabitants and worried allies. Abroad, it is again paying its way in the world. Its contractors and businessmen are welcome throughout the Middle East. The Japanese-style trading houses which have come to prominence as Turkey has briskly doubled its exports outside a new confidence in the country's future.

The near-bankrupt debtor of 1978 and 1979 is not merely servicing its rescheduled debt and meeting its bills but has net private and official reserves of over \$2bn—almost an all-

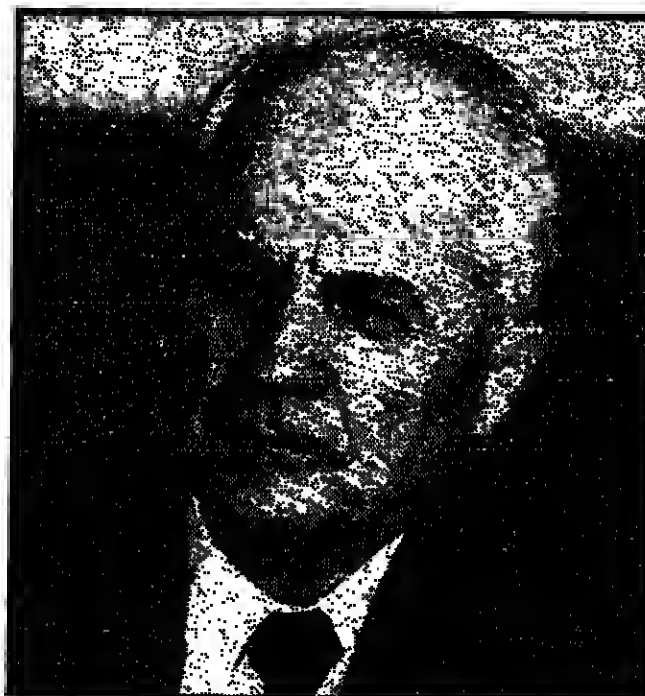
time record. The queues for medicine, light-bulbs, cooking oil and petrol are a memory. GNP growth has resumed and is expected to reach 5 per cent this year. Yet even Mr. Ozal would say that this is only a beginning.

In the first place Turkey remains disparate and divided. No country in the Europe to which it aspires to belong shows the contrasts evident to even the fleeting visitor—between the largely feudal and Kurdish east and the booming coastal areas of the Mediterranean, Aegean and Marmara seas; between the traditionalism of the countryside with its mosques and landlords and the spreading consumerism of the expanding cities; between the squatter areas of those cities and the villas of the Bosphorus or luxury apartments of Ankara's Çankaya.

The same divide is seen in attitudes. It is easier to bridge Europe and Asia—as the Turks plan to do again—than to balance the enlightened, if nationalist, world view of the country's ruling elite with the attitudes in villages and squatter towns.

Take, for example, the question of religion. The claim of those who run the republic is that the secularism of its early founders, and in particular of Kemal Atatürk himself, is a sturdy flower. Yet anyone who visits the south coast with its villages made rich by green-house vegetables finds that the most striking buildings in those villages are those of the Suleymanis, religious purists who condemn the Kemalist state as atheist.

It is not often appreciated that this is one of the great mosque building periods in Turkish history and that one child in eight in secondary education is attending a religious



General Kenan Evren, who led the military coup in 1980, and now President of Turkey. Martial law still remains in force in most of the country.

school. Such divisions are perhaps inevitable in a country growing and changing as fast as Turkey. As so often in its past, Anatolia is again the scene of massive migration from village to city. Istanbul has doubled in size in the last 15 years. Two-thirds of Ankara's population lives in unlicensed housing.

The troubles of the late 1970s reflected the frustration of the generation which had grown up in these squatter towns and looked forward to what society could offer it rather than back to how life was better than it had been in the village. Inevitably such divisions may emerge again. No country going through its industrial revolution is easy to govern. Yet the fact is that in the medium-term at least Turkey does have good chances of stability. And while there is criticism of parts of the constitution and individual laws introduced by the military, there is as yet no credible challenge to the overall system.

Censorship

It has to be emphasised that it would be hard for matters to be otherwise. Martial law and continuing censorship stifle

public debate. Prison conditions remain disturbing, to judge from the recent hunger strikes in Mamak and Diyarbakir; both the Council of Europe and Amnesty International still complain of torture. At the same time there is the problem that the two largest opposition parties in the municipal elections are both excluded from parliament. One, indeed, faces the threat of closure.

But the overall situation is one where Mr. Ozal has a free hand to carry out the reforms closest to his heart, those required to liberalise the economy. His first five months in office have seen him act in the same way as he did in the far more difficult days of early 1980, mixing austerity with structural reform.

A tight monetary policy, a steep rise in interest rates and conservative budgetary policies represent one side of the coin. The other is that he has moved to liberalise imports, introduce a realistic exchange rate and dismantle the country's notorious foreign exchange regime. A Turk can no longer be prosecuted for having foreign banknotes on him. On the contrary he is now allowed to open a foreign exchange account with

the banks. The banks are given greater freedom to trade in foreign currencies and foreign investors are guaranteed the rights to transfer the proceeds of the sale of shares or real estate.

Some of these moves are only first steps; imports, for instance, are still subject to massive tariffs. Further, Turkey still remains a massively controlled economy, with many goods' prices, wages, interest rates and even the price to be paid for having a shirt ironed fixed by the authorities. But the general aim is to open up the economy and give the private sector a larger role. It is even planned to privatise national assets, such as the Bosphorus Bridge.

Inflation

Such moves and the increase in the deposit rates offered by banks are intended to raise the funds available for investment, and in the long-term they may indeed have this effect. But in the short term the problem is that inflation has edged up to around 45 per cent and shows signs of staying there a while before coming down.

This means the authorities

are saying they will not reduce the interest rates paid on six-month deposits below 45 per cent gross until at least the end of the autumn. And this in turn means that interest rates charged to industrial borrowers are going to continue costing around 65 per cent—a fact driving many groups to near-bankruptcy.

Inevitably, the problems of such companies are rubbing off on the banks. Indeed, even bank owners admit as many as 25 per cent of their loans are non-performing. Some shake-out in the corporate and financial sector seems inevitable.

Two years ago a crisis of this sort in the shape of the collapse of a major money broker caused Mr. Ozal to resign. This time he is making clear that he feels no responsibility for companies which go under: "Sell your villas and sell your yachts," he tells visitors.

The armed forces seem prepared to give Mr. Ozal a free hand in this area. The opposition is still too fragmented to offer a sustained challenge. It points out that four years ago Mr. Ozal was asking for four years to put matters right and now he is asking for yet further

time for the same policies.

If he succeeds the Turkey which enters the 1990s will have a flourishing economy able to hold its own in international markets, to provide the Middle East with the food that area needs, and sufficiently able to stand on its own feet to be considered for membership of the European Community—the natural economic counterpart of its political relationship with the West.

If he fails it is probable that pressures will grow for Turkey to return to the protected, over-regulated model of development which dominated the 1960s and 1970s.

The challenge is not his alone, but one for those who believe a developing Turkey will be a force for stability in the area. For the success of his programme requires the flow of funds and technology from abroad. It is up to Mr. Ozal to persuade the foreign business community that such investment can be safe and profitable. It is also up to him to persuade the Turks that this investment will help Turkey itself, thus laying the spectre of the collapse of the economy the last time the Turks opened their doors to the outside world, in 1838.

IN THIS SURVEY

● Politics:		Relations with Arab neighbours	12
The transition to democracy	2	Energy: dependence on oil imports	12
The team around Prime Minister Ozal	3	Exports boom fizzles out	13
Exclusive interview with new premier ...	3	Imports: tariffs remain high	13
Living with the army still in control	4	Shipping: merchant fleet expands	13
Media: still strict censorship	4	● Construction:	
Labour: tight control on unions	5	Public works: major plan under way	14
Youth: the search for work	5	Ataturk Dam: a national dream	14
Profile: Prof. Sadan Aren	5		
● Foreign relations:		● Industry:	
Long-term policies	6	Adapting to a new world	15
U.S. troops keep a low profile	6	Plastics sector: growing steadily	15
Immigrant workers abroad	7	The motor industry: import fears	16
Relations with Europe are resilient	7	Textiles: a record year for exports	16
		Traditional industry: metal-working	16
● The economy:		Turkey's main holding groups	16
Further call for sacrifices	8	Tourism: scope for development	17
Slbn raised on foreign markets	8	Plans to improve communications	17
Profile: Ekrem Pakdemirli	8	Agriculture: production declines	18
Banks: feeling the strain	10	Coal output: lagging behind	18
More realism on free trade zones	10	● Society/the regions:	
The state economic enterprises	11	Women: myths and realities	19
Profile: Namik Kemal Kille	11	The Black Sea Coast	19
Foreign investment increasing	11	The South, East and West	20



When you're doing business with Turkey, one bank will make you feel this close.

1983 was one of Interbank's best years since we were founded in 1888, as our outstanding results make clear.

Results like these have made us Turkey's most profitable private bank, its leading wholesale bank, as well as its major specialist in import/

export finance. We work mainly with Turkey's top 100 companies and government agencies. Our internationally-qualified staff are always available by phone or telex, and are

ready to travel at short notice.

So if you're thinking of doing business in Turkey, let us, Interbank, bring your success there a whole lot closer.

Some key Interbank figures as of December 31, 1983

Total Deposits:	TL 33,857,661,000
Total Assets:	TL 68,807,796,000
Shareholders' Equity:	TL 4,647,040,000

INTERBANK
THE TURKISH BANK FOR
INTERNATIONAL TRADE

Has the Geological Set-up of Turkey, Changed?

—a message from Dr Ismail A. Kafescioglu, Chairman and General Manager of Turkish Petroleum Corporation (TPAO)

Certainly not, then why this sudden rush of oil companies, large and small, to Turkey? What has caused this immediate interest in Turkey?

There is not one simple answer to these and similar questions. Rather, there are a few major, very important ones:

The geological set up is, of course, the first area to be examined before even considering any exploration activities for hydrocarbons in any country. If it is not promising the matter stops there. The present immense interest in Turkey in this respect clearly shows that this is not the case.

Then, what has happened in Turkey in recent years to bring about this profound change?

● **Political Stability:** the period between September 12, 1980, and November 6, 1983, certainly brought about the most stable country in the Middle East. General elections on November 6, 1983, and local elections on March 25, 1984, have completed the process. Turkey, under the rule of a freely elected Parliament by the votes of nearly 90 per cent of the eligible voters (the highest participation rate in any general election in the history of Turkey) is a secure and safe place to invest for many decades to come.

● **Economic Stability:** with a rather falling economy before 1980, Turkey started with the January 24, 1980, decrees on the journey to a truly liberal economy. After decrees were forged into laws, new measures continued to be taken and new laws followed. Among them are floating parity of Turkish lira against other currencies under international free market conditions, a new petroleum law, incentive to invest in Turkey and incentives to export. These and many other corrective measures especially rapidly developed under the serene and secure atmosphere of Turkey after September 12.

After the general elections, new measures such as complete liberalisation of imports, opening of foreign banks in Turkey and the lifting of most barriers to import and export capital, have completed a most reassuring economic atmosphere which investors lost no time in converging on.

● **Confidence in return of investment and profits:** Turkey is a country where any investment and the consequent profits are freely repatriated, and in all repatriation of investments the rate of exchange is guaranteed.

● **New petroleum law:** In the light of the above developments in Turkey it is no wonder that the new petroleum law which was enacted in March 1983 holds a special place in attracting foreign investors for exploration of hydrocarbons

in Turkey. The new petroleum law provides, among others, for petroleum right holders:

—right of exploration 35 per cent of hydrocarbons produced onshore, and 45 per cent of hydrocarbons offshore;

—to keep overseas the proceeds from above;

—equal treatment to all oil companies, national and foreign alike, including the Turkish Petroleum Corporation;

—extended new exploration periods from five to eight years;

—right of building pipelines and refineries;

—drastically shortened periods to receive answers to applications—if no answer is received in already shortened time, the application is considered accepted by law.

The new petroleum law also adopts, as national policy, the employment of every possible domestic and foreign resource to reach the goal in this undertaking.

● An "unexplored" country: although Turkey is the biggest country in Europe, with the exception of the USSR, in the past 50 years only about 1,800 wells have been drilled. That is only 40 wells per

year compared to 22,000 wells per year in the state of Texas which is smaller than Turkey. In addition, the deepest well drilled in Turkey to date is just about 5,700 metres (18,700 feet). This situation speaks for itself. In other words, as far as exploration for hydrocarbons is concerned Turkey is a truly "new frontier."

● 45 million friends: the very moment you enter Turkey you will also feel the friendly atmosphere that will surround you wherever you go in the country. Truly, to be understood completely Turkey should be visited personally. Among your 45 million friends in Turkey Turkish Petroleum Corporation (TPAO) occupies a special place for you. TPAO staff, technical and otherwise, offer to reputable and serious companies unlimited assistance whether they have a joint-venture with TPAO or an independent exploration plan in mind. Because we, at TPAO, do appreciate that every barrel of oil whoever produced it in Turkey is an additional amount of feedstock to the fast growing Turkish economy.

● Turkish Petroleum Corporation (TPAO): TPAO is one more reason to invest in Turkey for the exploration of oil. With the combined experience, wealth of data and local know-how it stretches almost half a century back. Employing over 8,000 staff, TPAO owns drilling rigs, produces from over 300 oil wells and controls millions of acres of exploration permits which cover Turkey's most promising areas for petroleum exploration.

TPAO is also prepared to form joint-ventures in areas of exploration, drilling and production in third countries.

Last, but not least, the Turkish Petroleum Corporation ranked 51st in 1983 in the prestigious list of "world's 500 largest industrial corporations" by revenue—indeed, an excellent reference.

For those who may be interested in more detailed information we have a booklet entitled "Petroleum Potential—Opportunities for Investors" complete with colour pictures and maps, available from us. It will be a pleasure, indeed, for us to airmail your personal copy.

● A cup of Turkish coffee: as the old Turkish proverb goes: "A cup of coffee creates a friendship which lasts 40 years, at least." Hence, we take pleasure in extending to you a cordial invitation to have a cup of Turkish coffee with us in our headquarters in Ankara. Although the production licences in Turkey are issued for 25 years only, with yours and our combined efforts we may extend it up to 40 years and even further, perhaps.

TURKISH PETROLEUM CORPORATION

P.K. 209

Bakanliklar

Ankara, Turkey

Phones: (90-41) 18 18 85

25 64 96

34 39 80

Telex: 42426, 42626, 42044

TURKEY 2

Last November's elections have led to a civilian Government taking office.

This is committed to making a success of the new constitution and of the basic laws introduced by the generals. With martial law still in force, the country is being kept calm

Evren: a new symbol of unity

AT THE beginning of October, 1983, the owners of Turkey's major newspapers were given a confidential briefing by a senior military figure.

We have not returned to democracy yet," he is reported to have told them. "The return will only begin on November 6th," (the date of the general elections).

His words were borne out by the almost agonisingly slow pace after the general elections at which power was transferred from the Uluş cabinet to Mr Özal's men. It was seven weeks—December 12—before Mr Özal took office. In the meantime, a host of major decisions were taken. Many of them (such as the contract to build F-16 jets in Turkey) were ones that will affect the country for many years to come.

Since then, however, there has been evident concern among the military themselves to keep a low profile. Officers wearing uniform are now not allowed to enter the Grand National Assembly buildings except when protocol would formally require them to do so. The civilian police have become increasingly visible on the streets of the major cities.

In March martial law was lifted in five provinces and replaced by a similarly stringent but civilian-run "State of Emergency" in eight others—though it must be pointed out that it remains in force in 54 provinces and those in which it was lifted are not significant areas.

After Turkey's last major military revolution in 1980, the return to full civilian rule proved bumpy, despite the great popularity the revolution had enjoyed with much of the urban middle class.

There were repeated signs of displeasure among the military, such as the buzzing by the Air Force of Ankara. There were two abortive coup attempts in 1982 and 1983. And, of course, before a decade was out, the military had intervened in politics once more.

Will the transition prove

Transition to democracy

DAVID BARNARD

smoother and more successful this time around? There is no doubt that—whatever disappointment was felt in the army headquarters in November last year or the defeat of the Nationalist Democracy Party, the generals' cherished candidate for office—the mood among top commanders is that the withdrawal to the barracks must go ahead as swiftly as possible.

The most striking feature of this has been the relegation of the men who made up the National Security Council to honorary positions on a presidential advisory council.

President Kenan Evren himself has adjusted to a new role, that of statesman and symbol of Turkey's national unity to the rest of the world. He is said to retain an active interest only in national security affairs and foreign policy.

The local elections of March 25 marked a further important



Bulent Ecevit and Suleyman Demirel, Turkey's pre-coup prime ministers, now banned from political life. No party is allowed to act as their parties' successors

step in the civilisation of Turkey, by replacing appointed mayors (usually retired officers) with elected ones. At a stroke, one important layer of place-men was filled with civilian candidates—a change of major significance to the average small town Anatolian.

Where the central government is concerned, Mr Özal has eschewed the principle adopted by nearly all his predecessors as prime minister of replacing virtually all top civil servants with men faithful to their party.

In part Mr Özal's stand is because a number of top administrators are men with whom he had advanced or become familiar during his recent periods as head of the State Planning Organisation and Deputy Prime Minister. At the same time it must not be forgotten that under the new constitution, the president has considerable powers over top appointments.

However, Mr Özal has put civilians in charge of running the Anatolian News Agency and the TRT, the Turkish Radio and Television. Other changes are expected to follow where the major state enterprises and banks are concerned. While Mr Özal is in no apparent hurry, his hand has been strengthened by his totally unexpected dominance of the political scene. The Motherland Party even though it polled only 41 per cent in the March 25 local elections, is much stronger today than any Turkish political party has been since the days of the late Adnan Menderes in the 1950s.

Mr Özal not only has an overall majority in Parliament, but his Motherland Party controls the majorities of 54 of Turkey's 67 provincial capitals.

The two opposition parties in parliament are discredited by their performance in the March local elections: both the other two parties authorised by the military to contest the general elections in November failed to clear the 10 per cent hurdle needed for representation in Parliament.

Having had to battle with censorship, martial law and restrictive party laws, the opposition parties which were excluded from the General Election but entered the local ones have also moved little threat so far. The True Path Party which broadly espouses the principles of Mr Suleyman Demirel (the pre-1980 prime minister) got only 13.7 per cent. This limits its ability to claim that in a free contest it would have beaten Mr Özal in November.

There is also the spectre that similar prosecutions could be launched against Social Democratic Parties or traditional Islamic ones. If that happened, the credibility at home and abroad of Mr Özal's claims that Turkey is moving towards democracy might be sharply reduced.

On the left, the Social Democracy Party had an unexpected setback in March when it collected only 23 per cent of the votes and failed to hold on to previous left-of-centre majorities in the big industrial centres.

Its leader, Mr Erdal Inönü, son of the second president of Turkey, is a highly intelligent but totally unaggressive man who is not well suited to lead a crusade against Mr Özal from outside parliament.

In short, at present the prime minister has been lucky beyond any national expectation. He has a very strong mandate both against the military and against the other civilian politicians.

It is unlikely that this luck will give out very fast. Most Turks seem to favour allowing Mr Özal to have a five-year term to experiment with the economy and seem prepared to endure belt-tightening for a year or two.

More austerity on the way

It is probable, in any case, that the worst effects of Mr Özal's monetarist austerity programme now lie behind Turkey. Further austerity is promised both for many Turks, things may be going to get better rather than worse.

The appearance of Nescafe, imported cheeses and cigarettes, and other previously unavailable items has in any case given the middle class the most articulate potential critics, a sense that Mr Özal's policies are yielding results.

The risks probably still lie in a confrontation with the army. The decision in April to start a court case against the True Path Party, against it of being a continuation of the banned pre-1980 Justice Party, has caused Mr Özal to express his hopes the party would not be closed.

Such a closure—or indeed any other moves against the party—would probably stir some public sympathy. They would not be sufficient to prevent the formation of more parties along the same lines in the future.

There is also the spectre that similar prosecutions could be launched against Social Democratic Parties or traditional Islamic ones. If that happened, the credibility at home and abroad of Mr Özal's claims that Turkey is moving towards democracy might be sharply reduced.

Lieutenants from Left and Right

THOUGH Mr Turgut Özal has no rivals inside the Motherland Party, the personalities who will be prominent under his administration are rapidly developing into familiar public figures in Turkey.

Mr Özal has reached to his right and, to a far lesser extent, to his left to build up his team.

In weaving his cabinet he has drawn from the threads of pre-coup politics. There are men—as usual, no woman is a cabinet member—once close to the Justice Party of Mr Suleyman Demirel, quite a number with former links to the neo-fascist Nationalist Action Party, others previously close to the pro-Islamic National Salvation Party, and a smattering from the Republican People's Party of Mr Bulent Ecevit.

All these parties are, of course, closed. The leaders of the NAP are on trial, accused of involvement in numerous murders, and those of the NSP have been sentenced for infringing Turkey's ban on the political exploitation of religion.

A second characteristic is his use of a number of non-political technocrats of the sort who would fit well in a British conservative think-tank. Many of these are men with whom he has worked in the past, and who usually impress the visitor with their direct, unvarnished and no-nonsense approach.

In general, these are people who have only short experience inside the civil service.

Erdem has a key role

Indeed, one of the problems that has arisen comes from the relatively little exposure they have to the difficulties of steering new policies from the cabinet table through to the junior civil servants who have to implement them.

This task is falling largely on the shoulders of Mr Özal's closest associate, Mr Kaya Erdem. A former inspector of the Ministry of Finance, he became Minister of Finance in 1980 and is now Deputy Prime Minister.

Seen as difficult by most visitors, he is considered by Mr Özal's entourage as a sound technician whose job it is to make a reality of Government policy decisions.

However, Mr Erdem is currently outshone in the Turkish media by Professor Evren Pakdemirli, the powerful Undersecretary for the Treasury and Foreign Trade. He has headed major international trade delegations and appears to be more or less in single-handed control of key macro-economic policy and reform, despite his formal status as a civil servant.

Another figure prominent in policy formation is Dr Adnan Kahveci, a U.S.-trained electronics engineer. His formal title is Chief Adviser to the Prime Minister. New ideas and major policy initiatives as well as "feedback" to the Prime Minister are his province.

Mr Kahveci was vetoed by the President from being a founder member of the Motherland Party. But for pressures from the presidential palace he would probably have had a

The team around Özal

DAVID BARNARD

place in the cabinet.

Among Mr Özal's inner cabinet of seven ministers of state two key names are Mr Ismail Oztoglar and Mr Mesut Yilmaz. The former, whose office is a scene of workaholic activity, is a U.S.-trained engineer and systems analyst who prides himself on having been the youngest-ever head of a state agency and today, aged 34, is perhaps the youngest-ever Minister in the Republic.

He holds a mixture of trouble-shooting portfolios including responsibility for petroleum and Turkey's trade with its oil rich Middle Eastern neighbours.

Mr Yilmaz, who comes from the private sector, is the Government spokesman.

A long-standing Özal lieutenant, his nephew, Mr Husnu Dogan, has been given the Ministry of Agriculture. Mr Dogan had headed the Foreign Investment Department until a year ago and his transfer to agriculture implies some upgrading of this long-neglected sector.

Another relative in the cabinet is Mr Ali Tanrıyar, the Minister of Interior, while the Prime Minister is reported to be planning to put his youngest brother Yusuf at the helm of the State Planning Organisation.

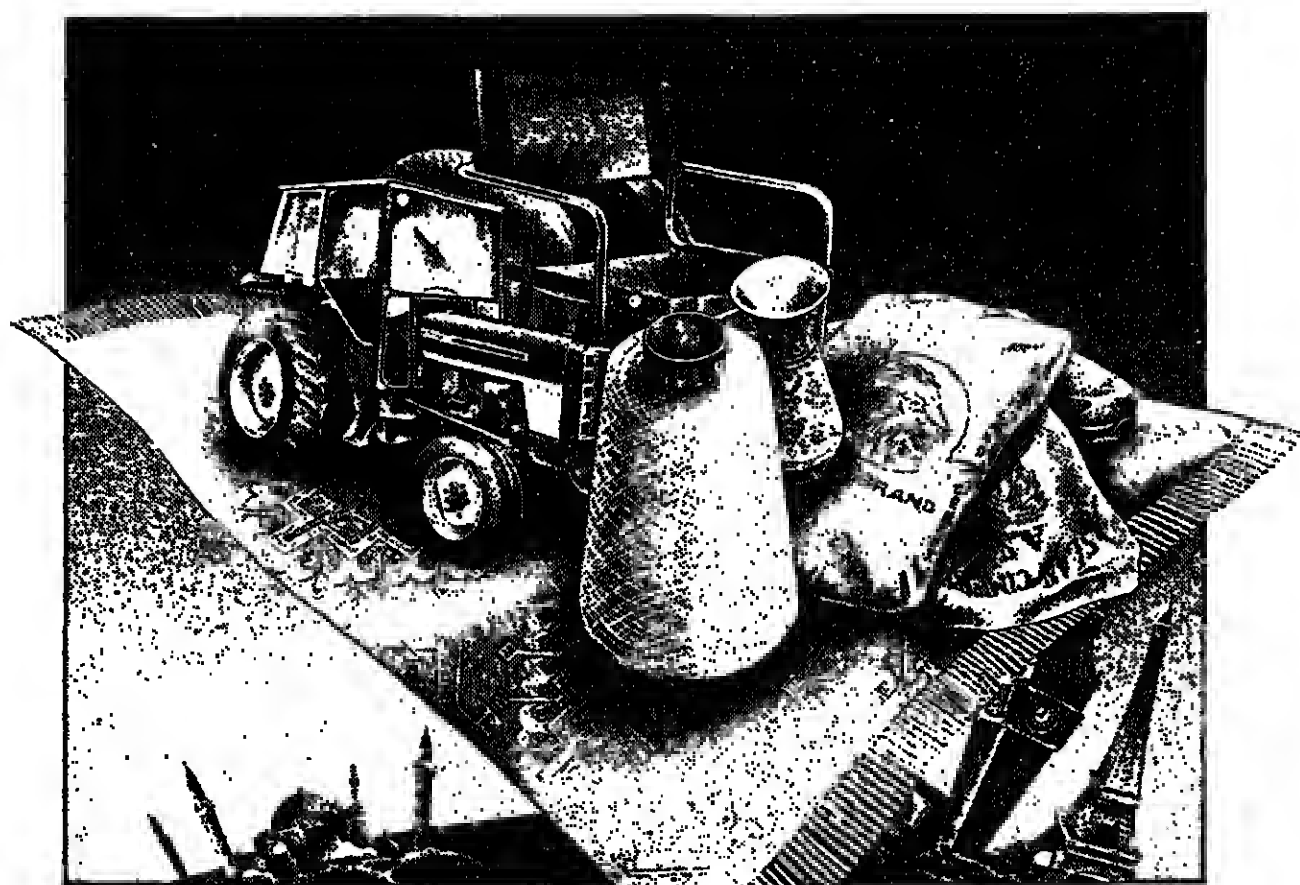
Mr Yusuf Özal has recently returned from working for the World Bank and to one question his ability to hold the post though the potential appointment has been criticised by the Left-of-centre press.

He is currently at work in the lower floor of the SPO, waiting for his appointment to be confirmed.

In the party structure, a key figure is Mr Halil Sivgin, a lawyer who for a period was defending the neo-fascist NAP. He has the task of holding together the party structure in a country where political party organisations have always been notoriously feeble, but where the high morale caused by two election victories is causing the centre to hold.

The Press has made much of the links between the administration and the Istanbul private sector, in particular the Enka contracting and trading group which survived Mr Vural Ataman, the Minister of Finance and Customs.

Bankers, such as Mr Erol Aksoy, head of the International Industry and Commerce Bank, Ulustorasi, and Mr Guner Taner, deputy head of Citibank's Istanbul office, are among those whose voices have been influential in Ankara for in many ways Mr Özal's administration is like an Istanbul private sector brains trust.



WE ALSO FLY CARPETS...

Mepla is one of the largest and most active exporters of a whole variety of goods and products from Turkey. However, we believe that we can offer you an importer one extra thing of special value to you: dependability.

This stems from our own financial strength: we are wholly owned by Türkiye İş Bankası A.Ş. - Turkey's No 1 commercial bank.

This means that when we promise to deliver an order fast we have the financial clout to get things moving at our end.

It also means that we supply goods of the highest quality, consistently and guaranteed.

We can handle virtually any Turkish product and have so far dealt with over 80 companies in product fields as varied as cotton and textiles to foodstuffs and furniture, from building materials to tractors and timber.

Last year our export turnover grew to \$118 million. It's still growing and, of course, we're growing with it. Also, most of the staff you will deal with speak at least two languages.

As you see from the addresses below, we have offices and representatives in a number of important locations. For your first contact we suggest that you call Mrs E. Derungs in Switzerland.

And, by the way, we do export carpets and, if you need them fast we will fly them to you.



CENTRAL MARKETING CORP

Backed by Turkey's largest private Commercial Bank

Head Office: Barbaros Bulvarı 45 Beşiktaş/Istanbul - TURKEY. Tel: (90) 1-160 28 71, 160 34 81, 161 11 99. Tlx: 26 606 meap tr
Foreign Offices and Representatives: Algeria, Tel: (213) 58 69 92. Tlx: 54 172 meap tr. Iraq, Tel: (964) 3-772 67 54. Tlx: 212 576 sarat el
Iran, Tel: (98) 021-83 29 09. Saudi Arabia c/o Al-Hajjal Est. Tel: (966) 2-631 64 02. Tlx: 405 430 hajjal s
Switzerland, c/o Meplinter AG. Tel: (41) 222 160. Tlx: 865 425 tein ch. Egypt, Tel: (20) 2-98 41 31.
Mepla Central Marketing Corporation Ltd. is a participant of Türkiye İş Bankası A.Ş.

INTERVIEW WITH TURKEY'S NEW PRIME MINISTER

'Turkey cannot afford any more zig-zags'

Mr. Turgut Ozal discusses the transition from military rule in an exclusive interview with David Tonge

IN THE fullest interview the new Prime Minister has given to a foreign newspaper, Mr Turgut Ozal describes his step-by-step approach to the rebuilding of parliamentary democracy in Turkey.

He argues that conditions are not ripe for a settlement of Cyprus but says he favours meeting Dr Andreas Papandreu, the Greek Prime Minister. In his apartment along the Bosphorus, between a meeting with Turkish businessmen and electioneering in the poorer districts of Istanbul, he emphasised his commitment to open up the Turkish economy.

Question: What problems have you had in sharing power with a military hierarchy which between the 1980 coup and last November's general elections had become used to total control of Turkey and which last November asked Turks not to vote for you?

Answer: At the beginning this subject was continuously on my mind. During the period of military government, the President had executive power and the ministers were only secretaries.

Everybody thought this would present problems since people are usually difficult when they are losing power. But right now there are no problems at all. We know that this is a critical five years. We have to succeed, not for our benefit, but for that of Turkey.

Q: How free a hand does President Evren give you?

A: The constitution gives him powers such as being able to preside over the Council of Ministers. Also, in a tradition going back to Kemal Ataturk, the President's signature is needed for many governmental decisions and decrees so he has many things to say. But we have a very satisfying understanding on all major issues and especially the economy.

Q: What about foreign affairs in which he appears to play an active role?

A: Many things are the result of my initiative. But I know the President is interested and in many cases we get his advice. Also when Turkey's security is concerned, the National Security Council may be involved. The President presides over that council. It also involves myself, three ministers and five commanders.

Q: And domestic security?

A: As you know, martial law is still in force in most of the country. Previously, martial law had been co-ordinated by the Prime Minister. Now it is handled by the Chief of General Staff. The commanders have

more powers than previously.

Q: When do you intend to lift martial law completely?

A: I have no idea. We have to be very careful. Every four months we will study the case and hope to lift martial law in some provinces, as we just did in March. At the same time we have to make our police force stronger so that they can take over some of the tasks now carried out by soldiers. That will take time. But I tell you that if we held a referendum on whether martial law should be abolished, the majority of the Turks would say "no." They remember the political violence they suffered before the Armed Forces took over in 1980.

Tough years

Q: But today the country is calm. Why could you only return five of Turkey's 67 provinces to normal civilian rule and why did you feel it necessary to put it under the strict "state of emergency" provisions?

A: We have a saying: "If you have burnt your mouth with soup, you blow at the yogurt." We lived through very difficult years here. But even under the state of emergency provisions power goes to the civilian authorities. It is a first stage.

Q: How pleased are you with the speed at which Turkey is becoming a full parliamentary democracy?

A: I think two big steps have been taken, the general elections of November and the local elections of March. The first one established a parliament, the mechanisms of government and the first single party majority since 1969. Some people believed it was designed to lead to a party of the Left and one of the Right, but we came through in the middle.

However, abroad it was seen by some as rigged because three of the six parties were not allowed to contest it. That

is why in some respects the second elections were more important.

We knew that at some point we would have to face the challenge of the three other parties and we also knew that if they won a majority an early general election would be necessary and people would begin to question the military takeover of 1980.

But I said we had to face the other parties as early as possible. We changed the election laws so they could contest the election. Look at the results. We came first in 66 of the country's 67 provinces. If it had been a general election, we would have won 291 of the 400 seats in parliament.

Q: In the event your party won 41 per cent of the vote, compared with the total of 37 per cent won by your two main opponents. How can you run a parliamentary democracy when neither of the main opposition parties is represented in parliament?

A: I tell my opponents in today's parliament that if they are too tough on me I will call a third election. Probably none of them would be re-elected.

Q: Why don't you do that?

A: What country gets three elections in a row?

Q: What do you intend to do with the basic laws rewritten and made much tougher by the military such as those on unions, the political parties, the media, rights of association and the universities?

A: The people who seized power on September 12, 1980, saw four or five areas as very important for the stability of the country. They drew up laws with the experience of the previous five years in mind and therefore we have to test these laws. Time is required one year, two years, five years. We have to see how the laws operate. Turkey cannot afford any more zig-zags back and forward.

Q: But can the country afford a university regime which



Ozal: "We know this is a critical five years".

causes as many as 1,100 university teachers to be lost to the system.

A: That is true. I know there are problems there. We are also losing staff because of the high pay offered by countries such as Saudi Arabia.

Q: Do you intend to make changes here or in, say, union law?

A: It is not easy. Some of the articles in these laws are required by the constitution itself. To change that we need 300 of the 400 votes in parliament if the President vetoes the change. That would be difficult. I know it.

Q: Are you planning an amnesty for political offenders?

A: I am sorry about that. Most of them have been sentenced under certain articles of the penal code which are the very ones which the constitution makes it impossible to forgive.

Q: Can you not change those articles then?

A: My hands are tied. We have to wait to the next elections. To make any partial or limited amnesty all three parties in parliament should agree and that is not simple. Right now our problem is rehabilitating our sons and daughters in prison.

Q: Surely such developments as the mass hunger strikes in Mamak military prison and the deaths in Diyarbakir prison

show that the prisons are not being run in a way to help rehabilitate prisoners?

A: This is an area I have tried to learn more about. We appointed a commission to investigate. I read its report. I think what was said abroad was not true. But military prisons have their rules, as do military schools. People must obey those rules. The military will not do things which are not in the prison regulation book.

Q: Would this not mean that the beating of prisoners and torture are sanctioned from the very top?

A: Every torture complaint is studied. So far there have been 682. Of these, 398 were found to be groundless, 146 are being investigated and 80 have led to trials; 381 people have been arrested for mistreating prisoners.

Q: But so few people are actually sentenced while Amnesty International has a list of 80 deaths alone.

A: There may be such complaints, but which are genuine? Most of them are trumped-up. I am not saying there is no torture in our prisons. It could not be so because the security people are not educated to deal with what is a new type of prisoner for them, the ideological terrorist prisoner. These prisoners are much tougher. They do not normally think of themselves as killers or thieves. They think they have ideals.

Q: How did you react when the military forbade the Turkish press to print what you said on prison conditions at your last press conference?

A: There is no such conflict between the martial law authorities and the Government of the sort implied in your question. As you know, parliament has the power to lift martial law.

Q: What about groups not involved in violence such as the Peace Association, headed by men such as a former ambassador and the retired head of the Istanbul Bar Association? Should they not be released?

A: I cannot say. I really do not know the case. But I don't forget that Communist propaganda is a crime in our country. The laws go back to the 1930s. I ask people from the Council of Europe "These laws were used to punish people in the 1950s." Where were you then? Why do you only complain

today?"

Q: But to most people the Peace Association far from doing Communist propaganda was only questioning Western arms policy in the way that, for instance, your friend Mr Robert Macnamara, the ex-U.S. Secretary of Defence, does?

A: Some people say that groups such as the Peace Association and Disk (the radical trades union confederation whose leaders face a possible death sentence) were not pulling the trigger, but others such as the prosecutors say they were the brains, the organisers behind the violence.

Q: Which is your position?

A: I have no idea. I am not involved. The military courts will decide. We have nothing to do with the courts. But I get letters from abroad. They are written with ideological words. One power seems to be controlling this from behind.

Cyprus issue

Q: Turning to foreign policy, what is the reason for your belief that conditions are not suitable for a settlement of the Cyprus dispute?

A: The U.S. Congress is making this hard. The Senate Foreign Relations Committee has said that part of the U.S. aid programme will only be given to Turkey if the Turkish Cypriots open Varosha to settlement by the Greek Cypriots.

Under such conditions I don't think there will be any solution. It has interrupted the dialogue which was going on between the Turkish Cypriots and the United Nations.

Q: But isn't it time that Turkey proposed some new way forward to help a solution instead of steps such as recognising Mr Denktash's unilateral declaration of statehood and exchanging ambassadors?

A: The Greek Cypriots gave us no alternative with all their attacks on the Turkish side and attempts to impose an economic embargo. Greece is not helping in all this.

Q: But Greece sees Turkey with its landing craft in the Aegean and Aegean Army as a threat?

A: We always tell them categorically that we have no demands on their soil. They must believe that. But equally

they should obey the treaties requiring the demilitarisation of the Aegean islands.

Q: When you call them Aegean islands are you questioning that they are Greek islands?

A: I have said we have no demands on Greek soil. But in the Aegean we have to settle problems such as airspace and territorial waters.

Q: Do you favour meeting Dr Andreas Papandreu, the Greek Prime Minister, on these matters?

A: Yes. I have let him know this. It would be useful for the two Prime Ministers to know each other but here, too, conditions are not suitable for a settlement. That is why we believe in the importance of encouraging communications, tourism and trade between the two countries. It is also why I recently abolished the requirement for Greeks to obtain visas to come to Turkey.

Q: One step which would improve the atmosphere is if economic pressure was eased on the 5,000 Greek orthodox remaining from the once-large Greek community of Istanbul. Will you make sure that they can buy as well as sell land and, as they asked you in January, that their charitable foundations are not prevented from raising their rents to market levels in line with other foundations?

A: It will help if the Greeks do not bring pressure on the Moslems of Thrace. I will check on the situation of the foundations but oppose any discrimination.

Q: Do you propose to apply for full membership of the EEC?

A: We are studying this. Our target is to join the Community. One approach might be applied right away. We have some problems with the Community. Sometimes to help solve problems you need to increase the problems. In my opinion, under its present government and conditions, Turkey is eligible to join the Community right away, though in some areas transitional periods might be necessary.

Q: Do you propose any basic changes in Turkish foreign policy?

A: No, but we will probably be more active as Turkey regains its economic standing in the world. We wish to be active in strengthening our friendships in the whole Middle East, but we will not become involved in the Lebanon or any dispute in the area.

But the Iran-Iraq war is dangerous for the whole area and so many people are being killed. We are prepared to mediate if invited by the two sides, both of whom are our friends. But mediation must be at the right time.

Q: On the economic front, do you intend to proceed with opening the country to competition and foreign investment?

A: Yes. We are planning a new law to consolidate existing regulations and widen the protection offered to foreign investors. We have already moved a long way to liberalising the foreign exchange and import regimes. There is no way back. Like Tariq Ibn Ziya, the Arab commander who took his troops into Spain, we have burnt the ships behind us. There is only a minimal list of prohibited imports now. Each year we hope to bring tariff barriers down.

Q: And your other priorities?

A: Tackling inflation through a tight monetary and budgetary policy, correcting regional imbalances, taking the bureaucracy off the Turks' backs, solving the housing shortage and easing unemployment. It is the middle pillar of society we aim to help. We have moved fast putting the recovery laws in place. Now we can work on going forward.

Q: In 1980, when you launched the economic programme which you continue today you said that Turkey would be rich in four years and the people would cease to have to tighten their belts. How much longer do you think the Turks must wait?

A: Inflation was allowed to soar after I left office in 1982. That has cost Turkey precious time and means that we may need until the end of the year to repair the damage. Originally, we should have regained our 7 per cent growth rate by 1985.

Now it may take longer. But we are on our way.

FINE\$\$\$E

It can take many forms in many places.

You can find it at the green baize of a bridge table or across the leather top of a banker's desk.

In Turkey, İş Bank has had this fine touch for 60 years. In our early days, we had to make a little go a long way. These days, we make a great deal go even further.

We partner a lot of people.

As the largest and the strongest private bank in the land, we hold equity in virtually every sector of Turkish industry.

Our very name, İş, (pronounce it 'ish' as in Turkish) is a literal translation of that fine word 'business'.

In the business of banking, finesse can win much more than a trick or two.

İŞ BANK
İş pronounced as in Turkish, means business.

TURKEY 4

Politics

NOW IT'S JUST A FEW MINUTES DRIVE FROM YOUR PLACE TO THE BIGGEST BANK OF TURKEY...

Good business and friendship relations between the Middle East and Turkey get stronger and stronger. To strengthen these ties T.C. Ziraat Bankası opened a rep-office in Bahrain. Which we hope will bring you a lot of good connections and profitable business.

T.C. Ziraat Bankası is Turkey's oldest and biggest bank. With a long tradition in agro-business and other commercial and industrial areas.

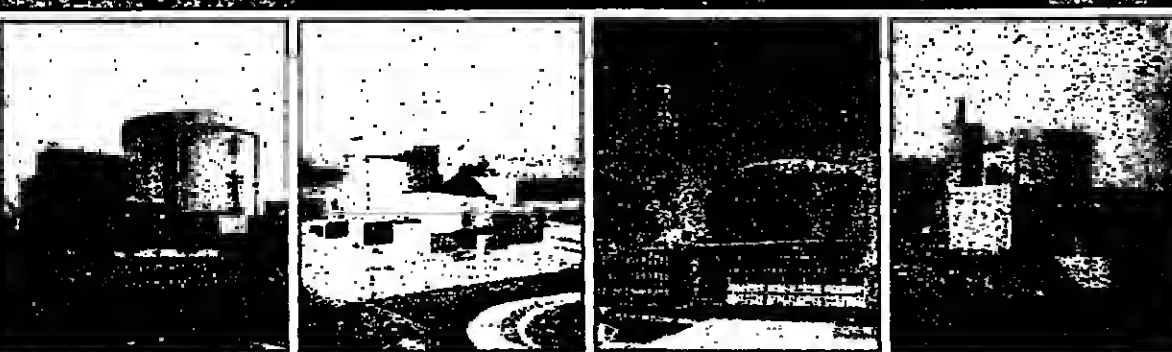
It has more than 1170 domestic branches. And representatives and branches in the USA, Europe and the Middle East.

It ranks high among the world's top 300 banks with assets totaling nearly \$ 4.8 billion. So if you see the important role Turkey can play for you, please come and visit us one of these days. We're just round the corner now.

T.C. ZİRAAT BANKASI opened a rep-office in Bahrain.

Address: T.C. Ziraat Bankası Middle East Representative Office P.O. Box 2009 Manama, Bahrain Tel. 274160 Head Office Ankara Telex nr. 42 703 ZB UM TR

Akkuyu CANDU-1



Atomic Energy of Canada Limited is negotiating a contract with the Government of Turkey for a nuclear generating station — the nation's first — at Akkuyu.

Construction of the station — designated Akkuyu CANDU-1 — will begin shortly and by 1991 the 600 MW station will be generating electricity.

Akkuyu CANDU-1 will be the seventh 600 MW CANDU reactor to go into service, joining stations already in service — Point Lepreau and Gentilly-2 in Canada,

Wolsung in Korea, Embalse in Argentina — and stations under construction — Cernavoda 1 and 2 in Romania.

The CANDU 600s are the newest generation of a reactor family whose name has become synonymous with reliability. The latest stations combine advanced techniques in control and safety systems with the unique reactor design proven by more than 113 reactor years of operation in Canada.

CANDU 600: High technology in action worldwide.

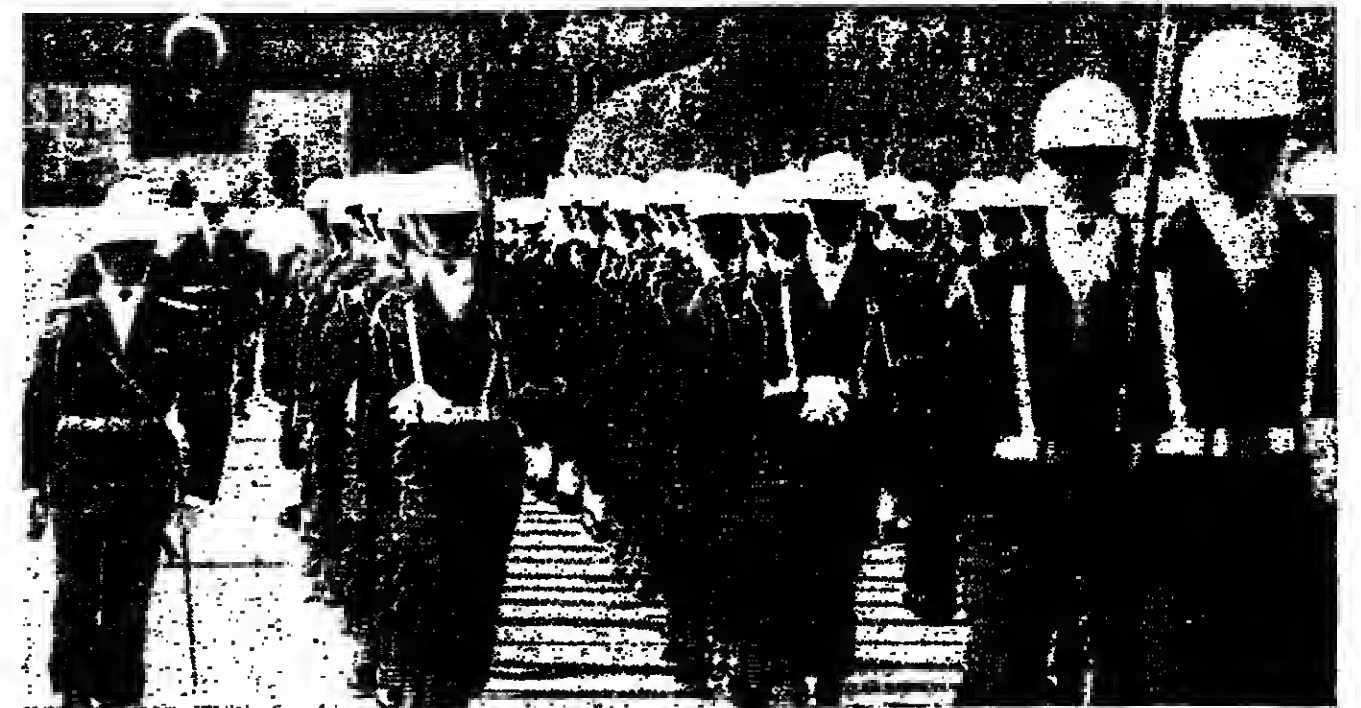


Atomic Energy of Canada Limited
CANDU Operations

L'Énergie Atomique du Canada, Limitée
Opérations CANDU

Atomic Energy of Canada Limited
Atatürk Bulvarı No: 177
Çekmek Apt. Kat: 2 Daire No 6-7
Bakanlıklar, Ankara, Turkey

Telephone: 25 06 56



The presidential guard of honour, Ankara. Most Turks accept the army's claim to be the guardian of the nation's values.

A force for national unity

THE ELECTION last November of Mr Turgut Ozal's Motherland Party, in preference to the generals' choice, the Nationalist Democracy Party of Mr Turgut Sunalp, was a rebuff for the army. It would be an unwise observer, however, who took this to denote a growing disrespect for the military in the mind of the average Turk.

Most citizens regard the army as their saviour from a bloodbath in 1980. In the three years before the coup, more than 5,000 people had been killed in terrorist violence, and the rate had climbed to more than 20 political assassinations each day. No party or coalition could form an effective majority government.

The three military interventions since 1960 have been peaceful and, in particular initially, relatively popular. Most Turks either accept the army's claim to be the guardian of the nation's values, or are too uncomplaining to dispute it. Turkey has had only some 25 years of interrupted civil democracy, whereas the role of the army in national consciousness goes back 1,000 years during which military authorities and the Government were indistinguishable.

Liberal intellectuals grumble privately about torture, purges of university teachers and the rising living standards of officers — reflected not so much in their pay as in benefits like good pensions, likely sinecures in the private sector when they retire, subsidised army shops and the luxurious officers' clubs which have sprung up on prime sites around the country.

One of these under construction in Ankara has marble from floor to ceiling, plush red carpets and fine bars and restaurants. Other grand ones have been built in Istanbul, Famagusta in Cyprus and in the skiing area of Uludağ. The relative prestige of the military profession may have slipped in the past 20 years as modernisation raised the status of other occupations, but the officer corps still enjoys a popular esteem which would be incomprehensible in many other countries.

Living with the Army

BRIAN GROOM

This rests partly on Turkey's centuries-long tradition of military leadership. Besides, the officers' ethos is perceived as one of general if austere decency.

Their attitude towards civil rights appals Western European countries, but, given the ignorance on this issue resulting from censorship, most citizens accept the generals' arguments: that the number of deaths is exaggerated, torture is not systematic, and that some soldiers have been punished in proven cases of mistreatment. Brutality occurred in Turkish prisons for years before the coup, the regime's supporters' argument runs: So why all the fuss now?

The officer corps is meritorious. Many come from modest provincial backgrounds: a 1980 survey of students at the Ankara military academy showed that 29 per cent were the sons of workers or peasants and 24 per cent sons of civil servants or teachers.

As in other countries the conscripts who comprise the bulk of Turkey's 550,000 soldiers, seen self-consciously guarding such crucial installa-

tions as pedestrian crossings in Istanbul and Ankara, are everybody's sons. In a country of strong regional jealousies they are seen as a force for national unity: the army sends villagers from eastern Turkey to serve in Istanbul and vice-versa. However, away from the public eye in the East their fist is far from velvet-gloved.

The army's presence on the streets has been slightly reduced, and retired officers have ceased running town halls following March's local elections, but the army has by no means withdrawn to the barracks. Martial law continues in 54 of Turkey's 67 provinces, and the politicians are kept on a fairly short leash: Mr Ozal made no public protest after reporting of a Press conference which he gave last month was censored.

The generals' constitution endorsed in a 1982 referendum means President Evren is in power for seven years and has a veto over constitutional changes which can be overridden only by a 75 per cent majority of the 400-seat assembly. He appoints the chief of staff, members of the constitutional court, and all university rectors.

He presides over the National Security Council (NSC) and can call the Council of Ministers together and conduct the meeting. Ministers must give priority to decisions on measures which the NSC considers necessary to protect not only the country's independence and territory but also the security and tranquillity of society.

Officers are probably divided in their own minds about how far to withdraw from civil life. Some undoubtedly want to get back to soldiering and feel that training has been neglected. They are also uneasy about the rumblings of corruption which have surfaced with the army's involvement in civil administration. On the other hand, the military's belief in its own respon-

Conservative

The conventional view of the army is that it was one reformist but has become unimaginative and conservative. In the 19th century the establishment of officer training schools led to the creation of civilian schools and to a new élite of officers and civilians willing to challenge tradition.

The constitutionalist Union and Progress Committee, or Young Turks, who flourished between 1910 and 1918, were mainly army officers.

The generals are still capable of a little boldness. The Kemalist heritage might have led them to embrace a state economic system in 1980, but instead they largely went along with slow moves towards a less regimented economic regime and kept Mr Ozal as deputy prime minister.

After his departure two years later the police became tempered with caution and in last year's elections the generals were distinctly uneasy about his pledges, but Mr Ozal's victory and return to power will probably not suit them ill so long as he continues to provide stability.

Video parlours and censored news

THE NEWLY-APPOINTED head of Turkey's State Radio and Television, Dr Tunca Toskay, had been in the post for less than a week before he announced his first major decision — to axe the BBC TV series 'The Thorn Birds' on the grounds that it contained Christian propaganda.

For many, the news was uncomfortably similar to periods in Turkey's recent history when programmes as diverse as 'The Ascent of Man' and 'Mork and Mindy' were suddenly deemed unsuitable for Turkish audiences. Like other areas of national life, Turkey's media have been highly politicised in the past and though new patterns are starting to emerge, improvement in quality may not be easy to achieve.

Turkey's newspapers, debilitated first by the politicisation and party strife of the 1970s and later by strict—and continuing—censorial law controls, and many areas of discussion closed to them.

At the top end of the market, Cumhuriyet, traditionally the paper of left wing intellectuals has become somewhat less militant.

It can nowadays run an interview with Mr Ozal or the U.S. Ambassador quite routinely, which would have been impossible a decade ago.

Its new format seems to be moving closer to that of the quality press in the West and its sales have begun to rise reflecting this, from 60,000 to a still-lower 105,000, though the paper's chief columnist, Mr Ugur Mumcu, Mr İlhan Selçuk, and Mr Oktay Akbal remain uncompromising socialist polemic writers.

The real innovations, however, are coming at the other end of the market where papers like Tan and Bulvar offer their readers a mixture of sex and scandal which has even less to do with news, in the conventional sense of the word, than the contents of some British newspapers.

The longer established dailies — Hürriyet, Milliyet, Tercüman, Günaydin as well as the more recent Günes — seem to be in something of a rut which even the return of parliamentary politics cannot lift them out of. All of them were shut down at least once, and some of them repeatedly, in the last three years.

Changes in the media

DAVID BARCHARD

Possibly because of their divisions among themselves (Tercüman and Cumhuriyet have a long-standing feud and Hürriyet once published an appeal to the military to shut Günes down), the papers have made little joint effort to resist censorship and, indeed, vie with each other to denounce foreign criticism on human rights as unpatriotic. A military ban still in force prevents them from publishing 'anti-Turkish' articles in the world's Press.

The track record of the newspapers in defending their own interests over the last three years is not very impressive. There was no joint stand against a repressive (and almost universally condemned) Press Law last year which was actually ratified in the interim between the general elections and the appointment of the new Government. It gives prosecutors the power, among other things, to shut down an entire printing works because of a single article—before it is published.

Scores of journalists, including the country's leading woman columnist, Mrs Nazlı Ilıcak, have gone to prison. There have even been moves to budge the foreign press into submission. One agency's local

SUBJECTS BANNED IN THE PAST YEAR

Prime Minister Turgut Ozal's remarks on prison conditions during a recent press conference.

A boycott of food by students.

News that the brother of the would-be assassin of the Pope wished to talk with President Evren.

Articles on the banning of beards and girls' headscarves and clothing regulations at universities.

The hold up by robbers of 16 cars in Eastern Turkey.

Reports on major robberies in Istanbul and Ankara.

Charges of foreign exchange smuggling against one Turk.

The trial of a retired officer accused of espionage.

News about former Prime Ministers Bülent Ecevit and Süleyman Demirel.

The crashing of an Iraqi helicopter near Ankara.

Comment on the dismissal of university professors.

Anything about the visit of the Saudi Foreign Minister other than statements by the Turkish Foreign Ministry.

A demonstration by the wives of Turkish prisoners.

Details on prison conditions.

correspondent has been beaten up by the police and his complaint left without investigation.

Two Turkish nationals, working for foreign news agencies, have been banned from travelling abroad because of court cases six years and eight years old.

The former correspondent of this paper, Mr Metin Münir, was threatened with deportation two years ago, and even since Mr Ozal took office some agency correspondents have had their sleep disturbed by the presence of plain-clothed policemen in cars outside their homes.

There is no immediate sign of any improvement. Instead, Turkish publishers are turning to sex and technological innovation for new ideas.

Even by British standards, Turkey's entry into the video market has been amazing. Video parlours have mushroomed along the main streets of Ankara and Istanbul, and video sets are now part of the staple equipment of many Anatolian coffee houses, and even the more luxurious inter-city buses.

The demand for video films is seen by many Turks as a natural reaction to the insipid

diet offered to them by the Turkish Radio and Television. The average evening offers a slow-moving repertoire of old films, semi-educational documentaries, ponderous panel discussions, and sanitised news programmes.

Dallas, Dynasty and other American imports make up the high lights for most viewers, a few times in the week. Interest in the doings of the principal actors in these series occupies much space in the multi-coloured daily supplements of the mass-circulation Press.

The TRT was among the most fiercely fought over of Turkish institutions in the last decade. Many of its leading personalities, such as the TV presenter Erkan Oyal, were casualties in the struggle.

Late last year, passions about a historical feature film were so intense that it was formally banned, having been earlier filmed with official approval.

But there is talk of a second channel and possibly even cable TV before the end of the decade—the pressure from consumers is running well ahead of the ability of the traditional media, including the TRT, to satisfy their expectations.

Still a tight control on trade unions

Labour
BRIAN GROOM

THIS MONTH Turkey's muzzled labour movement is allowed to start its first collective bargaining with employers since the generals seized power in 1980. But the rights of trade unions are, if anything, more constrained than those of politicians in the country's return to partial democracy.

There was a grin on the face of Mr Nazim Tur, the shipyard workers' leader, when he walked into the Ankara headquarters of the moderate Turk-Is union federation waving the first bargaining licence. His union was the first to strike in Turkey since the 1980 coup, he said: even in the present difficult circumstances 1,400 members at Haliç Shipbuilding, Istanbul, had recently staged a boycott of company-provided meals.

However, the turbulence which made Labour relations a misery for employers before 1980 will not return for the foreseeable future. For one thing the radical union federation, Disk, which was behind much of it, has been dissolved. Its leaders, tortured, and accused of trying to overthrow the state in a trial which has dragged on since 1981 amid international outcry.

Surviving group

Turk-Is, a "non-political" organisation which enjoys a relatively co-operative relationship with the authorities, has survived. Against accusations of collaboration levelled at it by left-wing exiles, Turk-Is has argued that pragmatism was the only way to minimise damage to union rights.

Now it must demonstrate how that strategy will benefit the 1.5m-plus members it claims to represent. It has become more vociferous, arguing for instance that Government-inspired price rises have undermined pay increases of 25 per cent plus TL 2,000 per month recently awarded by the Supreme Arbitration Council. But if it is to back up its words with real strength it faces a tough task.

Martial law or states of emergency which prohibit strikes have been lifted in only five of Turkey's 67 provinces. Even when these restrictions

are removed, repressive labour laws approved last year still make the country's labour movement the most shackled in non-Communist Europe.

Secondary industrial action, political and general strikes are banned. Go-slows and picketing are prohibited, and the Government can impose 90-day cooling-off periods followed by compulsory arbitration.

A range of workers including health, gas, electricity, coal, oil and municipal bus workers are banned from striking. Unions are forbidden to give or receive support from political parties.

Strikes may not be "prejudicial to the principle of good

will, to the detriment of society, or damage national wealth." Illegal strikes can be punished by up to 18 months in prison, or half as much again for a second offence.

"With these laws we cannot get organised, we cannot strike or conduct a healthy collective agreement," said Mr Seyket Yilmaz, Turk-Is's tub-thumping president. Turk-Is is pressing for changes, but Mr Turgut Ozal, the Prime Minister, is reluctant to make major changes until the laws have been tried for a period. If any changes are made these are likely to concern just the nit-picking rules governing internal union

procedures.

The more restrictive items are required by the generals' constitution promulgated in 1982. Mr Ozal has set the raising of living standards and reduction of unemployment as two of his main aims, but his austere counter-inflationary policy suggests no short-term easing of these problems. The foreign investment he wants to entice comes partly in search of cheap labour.

Take-home pay has been outstripped by inflation. Turk-Is claims that real wages have fallen by more than 50 per cent in five years. The Government points out that tax cuts

have offset a little of this, and that the biggest fall was in the three years before the coup. But the downward trend is none the less clear.

To qualify for collective bargaining rights, unions have had to show that they represent not only 51 per cent of workers in a factory but also 10 per cent of workers in that overall sector of activity. After some arguments and appeals, most Turk-Is affiliates have qualified.

So have those of the right-wing union federation Hak-Is, which the official figures show to have a surprising membership of more than 100,000. Turk-Is has formally accused

employers of helping to manipulate Hak-Is's figures in order to split the union movement from the right.

Wage rises since 1980 have been set by the nine-member Supreme Arbitration Council, with union representatives in a minority. Average wages were officially said to be TL40,000 a month (\$1,500 a year) before this year's round of increases, but Western companies say the true figures may be lower.

Unemployment is officially put at between 15 and 20 per cent, but underemployment, caused particularly by the seasonal nature of agricultural work, means that its real level is somewhat higher.

Turk-Is's problem is that a lot of its members have clearly voted for Mr Ozal's tough policies. The federation's secretary, however, has been improved by the International Confederation of Free Trade Unions' lifting of its suspension of Turk-Is.

The suspension was imposed after Mr Sadik Side, its general secretary, became Social Security Minister in the generals' administration. It was lifted after he was suspended from his union post, but lost December the Turk-Is congress voted him back in as general secretary.

Sober climate

Many Disk leaders in exile now want their activists to join Turk-Is and radicalise it. But although Turk-Is has recruited ex-Disk members, there seems little chance of a militant takeover in today's sober climate.

The plight of the ex-Disk leaders continues to be deplored by bodies like the ICFTU, the European Trades Union Confederation and the International Labour Organisation. The trials begun in 1981 have been extended to include former Disk affiliates as well as the central body, and more than 1,000 people are now on trial.

The death penalty is sought in 68 cases, though it is unlikely to be given.

The dissolution of Disk, and the new laws, have been widely welcomed by employers. Before the coup, strikes were severely disrupting output. Employers claimed that poorly-educated workers were being exploited by Disk for revolutionary ends, and that union activists took reprisals against people who worked faster than their colleagues.

PROFILE: SADUN AREN



Prof. Aren: life-long socialist.

Economist released on bail

SADUN AREN, a left-wing professor of economics, is the kind of man who ends up behind bars almost every time there is a military coup in Turkey. He claims to have been tortured only once — by having the soles of his feet heated by security police in Istanbul while under interrogation for a month in 1981.

Prof. Aren, who is 62, has been arrested twice in the past 20 months. On August 9, 1982, he was taken in and charged with making Communist propaganda in his teaching materials at Ankara's Economic and Commercial Academy.

Released three months later after being acquitted, he was arrested again the same day for the work he used to do at the social and economic resource centre of the union federation Disk, which was banned in 1980.

He is not charged with terrorism. Of the 147 defendants in the main Disk trial, 68 face a possible (but unlikely) death penalty for allegedly trying to overthrow the state, and he is charged with helping them. Prof. Aren was held in the high-security Metris military prison early in 1983 and has just been released on bail.

Turkey's prison conditions

are notorious. Beating by guards is frequent of place like Mamak, where there have been mass hunger strikes, and Diyarbakir, while the government has recently started a new special "E type" of prison apparently designed to modify prisoners' behaviour. Metris too has been one of the less pleasant prisons with Aren kept in a small cell with 18 other prisoners and allowed an average 15 minutes exercise per day in the cramped prison yard. Newspapers and books are not allowed and the short weekly conversation he may have with his wife is via telephone through a glass screen with soldiers listening in.

Dr Aren was held with Disk leaders like Mr Abdullah Basturk. The evidence against him includes his attendance at a World Peace Conference in Athens in 1978 and a library list at the Disk resource centre containing names of publications including those of the French Communist Party.

Professor Aren is a lifelong socialist. Born in Erzurum, he graduated in political science from Ankara University in 1944 and taught there for 21 years, becoming Professor of Economics in 1987. During a break in 1951-55 he worked for the United Nations in Geneva and studied at Cambridge University and the London School of Economics.

In 1963 he joined the Turkish Workers' Party and in 1965 became one of its 15 members of parliament, representing Istanbul. In 1969 he did not stand again and tried to return to Ankara University, but the President and the then Prime Minister, Mr Süleyman Demirel, did not approve his appointment.

When a military government took power in 1971 he was thrown in jail, along with other members of the party's executive committee, and sentenced to 12 years' imprisonment for communist propaganda.

He was released 21 years later as part of a general amnesty. Although a successor to the wound-up Turkish Workers' Party was founded in 1975, he refused to join it. He argued that Article 141 of the Penal Code copied from Mussolini and banning any attempt to overthrow the political, social, economic or legal order of the State made founding socialist parties a self-defeating act.

BRIAN GROOM

An intense struggle to find jobs

TURKEY OUGHT to be a youth dominated country. Persons under 20 years old make up 49.4 per cent of the population, a far higher percentage than in the other OECD countries.

It is a slice of the population which in many ways differs strikingly from earlier Turkish generations, even though Turkey remains very much a traditional society in which family life makes a deep imprint on the young.

About 24 per cent of the population now goes on to secondary education of some sort though only 11 per cent of the 15 to 19 age-group receive lycee education.

Television, affluence, urbanisation, and virtually universal literacy (illiteracy in Turkey now tends to be confined to those born before primary school education became virtually universal, and particularly to women and inhabitants of remote areas) have all played their part in shaping a generation.

It is a generation for whom family ties are intense, but which is self-consciously modern and familiar with the Western media and its personalities.

A good thing? Not necessarily, as Turkey's rulers found out to their surprise in the troubled years before 1980.

As in other developing countries, school-children proved to be the most natural receptacles for political militancy. The underground Left-wing and Right-wing movements whose fighting brought the country close to a standstill by September, 1980, were typically composed of members of the 14 to 24 age-group. An entire generation was affected.

To meet a Turkish school student on the eve of the army take-over was to meet someone who was bound to be at

least indirectly in touch with the underground organisations.

Today, three and half years of martial law have firmly suppressed most of the groups agitating for a Marxist or a Fascist Turkey. Many Turkish students will express their gratitude at having been educated at a time when at least as far as law and order were concerned — the country's classrooms are working normally.

Still the problems of the generation remain acute. For a start there are over 400,000 entrants to the labour market each year in a country where unemployment is around 20 per cent already. The

The new generation

DAVID BARCHARD

struggle to find jobs is intense and many farming families find themselves obliged to send surplus adolescents to eke out a living in marginal occupations such as bootblacks in the big cities.

For the minority who do get into lycées, there is a scramble for university education. Until 1982, only about one in every 10 lycee leavers could hope to go onto university.

As a result of a controversial and widely unpopular university reform, the student intake has been virtually doubled but this has been done without adequate provision for the increase in numbers. As a result, many young Turks who do, face a student career of classrooms where there is standing room only, to be followed by eventual graduate unemployment.

As a result, entry into Turkey's elite lycées requires months of cramming for special examinations. Children and adolescents in the big cities (who nowadays may start commuting to play-schools at 8 am from the age of two onwards) are locked into a gruelling work-schedule which leaves little time for recreation.

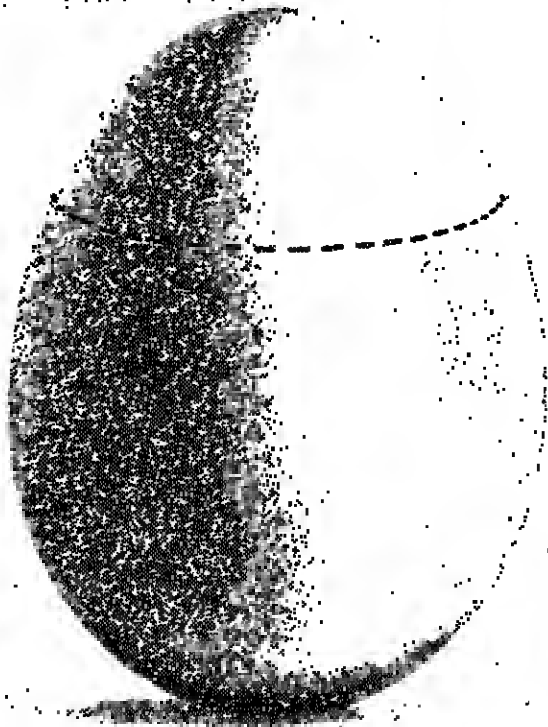
This is just as well as by Western standards, Turkish lycées have little in the way of clubs or sports facilities. Restrictive laws on private associations make it hard for unofficial bodies to try and fill the gap.

The luckiest adolescents in Turkey are probably those who drift into business, rather than education, while still in their teens. It is not uncommon for restaurants and shops in provincial Anatolia to be set up by persons under 20 — in which case apart from military service of 20 months — a young entrepreneur can look forward to a well-off existence running a successful business for the rest of his days. But such individuals are inevitably a minority.

Through record shops (present in most towns) and hamburger bars and discotheques in the big cities and tourist areas, Turkish youth is beginning to establish itself as a consumer market. Chains of cheap fashionable clothing (such as Altinyildiz's "Cash" shops) oriented to young customers are starting to appear, but as yet the purchasing power of the under-twenties appears very limited by comparison with the West.

With the lid firmly down on the pressure cooker, it is difficult to know to what extent the extremism of the 1970s has genuinely disappeared, or whether it is still fuelled by frustration and resentment.

The Prime Minister, Mr Ozal, has spoken several times recently of the need to win the hearts and minds of the young.



Investing and financing in Turkey present many opportunities now! Pamukbank makes it simple.

Simple and profitable.

With its enviable presence in national and international banking, Pamukbank can help start or enlarge your presence in Turkey.

Joint ventures, partnerships, agency and licencing arrangements whatever the form of local cooperation sought, Pamukbank can provide effective assistance based on direct connections with national corporations. It can help organize new investment and market studies

or retrieve existing data on short term notice.

Pamukbank offers special information services*, covering the active governmental policies encouraging foreign business, and related legal, tax, and financial regulations. It can provide, vital guidance in proceedings with official organizations.

Pamukbank, as a matter of course, can meet credit, financial and operational requirements of enterprising

organizations through its broad range of banking services.

If you are focusing on Turkey, talk to Pamukbank and profit from its first-hand know-how.

Pamukbank

Pamukbank's volume of foreign currency earnings:

1984 first quarter results:
336.8 million US dollars (a 72% increase over 1983's first quarter results)

1983 total results:
859.5 million US dollars (15% of Turkey's overall foreign currency earnings from exports)

Last 5 years' (1979-1983) results:
3.3 billion US dollars

*For your copies of "Business Guide to Turkey" series published by Pamukbank, please contact Mr Doğan Çınar Deputy General Manager Pamukbank Head Office Gayrettepe-Istanbul TURKEY
Phone: (1) 167 38 01 Telex: 33818 PALMI tr ABC (3 lines)

Six decades of experience at your disposal.

When our founder, Tahsin Piyale, began to make pasta in 1922, daily output was 770 kg.

Today we produce this amount in 7.9 minutes and by mid 1985 it will take just over 6.7 minutes.

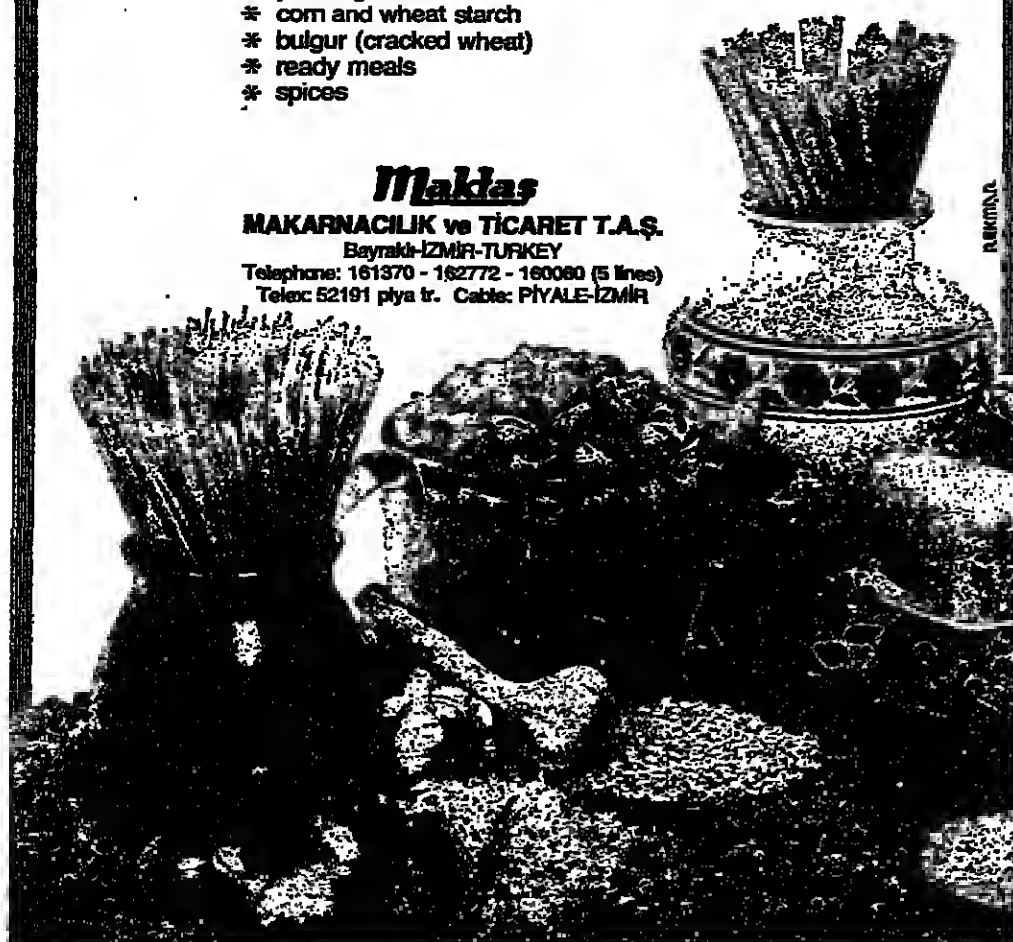
With over sixty years of experience behind us, we have maintained our stance as one of the industry leaders in the rapidly-developing food sector and supply nearly 20 % of all the pasta consumed in Turkey.

Our other products include:

- * semolina
- * flour
- * self-rising flour
- * rice flour
- * powdered soup mixes
- * puddings
- * corn and wheat starch
- * bulgur (cracked wheat)
- * ready meals
- * spices

Makias

MAKARNACILIK ve TICARET T.A.Ş.
Bayraklı-İZMİR-TURKEY
Telephone: 161370 - 162772 - 160080 (5 lines)
Telex: 52191 piya tr. Cable: PİYALE-İZMİR



Staying well out of Russia's orbit

TURKEY'S NEW foreign minister, Mr Vahit Halefoglu, speaks fluent Russian and fluent Arabic—as well, of course, as flawless English and German. His linguistic abilities summarise Turkey's need to draw upon diverse strands in dealing with the rest of the world, a need complicated by the country's growing relationship with the rest of the Middle East.

Despite the gloomy predictions of some foreign critics, Mr Ozal's arrival in power has not signalled an abrupt turn about in Turkey's foreign policy involving the country strengthening its bilateral ties with the United States and downgrading its links with Europe while moving closer to its Middle Eastern neighbours.

In dealing with such problems, Turkish diplomats, for all their professional polish and sophistication, are poorly equipped to make initiatives.

Apart from political considerations inside Turkey, where foreign policy issues very often become entangled with national pride, especially where dealings with Cyprus or Greece are concerned, Turkey's foreign policy making since 1924 has been geared to preserving an existing set of political and military arrangements, rather than trying to stimulate change.

There is little sign that this basically defensive and reactive strategy will change. The Turks long ago acquired the knack of participating in as many international gatherings as possible (from Nato and the Council of Europe to Islamic Summits) and exerting a moderate influence at them.

This policy has paid off handsomely in the last few years in trade terms, though it has brought disappointments in purely diplomatic ones. No country with a possible exception of Brunei has so far recognised the Turkish Republic of Northern Cyprus, not even Turkey's cherished brother countries of Pakistan and Bangladesh.

But Turkey's foreign policy is sufficiently pragmatic to put trade and economic interests above political ones. It looks like being a long time before the country abandons its curious but successful policy of backing the West but sticking to the consensus (more or less) in Middle Eastern gatherings.

Instead, relations this spring

Long-term policies

DAVID BARCHARD

with the U.S. appear unexpectedly tetchy while an EEC official describes the relationship between Turkey and the Community as being much more relaxed than for a long while.

Mr Ozal, far from turning his back on Europe, has pursued an active policy of seeking Turkish participation in the parliamentary assembly of the Council of Europe and the revival of the Turkish-EC Parliamentary Joint Association Council, while keeping alive but not playing up earlier talk of a Turkish application for full EEC membership in the near future.

Complexity

Yet, in many areas of foreign policy—the Middle East, Europe, Cyprus, and elsewhere—the increased complexity of the problems confronting Turkey's diplomacy in the 1980s may force choices to be made. Until now, on many issues the essence of Turkish foreign policy often consisted of skillfully avoiding excessive involvement.

There is no doubt about Turkey's determination to stick to its pro-Western and pro-Nato foreign policy. Though the matter is seldom publicly discussed in the country, the Turkish foreign policy remains keeping the country out of the Russian orbit.

U.S. troops keep a low profile

Since 1980, Turkey has emerged as the successor to the Shah's Iran as America's closest partner in the region.

This is of course a definition of the Turkish-U.S. relationship which both sides would find embarrassing, yet the combination of strong strategic interests, burgeoning economic links, and warm political friendship is undoubtedly reminiscent.

For the U.S., which maintains about 10,000 troops still on Turkish soil in bases which are officially designated Turkish since the 1980 Defence Co-operation Agreement, Turkey is not just a major base for Nato operations in the Eastern Mediterranean and for intelligence gathering from Soviet Central Asia. It is also the friendliest country in the region after Israel and the most reliable partner.

The disruptions in Turkish-American relations over the past decade (for instance, the three-year embargo on defence sales from 1975 to 1978) were the result of any anti-Americanism on the part of governments in Ankara.

For Turkey, the U.S. has been, since it took over from Britain in 1947 as the country's major Western ally and protector, a shield against possible Soviet expansion. Turkey's Nato membership is, in many respects, simply the external packaging of what is essentially a bilateral defence relationship with the U.S.

Turkish-American relations are free of many of the strains which have bedevilled the U.S. elsewhere. Successive governments have backed the friendship with America, so in the eyes of most Turks the relationship is not unduly compromised by any association with an unpopular régime.

Friendship

The U.S. military presence in Turkey, once an irritant because of the visibility of its higher standards of living, now takes a low profile. The gap between Turkish middle-class life and the lifestyles of U.S. servicemen is, in any case, narrower today than 20 years ago. Friendships between Turks from quite modest backgrounds and U.S. personnel are taken for granted these days.

This is not to say that anti-Americanism is non-existent in Turkey, but it is certainly much less virulent than it was two decades ago when press campaigns against the U.S. were routine. It must surely also be much weaker than in almost any other Mediterranean state except Israel.

The main irritant is the annual debate in Congress over aid to Turkey. Turkish Government and public opinion regard U.S. military (and to a lesser extent economic) aid as the natural corollary of Turkey's defence commitments to the U.S.

Remarks such as one by the United States' present ambassador in Ankara, Robert Strauss-

Relations with the U.S.

DAVID BARCHARD

Hope, that the Fiscal 1985 aid programme of \$834m is a lot of money by any standards tend to be greeted with either incredulity or outright annoyance.

There was a predictable hard-line response to March 13 news that the Senate Foreign Relations Committee had voted to make the disbursement of \$215m of 1985 military aid conditional on the handing over of the new town of Varosha in Famagusta to United Nations administration.

Turkey's tough reaction on this, which seems to have gone as far as ordering army officers not to mix socially with Nato officers in Turkey, was little surprise.

Since the Turkish Cypriot declaration of UDI on November 13, 1983, the Government and public had been monitoring developments in Washington to see if there was likely to be any recurrence of the 1975 arms embargo or anything similar.

Turkey was particularly irritated as in late 1983 it had—unprecedentedly—allowed transit facilities at the Incirlik base, near Adana, to U.S. troops on their way to the Lebanon. By Turkish standards, these carefully restricted facilities were a major concession to U.S. interests, not granted in 1967 or 1974.

Mr Ozal's Government, which contains several American-trained figures, will seek to continue what is overall a very good relationship, while not shrinking from quiet tough talking. Mr Ozal's policies are widely admired by U.S. businessmen and the government is continuing efforts to attract more U.S. private capital into Turkey.

However, though it is not publicly admitted, Mr Ozal's top economic planners are not happy about the \$4.25bn agreement, signed last December for the manufacture of 160 F-16 jet fighters by a joint venture of the state aviation corporation Tuzas and General Dynamics in Turkey.

"Very expensive," was all that one of Mr Ozal's senior officials would say about the deal which was actually signed after the general elections by the outgoing government. Others are more forthright. They believe that the U.S. should not have encouraged the deal to go ahead.



Military education continues to stress to conscripts that it is the Russians—rather than the Greeks—who are the main threat to the country.

Through a combination of armed vigilance within NATO and a calculated policy of good-neighbourliness and the encouragement of some trade links, the potential for conflict with Turkey's mighty northern neighbour has been neutralised to the point where it is often overlooked by the rest of the world.

Inside the umbrella of protection afforded by Turkey's membership of the Western alliance, other goals are less clear cut. The major discernible aim of the succession of major visits to foreign countries since 1980 appears to have been economic.

From Malaysia to Iran to Saudi Arabia and Jordan, the objective of Turkish official visits has been to develop friendly relations with countries which might develop into major markets.

The Gulf War and its windfall gains for Turkish exporters have displayed in the eyes of many Turks the advantages of cultivating good diplomatic relations with potential trade partners while staying firmly out of political disputes.

Thus, even on the Arab-Israeli dispute, despite a great deal of pressuring from Arab governments, Turkey has not severed its vestigial diplomatic ties with Israel. To do so might endanger its relations with the U.S. and in particular provide a boost for Congressional figures lobbying for more military aid to Israel at the expense of Turkey.

Mr Ozal has made a point of

trying to emphasise the pragmatic aspect of Turkish foreign policy in dealing with the country's disputes with Greece. The new Prime Minister shows many signs of agreeing with those in Western Europe who find the Turkish-Greek and Cyprus disputes an anachronism.

When he took office last December he made a point of offering a "hand of friendship" to Greece and he has since lifted the requirement that Greeks obtain visas to visit Turkey.

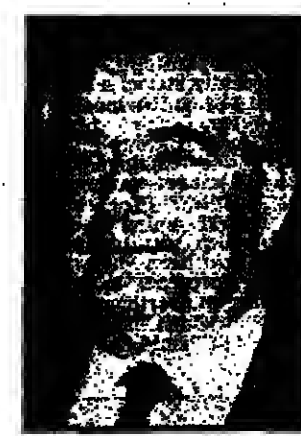
His aim is to strengthen exchanges between the countries by promoting tourism, trade and cultural links.

However, the Greek Government of Dr Andreas Papandreu has found nothing of substance in these moves and considers it is still threatened by the Turks with their landing craft in the Aegean.

Further, Athens is incensed over Cyprus. Last November the Turkish Cypriots declared an "independent state of Northern Cyprus" and one month ago the Turks and Turkish Cypriots exchanged "ambassadors".

All this, and some scuffles in March over alleged firing by a Turkish naval ship near Greek fishermen, mean that Athens is in no mood to consider there to be much friendship in Mr Ozal's hand.

Efforts by the Senate Foreign Relations Committee to pressure the handing over of the release of the 29 defendants in the Turkish Peace Association Trial would open the way, for example, to such improvements in dealings with Europe as the release of \$513m in aid under the EEC's Fourth Financial Protocol for Aid to Turkey.



Turkey's new Foreign Minister, Mr Vahit Halefoglu, making few changes so far

would like more Western attention is the assassination of Turkish diplomats by Armenian groups.

What is perceived as sympathy for the gunmen by successive French administrations has brought Turkish-French relations to an all-time low.

Elsewhere in Europe, human rights groups have injected a prickly defensiveness into Turkey's dialogue with Western Europe to which Mr Ozal's Government is responding with an attempt to investigate major allegations of abuse.

There is no doubt that the release of the 29 defendants in the Turkish Peace Association Trial would open the way, for example, to such improvements in dealings with Europe as the release of \$513m in aid under the EEC's Fourth Financial Protocol for Aid to Turkey.

TURKEY'S

ENKA

HOLDING INVESTMENT CO. INC.

Number one in Turkey in construction and foreign trade. At last count, we had 43 companies and close to 25,000 employees.

CONTRACTING

The Holding Group began in 1957 with one contracting company. Today the value of contracting projects alone has reached over \$2 billion. Enka İnşaat ranks 24th among international contracting companies in the world.

More than 12,000 Enka builders are presently on sites in Saudi Arabia, Libya, Iraq and Jordan. And we are currently working on 14 major projects in Turkey. The Iraq-Turkey pipeline is just one of them.

ENGINEERING

Activities in this field comprise turnkey projects, factory management, feasibility studies and engineering services of all kinds including computer service and a research and development centre.

INDUSTRY

This group manufactures tractors, plastic pipes, electric transformers, stabilizers and inductors, sheet iron, castings, furniture, flour, hand tools, profiles, textiles, animal feed, electrical machinery, roof and side-cladding sheets.

FOREIGN TRADE

With Turkey's largest international trade network, Enka Pazarlama realized over \$300 million in exports last year. It is now also fast becoming a multinational trading house.

ENKA HOLDING YATIRIM AŞ

"Growing fast internationally"

Büyükdere Cad. Enka Han, Esentepe İstanbul / TURKEY Tel: 172 49 50
Telex: 28674 yekoa tr-20490 enas tr

ENKA bureaus in the world: New York, London, Hamburg, Wiesbaden, Belgrade, Algiers, Tripoli, Benghazi, Cairo, Amman, Jeddah, Riyadh, Medina, Jubail, Baghdad, Mosul, Doha, Dubai, Teheran, Kuala Lumpur, Singapore, Tokyo and Stockholm.

The oldest Bank in Turkey

In 1863, when Ottoman Bank was founded in Turkey, our services included a range of innovative banking concepts, providing governments, their agencies and international companies with access to financial expertise both within and outside Turkey.

Today, Ottoman Bank continues to contribute towards Turkey's commercial and industrial development while helping international corporations already in Turkey and those planning to enter the market.

We look forward to being of assistance to you also.



Established 1863

OSMANLI BANKASI

Head Office:

Bankalar Caddesi, Karaköy, İstanbul/Turkey
Telephone: 143 12 80
Telex: 24153 obo tr-24170 obo tr

OTTOMAN BANK

Representative Office:

Dunster House (3rd floor)

Mincing Lane

LONDON EC3R 7DN

Telephone: Mr T.R. Stephens 01-626 59 32

Telex: 8953416 G

Foreign relations

TURKEY 7

Immigrant Turks sceptical about taking German citizenship

FOR THE first time in a decade there was a slight fall last year in the Turkish population of West Berlin, from 119,820 to 117,370. But it was not the start of a large-scale repatriation of Berlin Turks, according to city experts on the Turkish Gastarbeiter families.

Many of the departing Turks took advantage of a city offer to pay low income families up to D-mark 5,000 towards their removal costs and a portion of the train fare home. The Turks, were also able to collect their accumulated pension contributions in a lump sum from the West German Government.

Those who decided to return home were mainly between 40 and 50 years old. They plan to use most of the pension money which sometimes amounted to as much as DM 50,000 when both husband and wife worked, to set up their own small business in Turkey. Turks in Germany often dream of ending their dependent wage relationship when they return home.

West Berlin officials take pains to explain that enticements to leave Germany are insignificant compared with the city's efforts to help to integrate the Turkish population of Berlin, the largest of any West German city. DM 100m is spent annually on integration schemes, while the new repatriation benefits amount to DM 1m a year.

A recent survey of Berlin Turks, revealed that a large percentage than ever—83 per cent—said they could not say precisely how long they intended to remain in Germany.

More than one-third said they would return home if they were able to start up their own business.

Another large group of Turkish Gastarbeiter said they would return when they had saved enough money. A smaller number said that their children's schooling would first have to be completed.

The survey showed that the overwhelming majority of Berlin Turks remained sceptical about taking German citizenship even if there were no problems attached. This view contrasts

sharply with a report by Frau Barbara John, West Berlin Commissioner responsible for foreigners, which said that Turkish families wanting to remain in Berlin should begin to consider taking German citizenship.

Under German law, citizenship can be obtained after 10 years residence in the country, and a reasonable command of the German language and knowledge of German life. The City Government has called on West Germany to allow foreigners of 18 or over, who have lived in the country for eight consecutive years, to obtain citizenship if the native country does not object or make it difficult.

Workers abroad

LESLIE COLTIT in Berlin

Turkey, however, opposes its citizens taking German or any other foreign citizenship, so only a few more than 100 Berlin Turks took German citizenship last year.

Two-thirds of the Turks in Berlin surveyed replied negatively to question "If you had a daughter of age who did not want to return to Turkey would you respect her wish?" This showed the extent to which the Turkish population in Germany is still bound by the conventions of agrarian Anatolia. Even in the case of a son, of legal age, 51 per cent said they would not respect his wish.

More younger Turks between 18 and 24 said they would abide by such a wish, reflecting the degree to which the second generation is adopting German social values.

It is the second and especially the third generation (those born in Germany) of Turks who, the city says, must be integrated if severe social tensions are to be avoided. Integration will depend on three main factors all of

which, Frau John notes, are inter-related: improved education and housing and greater job opportunities.

The first pre-requisite is closely linked with the age at which young Turks arrive in Germany. The older they are the poorer their chances of learning to speak German adequately and completing their education in order to qualify for an apprenticeship. Without apprenticeships they are condemned to do the same unskilled labour as their parents, which will also make them prima candidates for unemployment.

As most Turks are crowded into three inner city boroughs the chances of Turkish pupils attending classes with German children are slim. The city recognises though that only by contact with young Germans can the language problem be solved and cultural "shock" prevented.

A growing number of West Berlin companies are providing special programmes for Turkish apprentices and the city's DM 145kn scheme to promote job training also benefits Turkish children.

But the unemployment rate among young Turks remains the highest in the city.

Housing is the area where Frau John's report is the most pessimistic; 60 per cent of the Turks in West Berlin live in overcrowded flats, many with up to six persons in one or two rooms. Two-thirds of the flats are without baths and central heating, and a large proportion have outside toilets. Improvements here are expected to be only very gradual.

In spite of the growing number of anti-Turkish screeds on walls, the report says most Berliners show tolerance towards the Turks if only because they are needed if the economy is to function. It says, however, that anti-Turkish criticism grew during the recession since they "erroneously" believe that if the Turks were sent home the Germans would get jobs.

What do the Turks think? The survey showed that most have experienced anti-Turkish attitudes, but 52 per cent said they believed that only a small percentage of Germans were hostile to foreigners.

Western European countries are seeking to avoid any posture or policy which might threaten Turkey's fragile internal stability

Relations remain resilient

TURKEY'S RELATIONS with Western Europe are proving remarkably resilient.

The military overthrow of democratic institutions in 1980 did cause a serious tremor—no group of liberal democracies can be expected to applaud any repudiation of their values.

The subsequent imprisonment of leading politicians and the threat of death penalties to trade unionists attracted the predictable condemnations from across the political spectrum and a still-unresolved case against Ankara at the European Commission on Human Rights.

Yet these events took very little of substance out of most countries' relations with Turkey. A modest package of EEC aid—£350m—has been blocked for three years but this has been a minimum concession by governments to their galleries of liberal and left-wing opinions which had sought a much tougher response to the policies of the military regime.

Some governments, notably West Germany, have continued to supply funds to help the rehabilitation of the Turkish economy. This has been of greater practical and political importance than the support being given by France, Denmark and the Netherlands to the anti-Turkey case at the Commission on Human Rights.

Meanwhile, the Council of Europe and the European Parliament have maintained pressure for more political liberalisation within Turkey but without any serious threat of sanctions for a failure to deliver.

The view from Europe

JOHN WYLES in Brussels

Turkey's approach to the Cyprus problem has evoked similar finger-wagging but no response at all comparable to the move earlier this year by the Senate Foreign Relations Committee to block part of an aid package to Turkey unless concessions were made on Cyprus.

The unilateral declaration of independence by the Turkish community on the island last November won a unanimous refusal of recognition in Western Europe and much regret at Ankara's speedy recognition of Rauf Denktaş's government.

Pressure on Turkey to bring about a reversal of the move and a rapprochement between the Greek and Turkish populations has not been more than quietly diplomatic.

European governments are not disposed to look for trouble in their relations with Turkey for several reasons. The most important remains Turkey's crucial strategic position on NATO's south-eastern flank. The Europeans have followed the American lead in seeking to avoid any posture or policy which might threaten Turkey's fragile internal stability and its commitment to the Alliance.

The military takeover in 1980—while formally to be regretted—did end a long period of internal bloodletting that was threatening domestic upheaval and economic ruin.

The subsequent stability and progress towards economic recovery has been an immense relief to NATO capitals and, in the view of some politicians, a sufficient vindication of the coup led by General Evren.

Another important factor influencing attitudes to Turkey is that President Evren's gradual and firmly controlled restoration of democratic institutions has been just enough to counterbalance liberal and left-wing complaints in Western Europe. Although the recent municipal elections—described by one observer recently as a "model of democratic procedures"—have appeared to fulfil this promise.

Political reform has been accompanied by economic progress which has been greatly appreciated by Turkey's trading partners. The EEC's exports to Turkey have risen by 35 per cent since 1980 to around £1.5bn a year. The prospect of further growth has been enhanced by Mr Ozal's experiment in relaxing import restric-

tions and cutting subsidies to exporters.

For years the EEC has been looking for such trading liberalisation under the terms of its Association Agreement with Turkey. It is both ironic and politically significant that Ankara should have taken such steps when the Agreement is in the political deep freeze.

The new economic policy looks likely to speed up the pace of Turkey's political rehabilitation. The election of Mr Ozal's Government last November was an essential precondition for this rehabilitation which began to be marked at the beginning of the year by a visit to the European Commission by Mr Vahit Halefoglu.

Respectability

The spring meeting of Defence Ministers in NATO's nuclear planning group at Cessme in Turkey at the beginning of April was further confirmation of Turkey's growing political respectability. This will almost certainly be sealed by the seating of a delegation of Turkish Parliamentarians in the Council of Europe's Assembly. This would have happened in February, but for the fact that an interpreter's strike prevented debate and adoption of a resolution.

Release by the EEC of its financial aid to Ankara would be the final certificate of political good health from Western Europe. But Turkey looks likely to have to move further down the road of political liberalisation before this can be issued.

It looks likely to be withheld for at least as long as the Disk trade unionists remain in prison facing death sentences. Their plight remains a serious blemish on the democratisation process—at least as far as France, Denmark and the Netherlands are concerned and their release appears to be the best hope of a full normalisation of relations between Turkey and Western Europe.

TURKEY NOW!

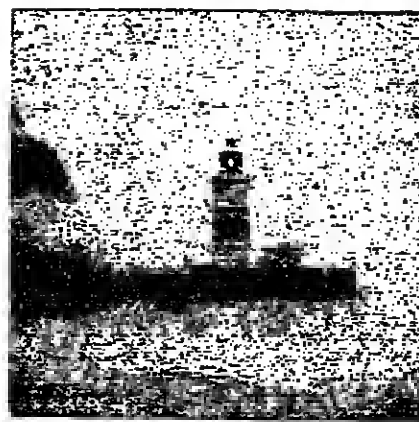
Move to one of today's most attractive markets

- Take advantage of our experience with this country when
- going for joint ventures
- needing financial advice, and assistance, to find appropriate sources
- looking for excellent investment possibilities including those with discounted CTLDs
- discounting drafts, accepted by authorized companies, or banks
- wanting to arrange credits to Turkish banks and companies
- wishing information on regulations
- willing to be introduced to government officials, banks, industry, construction and trade companies
- wanting to build up new trading lines
- being involved in transit to Iran and Iraq
- trying to recover rescheduled foreign debts (CTLDS, and others)
- expecting high level consultancy services

Our organization is flexible and efficient
You shall judge our performance
References available

Werner Horvath
ORIANFINANCE S.A.
4, rue des Marbriers, CH-1204 GENEVA
Tel: 022/297425 - Telex: 421 583 hñn

Troubleshooter



The trouble with many promising markets is that they are foreign. Foreign in the way business is conducted, in the language, law and customs. For many, it's a whole new business game.

But not for those who choose Zihni. As a truly competent leader in international shipping and trading for over 50 years, we offer you ingenious ways to get going.

In co-operation with world giants, Zihni Group of Companies provides fully integrated sea and land transportation to the Middle East via Turkish ports with Through Bills of Lading. In 1983, over 20% of transit transportation through Turkey was accomplished by Zihni alone.

With our much envied service record, experience and local knowledge, it's no wonder our clients call us the troubleshooter.

SHIPOWNERS-SHIP MANAGERS-COMPETITIVE CHARTERING-CONTRACTORS-BROKERS
SHIPPING AGENTS-SUPPLIERS
TRUCKOWNERS-INTERNATIONAL FORWARDERS-STEVEDORES-OVERLAND TRANSITERS
INTERNATIONAL MARKETING AND REPRESENTATION
AGRICULTURAL EXPORTERS-INDUSTRIAL IMPORTERS AND EXPORTERS
DATA PROCESSORS AND COMPUTER MARKETERS
TOURISM AND TRAVEL AGENTS-CONSTRUCTORS



"Full speed ahead to serve world trade"

ZIHNI GROUP OF COMPANIES

Represented at world trade centres with head office at Büyükdere Cad. No.119 Gayrettepe / Istanbul - Turkey Phone: (1) 172 71 00 Telex: 23 338 zmr tr

Midland in Turkey



Midland Bank International is pleased to announce the appointment of Mr. Cafer Okray as adviser in Ankara. The appointment is a measure of Midland's increasing trade with Turkey, and underlines the Bank's faith in Turkey's economic growth. Mr. Okray is well-known in Turkish banking and financial circles; he will greatly strengthen the Midland presence there. He can be contacted at:

Muzaffer Sarisozen Sok 31/1
Cankaya, Ankara Turkey
Tel: 380257, 383345, 387177
Telex: 42647 OKRA TR



Midland Bank International
110 Cannon Street, London EC4N 6AA

MIDLAND BANK OR GROUP REPRESENTATIVE OFFICES AND BRANCHES OVERSEAS:
AMSTERDAM, ATHENS, BAHRAIN, BEIJING, BOGOTA, BOMBAY, BRUSSELS, BUENOS AIRES, CAIRO, CALGARY, HONG KONG, MADRID, MEXICO CITY, MOSCOW, NEW YORK, PARIS, PIRAEUS, SAO PAULO, SINGAPORE, SYDNEY, TOKYO, TORONTO AND VANCOUVER

ANTOINE E. MAKZOUME

Shipping Agencies
International Forwarding



Since 1920



- ★ Ship agents for liners, tramps and tankers.
- ★ Land on-carriage of containers and general cargo to destinations in IRAN and IRAQ
- ★ Charterers and shipbrokers.
- ★ Private stevedoring facilities.
- ★ Specialists in heavy lift transportation.
- ★ P and I club correspondent.

- Head Office: ISKENDERUN — TURKEY
Telex: 68136/68212/68246 Tel: 183034/11283/14807
- Branch Office: MERSIN — TURKEY
Telex: 67282/67313 Tel: 17319/18970

AGENCIES IN ALL TURKISH PORTS

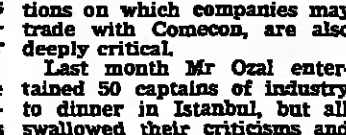
A call for more sacrifices

But the results are public

Tackling public sector finances has solved a series of price increases by the 40-odd

● A dramatic simplification of the country's notorious foreign exchange regime. Turks can now open bank accounts with foreign exchange. There has been progress towards increas-

- Guarantees that foreigners will be able to remit the proceeds of sale of any land or shares they buy in Turkey.
- Further encouragements are being prepared for foreign investors. The Government plans




The Government projects that its programme will lead to


● The financial sector is under strain with some banks admit-

Central Bank officials are confident the worst is far behind. Only the pessimists can disagree.

so is likely to remain there. His victories in the general and municipal elections give him freer hand in this field than many previous Prime Ministers.



**IF YOU NEED
GOOD PERFORMANCE
AND FINANCING
IN INDUSTRIAL CONSTRUCTION
TEKFEN
HAS BEEN READY
FOR THE LAST
26 YEARS**

 **TEKFEN**
CONSTRUCTION AND INSTALLATION CO. INC.

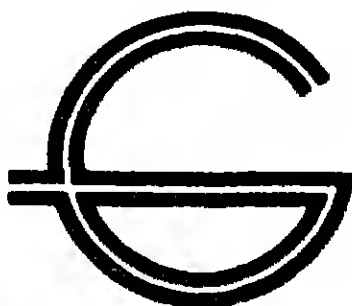
The Dependable Name

HEAD OFFICE	EUROPEAN OFFICE	ASIA OFFICE	AFRICA OFFICE	U.S. OFFICE
Address: Tekfen Corp. Two Madison Avenue New York, N.Y. 10017 Tel: (212) 610-5000 Telex: 264200 TEKFEN Fax: 264200	Address: B. DAV. SOE. INC. (UK) Raffles House, 15 Abchurch Lane London EC4N 3DF Tel: 01-475 2242 Telex: 442334 Fax: 01-475 2242	Address: P.O. Box 1024 Miyagi-Saidai, Aomori 970-8575 Tel: 017-82 Telex: 470000 Fax: 017-82	Address: P.O. Box 1024 Miyagi-Saidai, Aomori 970-8575 Tel: 017-82 Telex: 470000 Fax: 017-82	Address: Tekfen International Inc. One Penn Plaza, 20th Floor New York, N.Y. 10001 Tel: (212) 610-5000 Telex: 264200

A TEKFEN HOLDING COMPANY

visitors in a room which was once occupied and befits a minister. In conversation he

DAVID BARCHAM



GANMOUNT

- Petroleum Trading—Crude Oil, LPG, Gasoline, Naphtha, Gasoil, Fuel-Oil, Bitumen
- Base Oils and Special Lubricating Oils
- Vegetable Oils
- Sea Going Product Tankers Managers and Operators
- World Wide Bunkering to sea going ships
- Electricity Generation and Distribution Projects
- Heavy Electrical Machinery
- Process and Combustion Control Systems
- Energy Conservation Systems
- Industrial Raw Materials, Minerals, and Metals
- Iron and Steel Products
- General Trading
- Special Chemicals for Mining, Paper and Water Industries

Ganmount Group of Companies

199 Gloucester Terrace, London W2 6HX

Telephone: 01-258 3645/01-258 3839

Telex: 261206 GMount G—285337 GAN G

297961 GANSHIP G



Now Chase brings its global network to Turkey.

With the opening of a new branch in Istanbul, Chase now links Turkey to its worldwide electronic banking network. That means, whether you're investing in or trading with Turkey, you can now bank on Chase for rapid delivery of the commercial banking services you need.

For example, you can now open a current account with Chase Istanbul in Turkish Lira or any of a number of major currencies. Chase can also provide InfoCash—its interactive

electronic banking system. InfoCash gives you balance and transaction detail, and lets you initiate money transfers too; all from your desktop terminal. So, Chase gives you complete control over your cash flows.

In Turkey, Chase can also provide you with a complete range of classical trade, foreign exchange and treasury products, investment advice and market information, plus the worldwide resources of The Chase Manhattan Bank.



Chase Istanbul

The Chase Manhattan Bank, N.A., Stad Han, Kat 5, Büyükdere Caddesi 85, P.K. 260, Mecidiyeköy, Istanbul, Turkey.
Telephone: 173 12 80. Telex: 26625 CMB TR.

OUR NAME IS USED TO BUILD CONFIDENCE

Anadolu Bankası is the only commercial bank with 25 billion TL capital, owned by Turkish Treasury itself. Our international connections and contacts in the Middle East, Europe and America are extensive and growing. We have representative offices in Frankfurt, Paris and Rotterdam.

Anadolu Bankası has a great potential to issue letters of guarantee towards tendering departments in The Kingdom of Saudi Arabia.

It is our motto "to back Turkish Exporters and Contractors"

**ANADOLU
BANKASI**

"Backing Turkish Exporters and Contractors"

HEAD OFFICE:
Etiyet mevkii, MASLAK
ISTANBUL - TURKEY
Tel: (11) 397 20 (30 LINES)
Telex: 24 742 ABRO TR

Paris:
24 bis, Rue Vignon 75009 Paris/France
Tel: 01/2608823 Telex: anpa 641232 F

Rotterdam:
Kruisade 87 3012 EG
Rotterdam/HOLLAND
Tel: 010/123357/123358
Telex: 26064 anro nl

REPRESENTATIVE OFFICES:

Frankfurt:
Kaiser Str. 64/a
6900 Frankfurt/Main DEUTSCHLAND
Tel: 0611/230769 Telex: 418941 Lode d

Special Advisor:
H.E. Fikret Berrekci P.O. Box 5796
Jeddah/SAUDI ARABIA
Tel: 2/6694709 Telex: 403176 Arax sj

TURKEY 10

Banks feeling the strain

IN THE past year five Turkish banks have had to close their doors.

"This year, two or three more are likely to follow them," one of the country's top bankers predicts. Certainly the scare stories abound.

"Around 25 per cent of the loans in my bank are non-performing," one owner blandly admits. Foreign bankers who have investigated the scene fear the industry-wide average could be considerably higher than this.

Yet they also point out that the Turks have become remarkably adept at living with loan portfolios which could cause some countries to call in the receivers.

Two months ago a man reportedly unable to service TL 8bn worth of loans to one of the larger banks was to be seen knocking on doors in Ankara in search of relief. The Government reportedly turned a deaf ear, and today other clients of that bank complain the steep price they now pay for credit is because they are helping the bank keep that customer afloat.

Now several of the banks have to make major increases in their capital by the end of next year and questions are beginning to be asked whether all will succeed.

With Turkey five years into an IMF-backed austerity programme it is hardly surprising that the banking sector reflects the strains of the economy as a whole.

Many firms have seen their domestic markets collapse. Others have found themselves squeezed as the present government holds the lid on credit expansion. All still seem to be having problems in adapting to what is a new era in Turkish finance.

After decades of cheap money, in 1980 interest rates were hiked up and firms have since had to pay up to 25 per cent real interest rates for funds. Few firms have found it possible to readjust their capital structure and reduce their ratio of borrowed to own resources in the way this new situation requires. As their finances have come under strain, so have those of the banks themselves.

The much-publicised collapse of the money market in 1982 and of five banks last year has led to some shift in deposits from private banks to

state banks and from the small banks to the larger ones. However, the present government makes it clear that it has little intention of encouraging the Central Bank to rescue any bank which runs into problems. The restrictions on the domestic assets of the Central Bank imposed by the current stand-by agreement with the IMF would in any case make this hard.

Banking

DAVID TONGE

Policy

Nor is the government prepared to allow the level of real interest rates to fall markedly. In December, Turkey took a few measures designed to narrow the spreads which banks had to make. But Mr Ozal's men believe that high deposit rates are essential and savings must be encouraged if the country is to finance the investment needed for its future.

Mr Kaya Erdem, the Deputy Prime Minister, has just said that interest rates on deposits will be maintained at their present levels through the autumn. At present six-month deposits earn 45 per cent gross.

An equally important step forward was that decreed on December 29 last year. This gave the Turkish banks more freedom in dealing with foreign currencies and allowed them to open cash flow of foreign currencies and are no longer obliged to deposit part of these with the Central Bank.

They can trade in foreign exchange around the rate set by the Central Bank. And Turkish banks are now allowed to open foreign exchange accounts with Turkish

banks. One bank owner estimates that this move alone has caused Turkish bank holdings of foreign exchange to rise by \$250m.

All this is beginning slowly to break the general attitude that anyone requiring or offering foreign exchange must be involved in the black market and therefore should be watched like a hawk. Some Turkish banks like Uluslararasi have drawn their lesson from the way that, say, the U.S. banks make their main profits in foreign business.

Others tend to hedge any foreign deal with such restrictions that their client prefers to deal with the 13 foreign banks now authorised to operate in Turkey. "We charge the same fees for a letter of credit as a Turkish bank. It is a healthy fee, twice what we can earn elsewhere," one U.S. banker says, explaining the high profits earned by well-established operations such as American Express and Citibank.

Here the foreign banks have an expertise on country risk and credit lines for, say, Algeria which cannot be matched by their Turkish counterparts. However, trading companies say that while U.S. banks require no counterdeposit for the letter of credit, Turkish banks may demand a 50 per cent downpayment. Why?

"You have to remember that we are offering a full-range of services while the foreign banks are only eating the cream," one local banker says, attempting to justify this position.

Long cocooned from the outside world Turkish banks have tended to be characterised by excessive operating costs, an exaggerated branch network and agonising bureaucracy. In granting loans they have

also tended to rely on market reputation and the availability of mortgagable assets as loan guarantees rather than any ability to analyse a company's operations to see whether it is viable. "They have to move from name lending to good lending," one foreign banker says in summary.

The Government's strategy to tackle this seems to be twofold. One element is encouraging more foreign banks because it believes that these will eventually—and it is a distant hope—oblige the local banks to pull up their socks.

Overseas

The corollary of this is its encouragement for the better established Turkish banks to extend their operations abroad. Turkey Is Bankasi operates branches in Frankfurt, Berlin and London. The Agricultural Bank, T. C. Ziraat Bankasi, operates a branch in New York. Akbank has a subsidiary, AK International, in London which has built up an active trade finance role in the year it has been licensed as a deposit taker by the Bank of England. It has just doubled its paid-in capital to £10m.

Garanti Bankasi has also just opened an operation in London. The second element in the authorities' plans is increasing the reliability of the banks' reporting system and of auditing in general. The Central Bank has commissioned a study on the first of these which should be completed in September, with the changes to be introduced at the beginning of next year. The aim is to improve the authorities' ability to monitor monetary developments and, in particular, to



Deputy Prime Minister Kaya Erdem: interest rates on deposits will be maintained, he says.

make sure that non-performing loans are treated in a more satisfactory way.

The proposals have their critics. Some bankers argue that Ankara already has all the powers it needs to regulate the banks properly. Others say that it does not matter what auditors you bring in if they are not able to work out the true status of each loan.

But the step is in the right direction for it is belatedly being recognised that the dearth of properly audited accounts is beginning to cost some firms more than they gain by hiding their true positions. A number of Turkish contractors, for instance, have found the Algerian authorities reluctant to give them contracts unless they obtained a government guarantee. "We could not make head or tail of their true financial situation," one Arab diplomat in Ankara says on this.

This move to better accountability practices is a tendency encouraged by the foreign banks.

TURKEY'S MAIN BANKS — END 1983

(TL bn)										
	Total deposits	Savings deposits	Borrowings from central bank	Government bonds	Loans (A)	Letters of guarantee (A)	(A) + (B)	Capital & reserves (A+B+C)	Ratio of deposits to (A+B+C)	Profit margin
TURKIYE IS AKBANK	743 369	484 209	120 2	89 24	555 194	490 123	1,035 316	74 41	13.9 7.6	10* 8*
YAPI ve KREDI VAKIFLAR	317 142	174 65	33 3	9 5	139 87	159 50	298 137	15 4	28.1 32.5	0.1 1.3
FARMUKBANK T. TICARET	127 104	60 67	29 4	0.3 5	72 66	83 38	156 96	7 9	21.3 11.0	0.3 2
GARANTI ULUSLARARASI (INTNL.)	82 34	49 8	6 10	1.5 —	34 36	51 89	86 125	4.5 7	19.0 18.5	-0.2 3

Note: Akbank has recently paid in a further TL 5bn of capital and Garanti a further TL 3.5bn. T. C. Ziraat Bankasi, The Agricultural Bank, Turkey's largest bank, which has recently taken over various industrial groups, was not available for interview.

Note: Akbank has recently paid in a further TL 5bn of capital and Garanti a further TL 3.5bn. T. C. Ziraat Bankasi, Turkey's largest bank, which has recently taken over various industrial groups, was not available for interview.

Moving closer to reality

Free trade zones

FRANCIS GHILES

NOT FOR the first time since 1926 when the idea was first mooted in Turkey, free trade zones are back in fashion.

It does look, however, as if, unlike in 1926 and again in 1953, the idea may well become a reality.

During the past 12 months, two major achievements have been made. A central authority called the Organisation of Free Zones, headed by a very urban Turkish diplomat, Mr Tuncel Iskit, has been set up in Ankara.

Like a growing number of offices, it is directly responsible to the Prime Minister and benefits from a certain degree of priority.

Although the law setting this office up was only passed last November, the decision on where the first two free trade zones will be sited has already been taken. Mr Iskit hopes the zones will be operational by early 1985.

Mersin, the booming port on Turkey's southern coast and the port of Antalya just to its west, where only 10 per cent of capacity is used at present, have been chosen. There is the possibility of a much bigger zone at Yumurtalik, near Iskenderun, at a later stage if the initial sites prove their worth and of one on the Black Sea.

Privately, however, many companies believe Izmir, with its thriving port and history of active international-minded Christian and Jewish minorities stands a much better chance.

Big change

The recent developments represent a notable break in Turkey's policy which for half a century after the Ataturk revolution argued that economic growth, sovereignty and high tariff barriers were all part of the same equation.

Many are, however, voicing caution: the military is still worried at the scope a free trade zone may provide for arms smuggling—a major preoccupation throughout the late 1970s. Civil servants who for years were weaned on Ataturk's diet of high trade barriers are often paying no more than lip service to the new policies. They may not do all in their power to get the project off the ground.

In Mersin at least they will have to contend with a new mayor, M Okan Merzeci, who is determined to see the zone open next year.

The arguments in favour of free trade zones in Turkey is that they will offer depot warehousing and transit facil-

ities for goods to be re-exported to the Middle East.

Mersin is already a very active road-transit centre, with many company headquarters lining the road out of the city to Adana. No manufacturing activities will be allowed in these zones, only packaging or assembly. Ancillary services such as container and ship repairs will be offered but that aspect of the business will only develop if and when a third zone is chosen: the present sites do not offer enough space.

Antalya is also meant to offer Turkish contractors working abroad the possibility of bringing their machines back to Turkey and storing them for the next job they win overseas without paying taxes: why a free zone is necessary for a job which could be taken care of by a bonded warehouse is, however, not entirely clear. It is, however, fair to say that the policing and protection needed for the smooth functioning of a bonded warehouse may not be easy to achieve.

Argument

Those in favour of free zones also argue that the transfer of technology from free zones will benefit domestic industries, whose development it will speed up.

Turkish officials also hope they will bring in foreign investment: as for smuggling risks, people in the south point out that it will be less than what presently goes on on the Turkish-Syrian border. The Mayor of Mersin insists that the zone will be well protected.

The private sector will hold the majority of shares in the organisations which are being set up to run the free trade zones and the state will retain a minority stake. Labour laws will be the same as in Turkey, but the exact structure of taxation has not yet been agreed. However, an as yet undefined "central organisation" is expected to control and oversee the activities of these zones in the early stages of their development.

Foreign companies will also be allowed to leave and for loan periods—a major break in a country which has not, at least since 1923, welcomed foreigners buying land.

The setting up of free zones represents a major break with recent Turkish history. They do make sense to the extent that Turkey is seeking to develop what is already its major role as a transit area at the crossroads of three continents. Its growing volume of exports and re-exports, notably to the Middle East, suggest such zones could be useful; however, there is a danger that people will come to expect too much from them.

Only time will tell whether the free zone turns out to be little more than a fashionable idea in Turkey.

THE INDUSTRIAL DEVELOPMENT BANK OF TURKEY

T.S.K.B.

Türkiye

Sinai Kalkinma Bankası A.S.

(Established in 1950)

Thirty-four years of experience in the service of private industry in Turkey, through:

- Medium and long-term loans
- Equity participations
- Capital market operations
- Technical assistance and project promotion
- Export market studies and research activities
- Co-operation over many years with international finance institutions and leading lending agencies in world financial markets.

We promote foreign private investments in Turkey through our advisory services and joint ventures.

BALANCE SHEET (As at December 31, 1983)

	(TL.million)		
Loans extended	114,740.5	Equity	6,954.5
Participations	4,373.7	Loans secured	120,426.5
Portfolio of bonds	1,230.8	Other liabilities	12,429.0
Other assets	19,466.0		

Address: Meclisi Mebusan Caddesi, No. 137

FINDIKLI, ISTANBUL

P.O.B.: 17, KARAKOY, ISTANBUL

Cable: KALKINMABANK, ISTANBUL

Telex: Istanbul, 24344 TSKB, TR

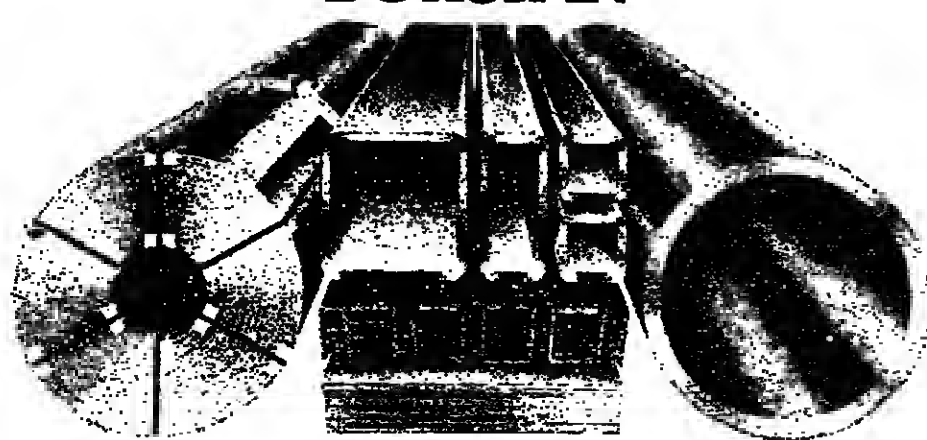
Phone: 143 13 60

Borusan is Progress

Borusan measures progress in terms of industrial development and growth. Borusan's products - steel pipes, metal sections, galvanized sheets and strips - are finished and semi-finished materials vital for many sections of industry. Borusan not only meets the Turkish market's requirements but also exports ever-increasing quantities of its products to the Middle East, Europe and the United States of America.

Borusan is growing rapidly - and Borusan's growth is Turkish industry's growth, too.

BORUSAN



Borusan İhracat İthalat ve Dağıtım A.Ş.
Borusan Building, Meclisi Mebusan Cad. 523/533 Şişli/İstanbul-Türkiye
Tel: 145 10 90/5 lines - 144 87 50/9 lines
Telex: 24 190 hrs tr - 24 586 brn tr

Reforms fail to solve problems

WHEN Mr Ozal's Motherland Party swept to victory in Turkey's local elections on March 25, it was a striking endorsement of the prime minister's controversial privatisation programme.

Mr Ozal came to power in December after a general election campaign in which he had successfully advocated the idea of revenue sharing for such public sector projects as the Bosphorus Bridge and the Ataturk High Dam on the Euphrates and a retrenchment of the public sector's general involvement in industry.

The State Economic Enterprises remain one of the major unsolved policy areas for any Turkish administration. For Mr Ozal, they will be a major test of his government's success in restructuring the economy along market lines.

A decree reforming the State Economic Enterprises went into effect in October 1983. The more outspoken among Mr Ozal's lieutenants described it at the time as "inadequate," since the main change introduced was simply a reshuffling of overall responsibility for different groups of SEEs and the distinction between "service" enterprises and "productive ones."

The root problems which Mr Ozal had tried to tackle in his original reforms of January 1980 were—and so far remain—largely unsolved. The operating losses of the major SEEs have been pruned. Last year 34 SEEs are believed to have made profits and nine losses.

But the underlying situation

The State Enterprises

DAVID BARNARD

has not changed greatly. For a start, prices are in practice largely fixed by the government. Mr Ozal's administration itself demonstrated this strikingly after the March 25 elections when almost all SEE products received sharp hikes.

Coming four years after the abolition of subsidies and the freeing of pricing decisions,

this conflicted with official claims that SEE prices were no longer cabinet decisions.

Why, one might wonder, can railway ticket prices in Turkey not be adjusted gradually, rather than hiked suddenly at annual intervals by up to 100 per cent?

Pricing policy highlights a

deeper managerial and administrative malaise. Public sector agencies continue to be over-manned and badly managed. Caution and the avoidance of mistakes is the surest recipe for approval.

Innovation is discouraged. Top posts are, in effect, political appointments and those with aspirations for a life-long career tend to avoid them. There is no sensitivity to consumer needs. The radio stations may announce details of power or water cuts sometimes, but services and supplies can also be suddenly cut off without explanation or apology.

Turkey's telecommunications services may be improving slowly, but in this sector, as in others, the general attitude of officialdom has usually been that the customer should be thankful for anything he gets.

Long-term changes of personnel and working habits are not quickly achieved. Some state sector enterprises, according to Western diplomats, play a major part in discrediting the country's reviving economic image by interminable payments delays which can sometimes bring a Western supplier into severe difficulties.

Since Mr Ozal's return to office, the Foreign Investment Department of the State Planning Organisation has been taking a hard look at some of the manufacturing SEEs to see if the formula worked out in

1982 to deal with diesel engine investments planned by the state motor corporation, Tümsan, would help elsewhere.

Thus, MAN and Tümsan are building heavy engines while Tümsan and Daimler Benz are making medium diesel engines at a plant at Aksaray in Nigde province. A possible deal between Tümsan, a private sector group Turk Traktor, and Fiat is being considered.

Similarly, the FID has encouraged a joint venture for locomotive production and the State Supply Office DMO is looking for two or more joint ventures to supply Turkey's need for cash registers.

The planner would like to go further but they face both practical and political problems. It is recognised that some "strategic" areas (including such mining) cannot be privatised because of powerful objections from the bureaucracy and elsewhere.

The privatisation of Tekel, the cigarettes and alcoholic beverages monopoly, would be popular.

"The problem is how to do it," an official says.

Tekel is one of the most deeply entrenched state sector bodies and has already put up a tough—though ultimately unsuccessful—struggle against foreign cigarette imports and joint ventures to make them in Turkey.

However, some parts of the private sector lost to it are

being restored. The Ziraat (Agricultural) Bank which had acquired several profitable industrial companies belonging to the bankrupt Kozaoglu Cavusoglu Group has now been forced to reverse an earlier decision to hang on to them.

For some strategic industries, a structure designed to force them to conform to private sector practices as much as possible has been applied for some years. The thriving military electronics concern Aselsan functions like a private company, although its ownership is largely public. Critics point out that Aselsan has enjoyed high capitalisation, but the formula does seem to have worked.

It remains to be seen how it will succeed with Havelsan, the aeronautics electronics concern, another pet project of the Turkish military.

Meanwhile, General Dynamics and Tüssa (the state aircraft corporation) have set up a joint venture to build F-16 jets, a significant revision of Tüssa's intended—though possibly unattainable—original role.

Key areas of public sector economic activity, the "problem children" of the State sector, have been divided between various of the six ministries of State. This should lead to greater flexibility and more attention and funds when needed. But the prospects for quick improvements look slender.

Commitments expected to increase gradually

PROSPECTS for foreign investment in Turkey are looking up. The new Government is trying to show the world that the country has overcome its traditional xenophobia, and that businessmen are eager to find foreign partners.

"In the past 60 years Turkey has not issued such an invitation to foreign capital as now," says Mr Vahit Halefoglu, the Foreign Minister.

Officials of the Turkish Government's Foreign Investment Department this year expect at least to double or treble the \$100m worth of new ventures or expansion of existing ones which they approved in 1983. Dr Namik Kemal Kilic, the department's acting head, talks enthusiastically about \$1bn of potential new investments being in the pipeline.

Interest among multinational companies has increased since the authority of Mr Turgut Ozal's Motherland Party Government, elected last November, was underlined by his success in local elections in March.

Three things must be shown to turn that interest into firm commitments, according to Western observers: that the return to limited democracy will bring lasting political stability; that Turkey's restrictive bureaucracy will be eased; and that confidence in Mr Ozal's economic policy is maintained with no reversion to the zig-zags of the past.

A gradual speeding-up of investment is expected, rather than a sudden boom.

"The flow will increase when people see that Turkey has really overcome the crisis of the late 1970s. That will happen when it succeeds in paying back some of the capital of old debts without being forced to reschedule once again. This date could be 1985-86," said Mr Rolf Geberth, president of the OECD's Aid to Turkey Consortium.

Many of the investment opportunities are linked with the Government's privatisation plans and the public purchasing programme. Turkey wants two or three foreign companies to set up joint ventures with the Government supply office, DMO, to make 3m-5m cash registers needed when the country switches to value added tax (VAT) (state railways) has asked General Electric and General Motors of the U.S. to submit proposals for building 100 locomotives a year.

ITT has been given a letter of intent worth \$300m by the Post,

Other foreign link-ups with the state sector include four proposed ventures with the mining authority Etibank bringing in \$220m of foreign capital—a copper venture agreed with Phelps Dodge of the U.S., and outline plans for another copper venture with Preussag, a zinc lead one with Metallgesellschaft, and a marble one with Pellegrini of Italy.

The Government wants to break the monopoly of Tekel, the state tobacco company, but has yet to choose between joint ventures for cigarette production proposed by Philip Morris (with the local group Sabanci), Rothmans (with Koc), or Reynolds.

In the private sector, companies which have expressed interest in coming to Turkey since Mr Ozal announced his economic liberalisation measures include Volkswagen of West Germany, Samsung of

South Korea, and Mitsui of Japan.

This is not the first time Turkey has tried to interest foreign investors. But mindful of the way outside businessmen had exploited the Ottomans, it did not begin to welcome foreign capital until the 1950s.

Even then, middle-ranking state officials were obstructive and permission to expand or modernise plants was sometimes withheld. The country attracted only \$200m of foreign capital between 1951 and 1980.

The latest attempt to entice outsiders began when the "open door" Law 6224 of 1984, stifled in practice by the bureaucracy, was liberated by decree in January 1980. Joint ventures grew from 100 in 1980 to 170 in 1982 and authorised foreign investment rose from (cumulative) \$325m to \$830m.

However, 80 per cent of this increase was attributable to "voluntary" investment financed by non-guaranteed trade arrears—debts which Turkey could not settle. Foreign creditors were allowed to be paid only if they took the money in lira and invested it in Turkey.

That pot has since emptied, and in 1983 foreign investments under Law 6224 rose only to 185 totalling a cumulative \$835m. Companies were awaiting new political developments, keeping a wary eye on inflation as it rose again to 40 per cent, and concerned about the high interest rates which were causing problems for their prospective Turkish partners.

The new government has taken further steps to rationalise and liberalise the investment rules. About 200 joint ventures, many of them small ones, were still operating under the older decree 17 which limited their right to transfer earnings and increase capital.

That has been put on a similar footing to law 6224 by the new decree 28 of December 1983. The main outstanding difference is that these companies do not yet qualify for all the incentives available to new 6224 companies, but the whole system will be unified in a new law which the government hopes to have in place shortly.

Dr Kilic says that all sectors open to Turkish private enterprise are open to foreigners also, except coastal shipping covered by the cabotage law.

PROFILE: DR. NAMIK KEMAL KILIC

Central role in the Government

DR NAMIK KEMAL KILIC has no time now for the fishing and shooting of birds he used to indulge in as a university teacher. The flow of would-be foreign investors through his office is such that he has no spare time to do anything else but sleep.

This brisk 41-year-old has been acting director of Turkey's Foreign Investment Department since May last year. It is not only this position which gives him a central role in the Ozal Government's attempt to open up the traditionally closed Turkish economy. He has long been an advocate of the free market ideas which are now embraced.

"We must privatise the economy as much as we can. That is a medium rather than a short-term policy. It is the first time in the history of the

republic that anyone has redefined the role of the Government," he says.

Whether his 10-member department can cut through Turkey's slow and deep-rooted bureaucracy, even with the Government's backing, remains to be seen.

His promise to make decisions within two weeks on investment projects presented to his office is genuine enough. It stems from his belief that it is better to take decisions which will achieve 80 per cent of your target in the minimum time and risk the 20 per cent margin of error, than miss the boat altogether because of perfectionism. The Government's critics say sound planning is being abandoned because of the mercurial behaviour of individuals.

Mr Kilic's belief is in a practical, quantified economics of the sort he found in the U.S. He believes he avoided the treatment of economics as an abstract science which dominates Turkish universities because he was educated in a technical discipline, engineering.

Born in Cankiri and raised in Ankara, he graduated in agricultural engineering from the University of Ankara in 1964 and worked for two years at the Ministry of Agriculture. He went to Michigan State University in 1967 and took a master's degree in systems science (engineering).

In 1973 he received a doctorate from the university's industrial engineering department. For the next four years he taught there, and worked as consultant to the State of

Michigan and the U.S. federal government. He gained experience in economic modelling and worked on the Agency for International Development's programme for South Korea, Mexico and Nigeria.

Returning to Turkey to teach at Cukurova University's engineering and economics department in 1977 he began to press his ideas for eliminating subsidies on the government. He was unsuccessful at first but caught the eye of the team which was just beginning to gather around Mr Turgut Ozal. When this team came to office in 1980 the call went out to Mr Kilic.

He has been a civil servant ever since but remains a brusque no-nonsense man who, like a hunter, wants results.

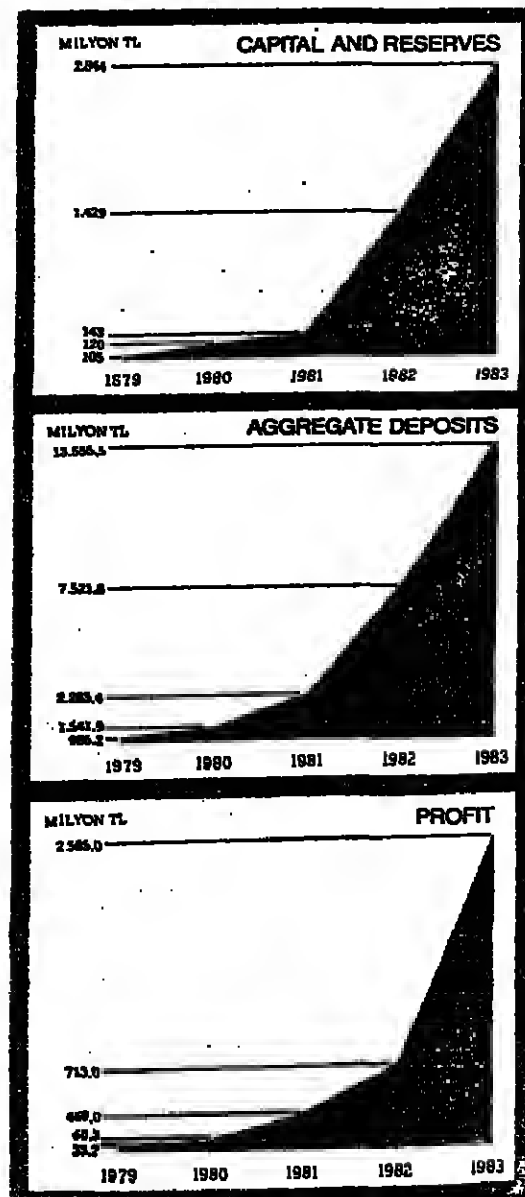


Dr Namik Kemal Kilic of the Foreign Investment Department. Determined not to let the best be enemy of the good

THE ANATOMY OF A GROWTH

For your transactions with Turkey you need a bank that combines, broad resources with depth of experience, a bank with short lines communication and the quick response of a unified team.

Our financial strength, our quick decision-making, international presence and comprehensive whole sale banking services; reflected themselves in our breathtaking growth rate of 1983.



TÜRK DIŞ TİCARET BANKASI A.Ş. BALANCE SHEET AS OF DECEMBER 31, 1983

1982 TL	ASSETS	1983 TL	1982 TL	LIABILITIES	1983 TL
2.992.500.000.-	UNPAID CAPITAL	1.995.000.000.-	4.000.000.000.	CAPITAL	4.000.000.000.-
563.929.687.07	CASH	1.213.868.469.37	421.502.579.73	RESERVE FUNDS	839.216.168.79
699.526.611.86	CENTRAL BANK OF TURKEY	876.544.774.13	8.777.50	PROVISIONS	21.640.-
3.369.712.027.72	BANKS	7.570.570.187.99	470.133.272.79	CENTRAL BANK OF TURKEY	4.828.753.970.15
16.028.800.-	SHARES AND SECURITIES PORTFOLIO	—	732.257.448.84	SPECIAL ACCOUNT PROVISIONS	1.016.222.918.78
910.879.838.19	DEPOSITORY PROVISIONS	1.931.779.552.32	1.424.796.197.10	BANKS	2.274.993.115.03
8.158.958.408.76	LOANS	18.474.984.739.77	7.521.830.937.37	DEPOSITS	13.555.523.882.64
52.893.400.69	VARIOUS RECEIVABLES	691.480.132.78	1.138.313.023.89	FOREIGN EXCHANGE DEPOSITORY ACCOUNTS	1.904.755.385.71
673.831.056.28	SPECIAL ACCOUNTS (CENTRAL BANK OF TURKEY)	973.772.519.34	27.384.421.64	PAYMENT ORDERS	82.276.676.28
17.148.186.68	STATUTORY DEPOSITS WITH THE CENTRAL BANK	106.578.186.68	520.246.392.47	VARIOUS ACCOUNTS PAYABLE	1.148.691.780.59
133.219.200.97	FIXED ASSETS	544.373.360.17	85.475.43	UNCLAIMED DIVIDENDS	11.980.70
65.104.845.81	DELAYED RECEIVABLES	47.714.748.83	1.866.083.809.28	OTHER LIABILITIES	2.809.610.542.18
1.148.401.146.73	OTHER ASSETS	590.371.796.16	713.412.984.49	PROFIT	2.585.076.432.51
33.922.109.77	REDISCOUNTED RECEIVABLES	28.116.025.82	18.836.055.320.53		35.045.154.493.36
18.836.055.320.53		35.045.154.493.36			
29.136.541.838.33	CONTINGENT ACCOUNTS	71.579.513.142.88	29.136.541.838.33	CONTINGENT ACCOUNTS	71.579.513.142.88
47.972.597.158.86		106.624.667.636.24	47.972.597.158.86		106.624.667.636.24

DISBANK TÜRK
DIŞ TİCARET
BANKASI
Turkish Foreign Trade Bank

Head office:
Cumhuriyet Cad. 199/201 Harbiye
İstanbul - Turkey
Telex No: 22096 tdtb - tr.

Bank with DISBANK before you
get your next project off the ground...

ENKA MARKETING

Tell us what you want.
We'll deliver it.

"It?"

"It" can be cement to
a Saudi housing project...
or, lemons to Covent Garden.

Enka Marketing is Turkey's Number One exporting house. In 1983, Enka exported over 1000 different products of 500 of Turkey's public and private industrial companies. Enka Marketing has spearheaded Enka Group's drive into overseas markets as far from home as China and the Americas. Enka is the leading supplier of construction material and support equipment for all the countries of the Middle East, delivering directly to construction sites. Enka also delivers fresh and canned fruits and vegetables, in almost endless variety, to markets as widely dispersed from each other as London's venerable Covent Garden... Kuwait's sprawling vegetable market... and the Port of Tunis. All kinds of Turkish textile goods flow

outward to markets in New York, Europe and the Middle East. Chemicals and fertilizers even as far as China. From offices in Istanbul, Teheran, Baghdad, Amman, Jeddah, Riyadh, Cairo, Tripoli, Belgrade, Hamburg, London, New York, Hong Kong, Singapore, Tokyo and Kuala Lumpur, Enka represents all the many products of the new Turkey. Tell us what you want from Turkey. Enka will deliver it.

ENKA MARKETING
We deliver.

Please contact Mr. Mihir Ozbek, ENKA Marketing Export Import Co., Prof. Nurettin Mazhar Oksal Sok., ENKA Building, Sefi, Istanbul-Turkey
Tel 146 04 10 - 146 70 75 Telex 23675 pte tr - 23254 epas tr



In Turkey
When dealing with Turkey
When working in Turkey
There is a bank
to help smooth your way:
Esbank

Esbank knows banking
Esbank knows banking, trust,
speed, ease and understanding.
Esbank, known in Turkey
for its world-scale modern banking services.
Esbank, the modern international banking services bank,
offers its services to Turkey and the world.

ESBANK

Contact: in Istanbul at: Beyoğlu, İstiklal Cad. No: 361/365
Pınar Akçin Telephones: 143 24 02 - 143 41 18 - 145 02 59 Telex: 24 535 Ees - tr

TURKEY 12

Necessity breaks down old barriers

WHEN TURKEY was elected to chair the economic committee of the Islamic Conference in Casablanca last January, some Arab commentators could not suppress a wry smile: more than half a century after the final break up of the Ottoman Empire, it seemed as if relations between Turkey and its numerous Arab neighbours had come full circle.

General Kenan Evren's presence in Morocco, the first time a Turkish Head of State had attended such a meeting, underlined, as did his recent visit to Saudi Arabia, the growing links between the heirs to the sultanate in Istanbul and their, today, much richer former subjects.

As is so often the case with traditional enemies, economic necessity has imposed a new logic. Every private sector company, every senior government official whom a visitor meets in Istanbul, Ankara or in the economically booming province of Adana, which lies close to the Syrian border, speaks of his Muslim "brothers" in glowing terms, appealing to the natural advantages Turkey holds in seeking to do more business with the Arab world.

Its geographical position which makes for easy access by sea, road and air, transit traffic from Europe to the Middle East is estimated to bring in at least \$500m a year.

Turkey has a wealth of contractors and engineers not to mention a workforce whose demands when working abroad

Middle East links

FRANCIS GHILES

are far less than their European counterparts.

Turkey is one of the few countries in the world to boast an agricultural surplus—something which is no longer the case in any Arab country. The growing food deficit of the Middle East and the quality of Turkish agricultural produce, not to mention competitive prices, plead in favour of large Turkish exports.

Then there is Turkey's skill in avoiding taking sides in inter-Arab disputes or in the Iran/Iraq conflict. Turkey trades with both the last two countries, but its private sector and officials are at one in believing that an end to the now four-year-old conflict would earn even greater dividends for Turkish companies.

Thus, as Turkey seeks to

deregulate its economy and promote exports, closer and more fruitful relations with the Middle East make a lot of sense.

Exports to Iran amounted to \$1.1bn last year, those to Iraq \$320m (the last some 50 per cent below 1982 figures), while Saudi Arabia took \$360m-worth of Turkish goods and Libya \$184m, a 20 per cent decline on 1982 figures.

Overall, the Middle East took 45 per cent of Turkey's exports last year.

Every major Turkish industrial and banking group is involved, some often active on a dozen building sites at any time. Meanwhile, loans from Arab countries, notably Saudi Arabia, which recently lent \$250m to finance housing projects, are increasing. Equity investment from such sources is much talked about but appears to be more in the nature of hope than reality for the moment.

Because of the strong pressures on its foreign income, Iraq recently persuaded the Turks to agree to a reduction of the amount of cash payment on receipt of Turkish goods to 25 per cent, the balance being paid over a period of 24 months.

The Turks were forced into this concession despite the fact that their exports to Iraq were slashed by 50 per cent last year.

This year exports have recovered sharply and even last

year's figure of \$320m-worth of exports to Iraq fails to represent the total income Turkey derives from Iraq by about 50 per cent.

The balance is accounted for by workers' remittances and transit trade.

Turkish contractors, meanwhile, are increasingly resorting to barter deals on Iraqi contracts, with payments to be made in oil.

One ironical result of the growing volume of barter is that all oil and oil products storage tanks in the Adana region are full of Iranian and Iraqi oil.

Barter may also provide the major key to sorting out the arrears which have built up in Turkish exports and contracting in Libya.

But the overall problem of Libyan arrears—\$120m according to Tripoli, about \$400m according to Ankara—will have to wait for M. Ozal's forthcoming visit to Tripoli to be sorted out.

In particular, it is suggested that Turkish purchases of Libyan crude will be increased by one sixth to 3.5m tons a year in 1984.

It is unlikely that the setting up of Islamic banking practices in Turkey with the help of Libya—\$500m worth of capital is being mentioned for the setting up of Islamic Banking—will help much, despite the claims of the general manager of the Arab-Turkish Bank, M. Farag Shallouf.

The Libyans have two other cards. They did ship oil to Turkey when that country was facing severe power cuts in the late 1970s, the result of its shortage of foreign currency.

And none of the contracts the Turks have won in Libya is of strategic importance, either in the economic field—even less when related to military matters.

Privately, some of Turkey's leading contractors express fears that the Libyans hold in their arrears to Turkish companies, an excellent means of pressure.

With Iran, meanwhile, trade flourishes: Turkish exports increased by about one quarter to \$1.08bn, which is more or less entirely paid for by 5m tons plus of oil. The recent visit to Iran of Mr Turgut Ozal and 1,000 Turkish businessmen has led to Turkish claims of fresh export agreements worth \$800m.

The trade is handled through a clearing account administered by the central banks of the two countries with a generous \$300m credit limit of either side.

before cash payments need to be made.

On top of this there is a further \$500m in trade between Turkey's eastern provinces and the Iranian provinces of East and West Azerbaijan—food for oil from the Tabriz refinery.

Turkey is only just beginning to make headway with other North African countries. Trade with Egypt is picking up and 44 Turkish firms took part in the Cairo Fair late last winter. Omani, meanwhile, has sold 750 buses to Egypt in the last three years.

In Tunisia, one contractor, FAST, has just won the first ever Turkish contract, to build a \$15m port at Gabes. The Tunisians have just agreed to buy food and cotton. A few years ago the Groupe Chimique Tunisien allowed a new process it has developed with regard to phosphoric acid to be used in Turkey.

Algeria, remains the great absentee from Turkey's commercial relations with the Middle East. This is because Algeria insists usually on the Turkish Government providing some form of guarantee for Turkish companies wishing to do business in their country.

This the Government in Ankara is unwilling, or not in a position to do. The volume of trading is increasing, albeit slowly—last year the Roc group sold 100,000 kitchen units to Algeria and other contracts are expected to follow.

Meanwhile, Algeria sold oil to Turkey for the first time in 1983, worth \$71.8m.

With Saudi Arabia it is business as usual, though the volume of orders has decreased since 1980. A joint \$100 trading company is to be set up later this year.

Feasibility reports for a string of projects from poultry farming to mining packaging in Saudi Arabia was handed to the president of the Saudi Union Chamber of Commerce, Ismail Edu Daved, in Turkey last January.

In a very recent development, Turkey has offered to sell arms and ammunition to Kuwait and the United Arab Emirates and is awaiting their answers.

Officially, over 200,000 Turkish people work in Arab countries; the real figure is probably much higher. As many as a further 100,000 may be illegal workers in Saudi Arabia alone. Those figures are small if compared with the 2m Turks who reside in the EEC, but they work in a part of the world which holds much promise for the future.

Continued dependence on imported oil

SIGHS OF RELIEF are audible in every Turkish factory at present. There were no serious power cuts last winter, and managers have been able to focus as a result on the many other problems they face.

The nightmare days of 1979-80, a long cold winter with massive power cuts and long petrol queues, remain an unpleasant memory, however, and there are fears that fresh shortages could emerge when production picks up.

Installed electricity capacity is inadequate and Turkey remains uncomfortably dependent on outside sources of energy; some 42 per cent of the country's requirements and virtually all its crude oil have to be imported.

Turkey, which is itself only a small scale oil producer, imports 85 per cent of the oil it consumes and this accounts for some 45 per cent of total energy consumption. The cost to the balance of payments is heavy, with crude oil accounting for about 40 per cent of all imports by value.

A number of new power stations and dams will be commissioned over the next few years and these will help to meet the growing needs of the Turkish economy. However, considerable controversy still surrounds the possible ordering of two or three nuclear plants.

Turkey seems likely, too, to remain a small producer of oil. The geology of the main producing area in the south east is difficult and fractured. Local peak production was 3.5m tons in 1970 (about 70,000 b/day) and in recent years it has stayed at around 2.2-2.5m tons. The bulk of this production has come from Shell, which last year produced 46 per cent of Turkey's oil, and from TPAO, the state oil company.

However, there are signs that the oil law of 1982 is helping to attract new companies. It allows foreign companies to export 30 per cent of the crude they discover, provides a ceiling on taxes of 55 per cent of corporate profits, and a 121 per cent royalty.

The Swedish company, Salen, is drilling off Iskanderun, and Mobil, Esso, Atlantic Richfield and Texaco are also taking a closer look at prospects in the country. This greater openness to foreign involvement is a recognition by Turkey of its own limitations.

TPAO is also going ahead with a secondary recovery project at the Bati Ramam field for which the World Bank has put up \$62m. It involves a highly sophisticated gas injection scheme aimed at lifting recoverable reserves from between 25m and 50m tonnes to 250m.

Reserves

Farther north in Thrace, the 40m cubic feet of gas reserves could be quadrupled, according to some estimates, and there are plans to build gas turbines which could produce enough electricity to replace the amount Turkey has been buying from Bulgaria and the USSR in recent years.

It is, however, thermal and hydroelectric power that have most to offer as an alternative to oil. The Turkish Electricity Authority (TEK)—which has a reputation for ambitious projects and for slow progress in completing them—brought into service last year the first of four 350 Mw turbines of the Afsin Elbistan lignite fuelled power station. This scheme was five and a half years late and there was a tenfold increase in costs during the planning and construction period.

These plants, when completed, will produce 1,360 Mw, with a further 1,470 Mw to come from seven plants being built at Mugla and 660 Mw from four other units in central Anatolia. Eight smaller plants, also to be fuelled by lignite, are planned around the country. Implementation of these plants will depend on a quadrupling of Turkey's attempts to increase

Energy policies

FRANCIS GHILES

ling of the present annual 20m tons of existing lignite capacity. At present facilities to double capacity to 40m tons are being built. There are problems, however, with Turkish lignite which has a very high water and sulphur content and is difficult to burn.

This high sulphur content is also the cause of appalling pollution which hangs over lignite burning towns, not least Ankara, a problem which will have to be dealt with in coming years. High quality metallurgical coal is being exploited on the Black Sea, at Zonguldak—but with each worker producing on average only 100 tons a year there is clearly scope for productivity gains.

In the hydroelectric field—another potential source of power—dams are being built but only slowly, as the Ataturk dam saga amply demonstrates. A target of 1,000m kilowatt hours of electricity from hydroelectric sources has been set, of which 700m should, on average, be available though probably not much before the end of the century.

With total demand for energy produced from commercial sources expected to rise from 30m tons of oil equivalent (mtoe) to 48.3 mtoe by 1988 and to double before the end of the century, the Turkish authorities are also looking, however, to nuclear energy to help fill the gap.

Last year the Ministry of Energy issued three letters of intent to U.S. General Electric, Atomic Energy of Canada Limited and Kraftwerk Union of West Germany. Whether the Turks want one 600 Mw reactor, two of this size or one large one remains unclear, however.

The choice of the Canadian reactor would also lessen Turkey's dependence on other countries for its uranium supplies.

The nuclear debate is technically very delicate, however, and politically very sensitive. Indeed the Greeks are keeping a wary eye on Turkish plans in this field, and although Turkish officials say they would accept International Atomic Energy Authority safeguards, Athens is bound to raise objections.

Delays look inevitable with finance, as always, the key hurdle. Long-time observers of the Turkish scene recall that after reaching agreement with Sweden over the building of a 600 Mw reactor in the 1970s, political and economic troubles caused it to fall through.

It seems possible, therefore, that Turkey may just continue for the present with its 13Mw "swimming pool" research reactor at Kucukcemece near Istanbul. This is now being replaced by a 5 Mw research reactor at Istanbul University.

The Ministry of Energy, Mr Cemal Buyukbag, is adamant, however, that by next month he will have handed out orders for two reactors and officials are convinced that finding the \$500-1bn finance each plant will not undermine their ability to raise funds for other projects.

Turkey's present standing with international banks is good and whatever foreign loan is needed will come essentially from official credit agencies—disbursements being spread over many years.

Turkey's attempts to increase

TÜRKİYE İMAR BANKASI T.A.Ş.

established in 1928

In 56 Years
We have lost nothing of
Our Young, Dynamic, Active
Banking Spirit.
We have only gained
Experience.

Türkiye İmar Bankası T.A.Ş. International Division
Büyükdere Cad. 42-46 Mecidiyeköy - İstanbul - Turkey
Telephones: 173 12 40 (5 lines)
Telex: 22568 tr - 24774 tr

The economy

TURKEY 13

Exports boom
fizzles out

SO, what went wrong in 1983? In the previous two years, at a time when world trade was in the doldrums, Turkey doubled its exports. But last year the boom ended.

All those who had argued that Turkey could not base its economic future on the volatile markets of the Middle East began to say: "I told you so."

Certainly, part of the problem lay in Turkey's markets. The ending of clearing agreements with countries such as the Soviet Union had seen a slump in their interest in Turkish products.

The Ozal Government has been quick to send massive trade missions to some of its main trading partners. Some 200 businessmen have just come back from visiting Tehran with the Prime Minister and a similar embargo is planned to Libya.

Earlier, the Turks descended on Moscow hoping to repair some of the damage to Turkish exports caused by the ending of clearing arrangements.

But for the new Government marketing is only part of the problem. For Mr Turgut Ozal, the Prime Minister, the monetary policies and overvaluing of the Turkish lira practiced by his predecessor are the main reason for the setback in 1983.

He has reversed both of these. During his first four months in office he devalued the Turkish lira against the dollar by over 20 per cent and plans to use a realistic exchange rate as one of the

Foreign
Trade
DAVID TONGE

main ways of driving exports.

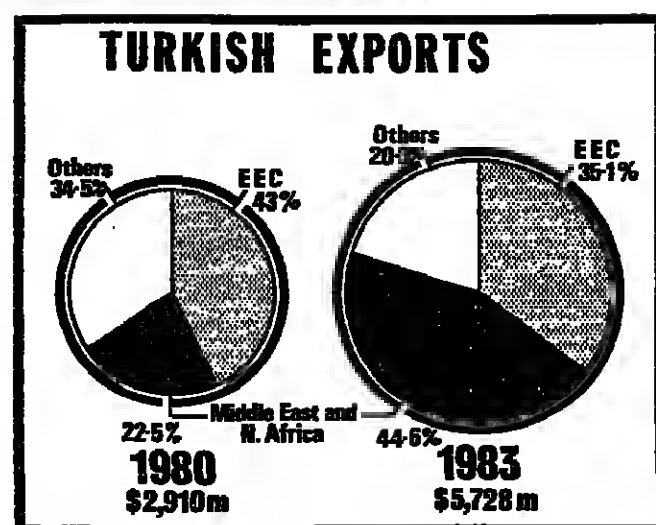
At the same time he has slightly simplified export regulations and increased the share of export earnings which exporters can keep abroad.

But he has coupled these measures with a series of moves which have had most of the exporting community up in arms against him.

The first is to wind down the amount of Government funds available for export credit: the Government argues that this credit should increasingly be provided by the banking system, rather than the Central Bank.

The second is to reduce the tax rebates granted for exports by one-fifth; a further reduction is due in September.

The third, and most controversial, is to give special privileges to a "rich man's club" of exporters, in particular stipulating that henceforth only groups which export over \$50m



in 1983 will be allowed to trade with Comecon countries.

The Government's intention is simple. It has seen how the ending of clearing agreements has led to a slump in Turkish exports to the Eastern bloc and wants to improve the balance of trade in this area.

It believes that companies which know export will be able to achieve this.

The move has upset the Eastern bloc countries who object to being prevented from dealing with firms which they have come to know and trust. It has also upset the small companies themselves.

One of the major trading houses admits that it is still finding resistance from its would-be clients in Comecon, but the Foreign Ministry's view is that the future is over.

However, Mr Nuh Kusculu, President of the Istanbul Chamber of Commerce, remains

extremely critical of the change. He argues that the large trading houses will take time to find their way round the market, that they are designed to export and know less about import, that setting the limit at \$50m was totally arbitrary, and that the decision showed a total lack of understanding of, say, the Soviet market.

"We sent a mission to Moscow last December. We saw there were queues in the shops for Turkish goods. The problem is not that we do not know how to sell. It is that the Russians do not have foreign exchange for our products. If we sell more of a product like hazelnuts now most likely it will be switched to other markets where we could have sold ourselves."

That said, the growth of the trading houses remains one of the more striking developments of Turkey's export scene.

Tariffs remain high

IT ALL started with bananas. Quick to take advantage of the Government's new import regime, two traders flew a dozen tons of "chiquitas" into Turkey in January. They were put on sale at 30 per cent above the price of their shrunken Turkish cousins. They sold out immediately.

Newspapers seized on this incident as proof that the liberalisation measures, introduced by the Ozal Government at the beginning of the year, spelt doom for Turkish products. Share prices on the embryonic stock exchange fell by up to 30 per cent at the spectre of competition. The little-known of Confederation of Banana Producers overnight became a household name.

Industrialists added their voice to the fray. Before long, the Government seemed to give in. Its new regime had ended the ban on banana imports and made them subject to licence. Now it made clear that few licences would be given.

Teething troubles

It was an inauspicious start to the Ozal Government's attempts to open up Turkey's notorious import regime. After all, if free trade could not survive the complaints of a few banana growers, how would it handle the protests of each fresh lobby group which opposed imports from abroad?

But, in the event, such early commotions have proved little more than passing teething troubles.

For as time has passed most Turkish producers have found they so far have little immediate cause to worry about what Mr Turgut Ozal, the Prime Minister, has described as a "complete change" of

the import regime. In practice, imports remain generally discouraged.

The key change in the new regime is that Turkey is now relying on the price mechanism, rather than quotas and bans to control imports. In the past, the Government put out two main lists each year, one saying which goods could be imported without approval and another stating which goods needed licensing. All other goods were banned.

Changing policies
on imports
DAVID TONGE

The Ozal Government has reversed this. It now has a banned list of some 250 customs headings, ranging from wigs, drugs and guns to numerous agricultural products and ceramics: it only allows imports of these on a case-by-case basis if they are to be used in production for export.

Import of a further 360 customs classifications requires permission. These items include a number of industrial inputs also made in Turkey. The remaining items can be imported freely—if you are prepared to pay the price.

Apart from tariffs, which usually remain high, a special levy has been introduced on many consumer goods, foodstuffs and tyres. The levy is to be used to finance mass housing.

Now, for example, each refrigerator import is not only subject to 60 per cent

customs duty and 4 per cent production tax, but also to a \$200 levy.

Municipal taxes and wharf dues also add to costs.

In general, domestic producers of consumer goods are more protected than before while producers of raw materials and semi-finished goods may have slightly less protection. The requirement for import deposits against letters of credit has been lifted by the government though is still required by almost all banks.

The Government says that its long-term aim is to reduce tariffs so that domestic industry is forced to become more efficient. It sees this year's import regime as a first step in this direction. But, in practice, it is only a relatively small step.

Moving slowly

One reason for the Government's moving slowly is because it has wanted Turks to become accustomed to the change from quotas to the price mechanism, from quantitative to qualitative controls.

Another reason is that it had to ensure there was no surge of imports to strain the country's fragile foreign exchange balance.

In practice, the tight money policy followed at home means that there is not much cash around to pay for an import boom and, if anything, the level of imports has been below last year's levels.

Indeed, fears that Turkey would be swamped by imports have so far proved as illusory as claims that the country has already ended the decades of protectionism which has swaddled the country's industry at the expense of the consumer.

GROWTH OF TURKEY'S MERCHANT FLEET

	1978	1979	1980	1981	1982	1983
Fleet weight, '000 GRT	1,185	1,204	1,235	1,443	1,912	2,232

Source: Lloyd's Register of Shipping.

Merchant fleet
expandsShipping
DAVID TONGE

THREE years ago Turkish-flag ships were carrying a mere 10 per cent of the country's cargo through Turkish ports, but Ankara's recent "fly the flag" policy is now beginning to pay off.

Last year alone the Turkish merchant fleet grew by 18.6 per cent to some 4m dwt, twice its 1980 size. The country is still paying an annual \$0.5bn to foreign operators, but officials are confident that by 1987 they will have achieved a target of 60 per cent of Turkish cargo carried by the country's own merchant fleet.

The country's state sector has encouraged this development. Last year 87 per cent of the 18.8m tonnes of cargo shipped by the state economic enterprises was carried in Turkish flag vessels.

At the same time, major incentives have been offered to Turkish exporters who use these vessels: they can deduct the full freight cost from their taxable income. But it was the cheap credit available in Ankara which was the major factor causing the Turkish merchant fleet to grow into a significant force at a time when the fleets of many of the traditional maritime nations were contracting. The growth of transit trade to Iran and Iraq has helped this process: Turkey earns about \$0.6m from such trade. Equally, the country's special relations with countries like Libya which

need Turkish sheep is now stimulating the purchase of suitable ships.

Will this continue? Shipowners are not so sure. They point out that the present Government has begun to reduce the amount of credit available as part of its general tight money policy. But other measures could ease the way for Turkish shipowners.

The Government has already shown its sensitivity to their concerns by stretching out existing loans to take the pressure off shipowners in trouble. Like numerous previous governments it has also cocked its ears to their requests that they be encouraged to buy tankers over nine years old and other ships over 14 years old.

One leading shipowner describes how he has told at least three prime ministers that such ships carry much of the cargo reaching Turkey yet Turkish legislation makes it almost impossible to purchase the cheap vessels available in the market.

"The last time I was in Ankara I was asked to write a report on this. I said I had already written three previous reports," he says wryly.

Here the authorities are caught between their desire to see more freight carried on Turkish-flag ships and their worry because 62 per cent of the fleet is over 10 years old. But one move which they propose and which is generally welcomed by the shipowners is a proposal to create a single under-secretariat for maritime affairs directly responsible to the Prime Minister. A dozen ministries and 30 other organisations now have some involvement in this area.

White hot technology...

From METAS, Turkey's largest private steel maker, capitalised at TL 4,000,000,000 with a production capacity of 400,000 tonnes/year.

Products

- 1a Reinforcing bars and rods 6-32 # mm
- 1b Ribbed reinforcing bars 6-32 # mm
- ST 70 bars 6-32 # mm
- Spring Steels 100x100 or 80x85 mm
- Wire Rope Steels 6-12 # mm
- Electrode Steels 6-12 # mm
- Plain Carbon Steel bars and rods in RST, SAE norms
- Low alloy steels 100-160 mm sq

METAS

İzmir (Metas) Fabrikası T.A.Ş. Kurumları, İzmir, Turkey
Tel. (011) 162 00 21 (10 lines) Telex 52351 metas

...red hot sales

From sister-company MEPTAS, the international trading house that markets METAS production worldwide, alongside exports of an extensive range of Turkish goods.

MEPTAS

Metas Export Properties ve Ticaret A.Ş. 1978 Yılı No. 4/1 Nispetiye, Beşiktaş - İstanbul
Tel. (011) 21 02 00-21 02 04 Telex 52352 metas

Nearest
to the
Middle-East...

Since its establishment in 1934, (as a subsidiary of Turkey's largest private bank, Türkiye İş Bankası) Turkish Glass Works Inc. has grown into an integrated group producing 35 different product lines in 20 plants.

The group is active in every aspect of glass manufacturing, from processing raw materials to production, marketing and exporting a broad range of finished goods.

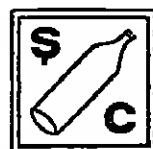
Fifty years of experience has provided our group with highly intensive production technology and a vast accumulation of know-how.

Today, according to consolidated gross earnings, we rank *fourth* in Europe.

On the basis of net glass exports, we are number *five* in Europe. And in float glass production capacity, we come in *fourth*...

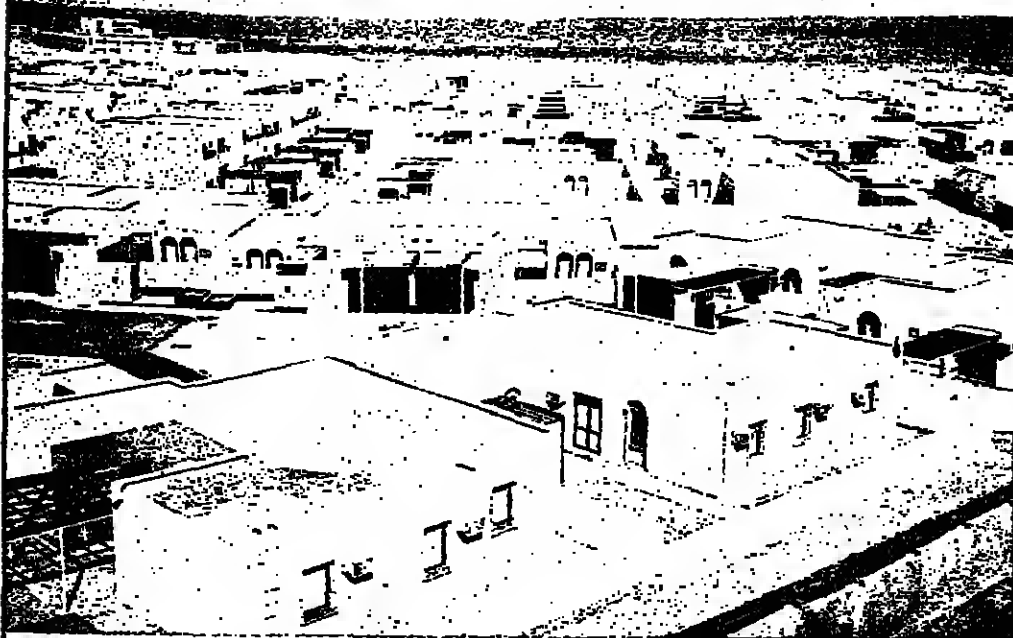
With its financial, commercial and technological expertise, Turkish Glass Works is an *ideal partner* for business in foreign markets: Nearest to the Middle-East... and to you.

Find out more about this advanced group.
Camhan, Barbaros Bulvarı Beşiktaş - İstanbul Turkey
Tel. 172 72 00 Telex. 23 828 PCAM TR.



Turkish Glass Works Inc.
"A major contributor to tomorrow's Turkey"

ahead in the world...



Enka Construction and Industry Inc.
 • the leading company of Enka Holding's more than 40 companies group • is the 24th among the largest construction companies in the world. Enka Construction and Industry Inc. has built highways, bridges, tunnels, pipe-lines, power plants, refineries, petrochemical plants, water treatment and desalination plants, cement plants, oil storage tank farms, quay walls, housing, villas and new towns in 4 continents and 16 countries, with its manpower of 12,000 employees.

ENKA CONSTRUCTION

• HEAD OFFICE:
 Enka İnşaat ve Sanayi A.Ş.
 Balmumcu/Beşiktaş-İSTANBUL-TURKEY Tel. 166 22 15
 Telex: 26 490 enas tr - 26 139 pima tr

• ENKA'S BRANCH OFFICES ALL OVER THE WORLD:

New York (U.S.A.)	Benghazi (Libya)
London (England)	Cairo (Egypt)
Hamburg (W. Germany)	Amman (Jordan)
Wiesbaden (W. Germany)	Baghdad (Iraq)
Belgrade (Yugoslavia)	Mosul (Iraq)
Algiers (Algeria)	Doha (Qatar)
Jeddah (Saudi Arabia)	Dubai (U.A.E.)
Riyadh (Saudi Arabia)	Tehran (Iran)
Medinah (Saudi Arabia)	Kuala Lumpur (Malaysia)
Jubail (Saudi Arabia)	Singapore (Singapore)
Tripoli (Libya)	Tokyo (Japan)

TURKEY 14

Major source of new contracts

IN AN attempt to create employment and improve Turkey's infrastructure, the new Government of Mr Turgut Ozal is considering ways to boost spending on public works by seeking foreign investment and credits, setting up a new housing fund, and raising capital from selling shares in national assets like the Bosphorus Bridge in Istanbul.

About TL600bn (\$1.88bn) will be spent this year from central and local government funds on projects within the ambit of the Ministry of Public Works, including roads, railways, ports, schools, hospitals and homes, an increase of about 10 per cent in real terms.

Mr Ismail Safa Giray, the Minister, is looking at ways to increase spending over the next six years, particularly on his main priority, highways. When other Ministries projects such as dams and power stations are added, Turkey's public capital investment rises towards TL1,000bn for 1984.

Public works had already begun to re-emerge as a major source of contracts in the last months of the general Government. After two years of tidying up the confused mass of 8,000 projects which were taken years to complete, some were dropped or shelved and work on priority items—mainly infrastructural ones—was speeded up.

Mr Ozal's Government ran into sharp controversy over its Savings Incentive and Acceleration of Public Investment Bill, passed at a turbulent all-night session of the National Assembly earlier this year. It was accused of stripping national assets and destroying the fabric of the Turkish state. The Bill has three parts:

• Selling shares in the income from installations like the Bosphorus Bridge and dams and harbours to small investors, but without property rights. The Government hopes to start this in June, after projects have been vetted by the National Security Council for their strategic importance.

• Selling shares in state enterprises like Sumerbank (textiles), the Post, Telegraph and Telephone Administration, and Turkish Airlines.

• Leasing to major investors the operational rights, and the right to take the income, of items like state mines, oil reserves and some infrastructural facilities.

The Opposition argued that allowing foreigners to take shares in state installations was not only unwise but probably

Public works

BRIAN GROOM

unconstitutional. The centre-left Populist Party and Social Democrats have threatened to renationalise anything sold off. The extent to which foreign investors will be interested in traditional Turkish preserves like roads remains to be seen. The Government is talking about building more toll roads and bridges, with the contractor granted the operating rights for a period to recoup his investment—or at least the foreign capital portion of it.

Another possibility is for Turkish companies to seek foreign loans. They have been reluctant to do this as the devaluation of the lira has left them with debts in the past, but the Government is introducing an exchange rate insurance scheme for foreign loans. Another problem has been delays in payment by the central government but Mr Kaya Erdem, the Deputy Prime Minister, says: "In big investments, which are mainly public sector ones, we will introduce a payment system with bonds and see to it that payments to contrac-

tors are made with no more than three months' delay. The monthly interest rate will be 2 per cent."

He adds: "The contractor will have the opportunity to transfer the bond into cash when he is tight in the money markets. We will try this system first in the highways, and the State Hydraulic Works (DSI) because Turkey cannot withstand any delay in the transport and energy sectors."

The Bosphorus tunnel will be an important test of Turkey's ability to attract foreign capital for public works. The U.S. Agency for International Development is contributing an initial \$12m towards a new feasibility study of a \$1bn tunnel and a 6-mile metro line under Istanbul.

The Government hopes it will lead to a Turkish-American joint venture, most of it covered by U.S. credits. The project would connect the railways of Europe and Asia Minor, and ease the city's traffic problems. The study is due to start in October.

The Second Bosphorus Bridge. The outgoing Ustun Government started up controversy last year by signing a \$6m design contract with Freeman Fox of the UK for a new bridge in Istanbul. The existing one designed by the company 10 years ago used the same reinforced box girders as Freeman Fox's Severn Bridge in England, which has been criticised for its safety. The company defended its Severn design. The new bridge will probably be similar to the first, with some innovations.

The award was strongly criticised in private by U.S. officials in Ankara who had



In charge of a \$2bn budget: Mr Safa Giray, Minister of Public Works. He is one of the Istanbul Technical University graduates who dominate the Government

expected it to be awarded to an American contender whom they claimed submitted a cheaper bid. The new bridge will be three miles north of and marginally shorter than the 3,520 metre span of the first. The design is due to be completed in March 1985. The existing bridge suffers heavy congestion at peak hours.

The Eastern Trans-European Motorway. This will link in with the second Bosphorus Bridge. The Government is giving priority to a 200 km stretch from Silivri to Adapazari with the bridge at its centre, and costing up to TL1,500m (\$470m) including the bridge. Designs for some parts of it are ready.

The TEM is a 6,200-mile project linking Gdansk on the Baltic with the Caspian and the Gulf. One-third of it would be in Turkey, eventually costing more than \$7bn. It would share the Istanbul to Ankara route of the existing E5, and then split into two branches, one to Tehran and the other to Baghdad.

The E5 Highway. Work continues on upgrading stretches of this road which connects Western Europe via Sophia, Istanbul and Ankara to Syria and the Arab world. Sections between Istanbul and Ankara are being widened into a four-lane carriageway.

Railways. Work is progressing slowly on a new and more direct line between Ankara and Istanbul, cutting 100 miles off the present route. It is due to be finished by 1985 but at the present rate it will not be ready before 2000. It would quintuple capacity and eliminate the bottleneck which causes goods to spend up to a month in transit through Turkey.

Second priority

Housing. This is the Ministry of Public Works' second priority. A new TL200bn-a-year fund is being established from a levy on cigarettes, drinks, some imports and foreign travel, which will fund grants of up to 50 per cent for people who build homes. The aim is to build 150,000 homes a year to house some of the swelling populations of cities like Istanbul, which is growing by 200,000 a year. The Government accepts that the money is far from enough to deal with the problem.

Culakova region. The Government hopes the World Bank will contribute a \$300m credit to provide better sewerage, housing, and roads for fast-growing urban settlements in this area of southern Turkey, starting in 1985.

A long-awaited national dream

TURKS will not believe it until the turbines finally start to whirl but the nation's long-discussed dream—the \$2bn Ataturk dam and hydroelectric plant—has come a step nearer to realisation. Contracts have been awarded and major civil works have begun.

The state water authority, DSI, is sticking to its aim of completing the project in 10 years. By that time another 12m Turks will have been born into the world. A year's delay, it is estimated, would lose Turkey TL 81bn (\$253m) worth of electricity and 1.4m tons of cotton output.

The dam is the country's most important exercise in public works. The aim is to irrigate the arid Ufuk Plain in the south-east well enough to reverse the migration of people to the cities, double Turkey's crops of rice, cotton, sugar beet and vegetable oil, and produce surpluses to feed and clothe the Middle East.

If completed, the scheme will generate 8.9 kwh of power a year. The dam's rock-filled, 190m-high wall is intended to create a lake 817 km square, containing 48.7m cubic metres of the Euphrates.

The Government's original plan was to complete it by 1987, but negotiations with an international consortium on credit terms broke down in the late 1970s. Now the aim is to commission the first 300 Mw power unit in May 1991, with the other seven following at five-monthly intervals.

The scheme still generates a whirl of controversy, along with scepticism by the Turk-in-the-street about how quickly it will be finished.

Surprise was caused last October when the general's Council of Ministers, against the advice of DSI, gave the civil works contract to a group of three small Turkish companies led by Palet İnşaat of Istanbul.

The Ataturk Dam

BRIAN GROOM

Swiss need to keep these companies' plants busy until 1993, and also shows that Turkey's growing creditworthiness is making it easier for suppliers to find credits.

DSI is optimistic about getting an extra \$200m in foreign exchange which will be needed for construction equipment, and the TL 30bn-40bn in local currency required each year from the national budget. The access road and construction camp have been finished, and diversion tunnels will be completed next year.

The water authority's real headache is the related Ufuk irrigation tunnel. It was begun in 1977 but is 1½ years behind schedule. Its planned completion date of end-1987 is unlikely to be met.

Dogus, the original contractor, was released in 1979, after spending TL 3.5bn, and the work was passed on to the Akpinar concern. There is now a row between DSI and Akpinar about the many problems, including financial and technical ones, which have caused further delay.

The Ataturk dam has raised tricky diplomatic issues with Iraq, Syria and beyond Aleppo, gives them the power to tamper with the river's flow on a potentially catastrophic scale before it reaches Iraq.

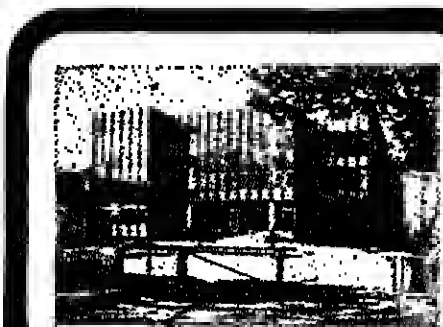
Upstream of the Ataturk site, Turkey's Kahin dam, which began operating in 1974, has been more than doubled in capacity to 1,380 Mw. The Karakaya dam in the middle—delayed three years in the late 1970s because of a foreign exchange shortage—should be finished in autumn 1988.

DSI has 13 other dams under construction and hopes to spend TL 1,000bn on completing them over 10 years. With Ataturk and Karakaya, this would add 6,414 Mw to the total 3,220 Mw capacity provided by the present 46 hydroelectric plants. Designs have been made for another 15 plants, but it would take a further 250 on top of these to realise the full hydroelectric potential of Turkey's many rivers.

Turkey has so far irrigated 2.7m of its 8.5m economically irrigable hectares of land. DSI plans to spend TL 1,500bn on adding another 1m hectares to this over the next 10 years. The authority's total budget for 1984 is TL 250bn. It tends to remain steady, in real terms, year by year.

The country's hydroelectric potential of 119 kwh a year is among the greatest in all Europe and Asia. So far it has tapped only 10 to 12 per cent of that.

10 YEARS IN FINE CHEMICALS PRODUCTION



OUR PRODUCTS

Amoxycillin Trihydrate
 Ampicillin Trihydrate
 Ampicillin Anhydrous
 Cephalixin Monohydrate
 Erythromycin Base
 Erythromycin Ethyl Succinate
 Erythromycin Stearate

Oxibla extracts
 Medazepam
 Sodium Citrate
 Sulfamethoxazole
 Trimethoprim
 8-APA
 7-ADCA

fako

FAKO İLAÇLARI A.Ş.

LEVEND, İSTANBUL, TURKEY
 TELEPHONE: 164 13 55 TELEX: 22222 fako tr
 164 86 37 22244 suvu tr

MESTAŞ Group of Companies

MESTAŞ
 IMPORT EXPORT CO.
MESTAŞ
 FOOD INDUSTRIES CO.
MESTAŞ
 CONSTRUCTION CONTRACTING CO.
MESTAŞ
 CORRUGATED CARTONS CO.
BAYAR
 TRANSPORT CO.
PINAR
 CANNING CO.
TUKSAN
 TISSUE PAPER CO.

OUR HEADQUARTERS:
 Cevre yolu cıyaz Göküzle İshani Kat:1
 Daire 6 Mecidiyeköy İstanbul-Turkey
 Telex: 24 848 meab tr-26 260 meax tr
 Tel: 172 59 30

The leader of growth in exports

OUR EXPORTS

FOOD STUFF IN GENERAL:

Tomato paste
 Canned food, jams, marmalades
 Ready meals
 Dried fruits
 Frozen, dried and dehydrated foods
 Cereals, pulses

CARTON PAPER BOARDS:

Carton sheets and rolls
 Crafted test liners
 Corrugated cartons and carton boxes
 All kinds of labels and cigarette boxes
 Cement bags

TEXTILES:

Yarns - synthetic and cotton
 Printed materials
 Ready made garments
 Underwear
 Carpets
 Agents and dyes

LEATHER GOODS:

Shoes, suitcases, leather coats, military wear

CONSTRUCTION AND BUILDING MATERIALS:

Steel, cement, tiles, ceramics and sanitary ware

INDUSTRIAL RAW MATERIALS AND MACHINERY:

Chemicals
 Electric motors
 Industrial machinery spare parts.

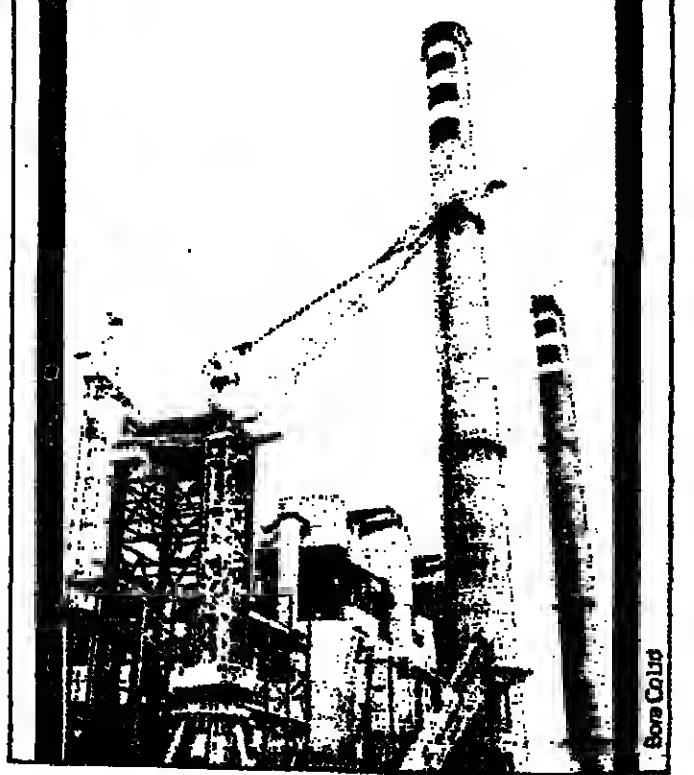
TRANSPORTATION

CONSTRUCTION CONTRACTING

TURN-KEY PROJECTS

MESTAŞ

CONSTRUCTION, ERECTION AND MANUFACTURING WORKS OF TURNKEY INDUSTRIAL PLANTS, POWER STATIONS AND PIPE LINES.



Industry

TURKEY 15

Turkish industrialists have faced major challenges in the past five years: labour troubles, energy shortages, a collapse of domestic demand, soaring interest bills—such are the problems which have come and, in some cases, gone

Critical voices are muted

AFTER NEARLY six months of Mr Ozal's Government, Turkish industry is beginning to get some perspective upon the changes it has introduced.

Not everyone is happy — some firms indeed are known privately to be close to bankruptcy—but there are surprisingly few critical voices. Even Mr Halit Narin of the Turkish Union of Employers' Unions has recently modified his previously very unfriendly tone where the Government's policies are concerned.

Turkish industry grew up in a hothouse with most foreign competition banned and with booming demand on the domestic market.

Since Mr Ozal's first reform package of January, 1980, the old easy conditions have gone for good.

Interest rates are high—the net rate to most borrowers is still said to be around 65 per cent on average when commissions and other charges are included. Nobody expects the era of cheap money to return and while Mr Ozal is in office, rates to depositors are likely to stay above the rate of inflation, thus keeping up the cost of money.

Domestic demand has been cut—though it is still surprisingly strong. Last year there was an unexpected upturn in sales of passenger cars, attributed to the lower interest rates of Mr Kafaloglu, (the previous finance minister). Since Mr Ozal returned to power, heavily subsidised items such as Nescafe and Danish Blue Cheese have been selling rapidly, following their appearance in the grocers' shops.

Nonetheless, most Turkish businessmen feel that they will have to export or survive in the long run. After 1980, exporting was made easy by high subsidies and tax rebates. These have been cut back since December last year.

Response from export sector

"The time has come when exporters have got to learn to stand on their own feet," says Professor Ekrem Pakdemirli, Mr Ozal's Under Secretary for Trade and Industry. Turkish exporters respond by pointing out that they do not enjoy sophisticated banking, market intelligence, and export insurance services which are taken for granted by businessmen in other OECD countries.

One major State bank—the Anadolu Bankasi—may become an export bank under plans announced last November. And banks such as the Pamukbank and the Uluslarasi are offering new services to exporters, but these are still fairly rudimentary.

Meanwhile, large scale firms are having to turn their attention, even at home, to business activities which were previously little known. Market research, marketing, and advertising head the list. Many of the longer-established groups are said to be reluctant to waste funds—as they see it—on such activities at a time when money is very expensive.

None the less, the major groups have all developed their own marketing divisions—though this does not necessarily mean more than giving a gran-

Adapting to a new world
DAVID BARCHARD

diose title to a managerial figure.

Advertising budgets are still notoriously meagre, with firms splitting their allocations between television advertisements at home and prestige advertising in the international Press in the hope that this will boost their image abroad.

With the scramble for funds dominating business life, it is not surprising that private sector investment has largely marked time over the last few years. Private sector investment which was around 50 per cent of total fixed investments before 1980 has been averaging around 40 per cent each year since then.

This is not to say that there has been no investment of significance. Most of the major projects announced over the last two years—including those in relatively troubled sectors, such as the motor industry, where both MAN and Mercedes of West Germany have announced joint ventures with Tuzmosan, the state motor corporation and mining, where Phelps Dodge is involved in a tripartite venture with the Etibank and Gama Endustri—have been joint ventures with foreign capital. Domestic investment concentrates chiefly on lucrative lines such as road transport, and is usually small-scale.

Despite all this, Turkish manufacturing is growing, not contracting. The sector grew 6.4 per cent in 1983, compared to 3.3 per cent in 1982 and 7.2 per cent in 1981. It is targeted to expand by 6.6 per cent this year.

Not everyone is convinced that all the protestations of anguish from the hard-pressed Turkish industrialists are equally genuine. Bankers remark that many businessmen seem to have been successful in transferring their problems to the banking sector—which has been tolerant towards many long-standing customers.

Early in 1984, managing directors of several leading Turkish banks were admitting almost nonchalantly that they and their competitors were carrying a burden of between 25 and 30 per cent on average of "non-performing loans" in their portfolios.

The extent of their liabilities was believed to be much higher in some cases. Defending banking policy on this point, banks would usually protest that the majority of their debts would be paid eventually.

"Hopeless debts are a very small percentage," said one bank owner. "I would put them at about five per cent or so."

How is the Government to avoid a domino-like succession of collapses? During 1983, the Uluusu Government and its Finance Minister, Mr Adnan Baser Kafaloglu, resolved the problem by exceeding the limits of their agreement with the IMF, increasing the volume of currency in circulation—and it is assumed (no one knows quite how) channelling the resulting funds to companies on the edge of bankruptcy. There are believed to have been 60 or 70 such companies, queuing up for Government assistance.

That avenue is now presumably closed. Mr Ozal is no supporter of a policy of aiding lame ducks and in any case, he now has a new and much tighter agreement with the IMF to guide monetary policy this year.

A measure of rationalisation in Turkey's industrial sector is long overdue. Ignoring the many thousands of firms which are local craft enterprises employing only one or two people and selling to regional markets, there are many medium sized enterprises which are no longer viable under new circumstances and which were systematically bought up by major construction groups after 1980 with an eye to the future.

Not all these groups are totally satisfied with the results. Enka, the best-known construction group, is said to feel privately that it went too

deeply into the Turkish market.

On the other hand, subsidised selling everything from fresh fruit to textiles in world markets are now an important part of Enka's overall operation.

Mr Ozal believes that Turkish firms should merge, when they get into difficulties. The problem is that the family ethos runs deep in Turkish business. There are some partnerships—but they tend to be the fruit of lifelong family friendships.

Mergers are little-known

Mergers, in the Western sense, are so far little-known and for some directors of struggling enterprises, it can actually be more profitable personally to allow their firm to become insolvent than to sell control of it at an earlier stage.

None of this answers the basic question of 1984 in Turkey: just how many firms are capable of surviving and adapting under the present conditions? The indications are that the number is a surprisingly high one and that there may be more funds in the economy for industry than businessmen—hoping for an end to high interest rate policies—will admit.

With the exceptions of the Kozanoglu-Cevusoglu group, all of the major names in Turkish industry have so far survived though sometimes after debt re-scheduling—and seem to be showing an resilience which can only bode well for the future.

Sector growing steadily

OCTOBER this year should mark a major step forward in the development of Turkey's plastics industry as the country's second petrochemicals complex at Aliaga is due then to begin operation.

Turkey's plastics industry has grown up largely along the lines favoured by the economic planners of the 1960s and 1970s. Small, scattered, and not very efficient private sector companies manufacture finished products at what their customers claim are high cost, using raw materials provided by State Economic Enterprises.

Plastics

DAVID BARCHARD

The country's first plant at Yarmica, near Istanbul, has been operating since the early 1970s. Capacity is 420,700 tonnes a year of which thermoplastics, including PVC and polystyrene, make up the largest proportion, 84,600 tonnes.

The remainder is largely made up of synthetic rubbers (SBR and CBR—45,600 tonnes), synthetic fibres, including caprolactum (25,000 tonnes) and ammonium sulphate for Turkey's politically important fertilizer industry (100,000 tonnes).

The Petkim operation at Aliaga will have capacity of 1,083,000 tonnes a year and Turkish planners hope that when it comes on stream about 89 per cent of the country's

raw materials will be produced domestically.

"We are going to try to export," says an SPO official. Petkim has already set up a marketing division and plastics processors are being encouraged to learn new ways of using raw materials. Aliaga is to produce a much wider range of plastics than Yarmica, including aromatics such as oxylene and benzene, and raw materials for plasticisers.

It is hoped the new plant will be operating at around 50 per cent of capacity before the end of the year.

Its construction has been one of Turkey's major public sector investments over the past decade, with total spending of TL 224bn this year alone. The project's external financing requirement of over \$200m has been met by more than 130 different agreements with British, Japanese, and American banks and finance houses.

When Aliaga comes on stream, imports of major raw materials items should fall sharply. PVC imports are expected to drop by 72 per cent this year and those of PE by 42 per cent.

Turkey will remain fairly dependent on imports of polystyrene, however, until an extension to the Yarmica works is built, planned for later this decade. Imports of PS will rise to 7,000 tonnes this year, growing by 133 per cent.

The private sector's role is essentially a secondary one, though polyvinyl acetate, plasticisers and stabilisers remain largely its domain.

"Turkey can be proud of these two complexes," says an SPO official. "They really show what Turkish technicians, engineers and workers can do without much outside supervision. By the year 2000, Turkey will be effectively self-sufficient in plastics."

Nonetheless, the picture is not an entirely rosy one. Apart from grumbles about prices, not all Turkish industrialists are happy about the quality of product on sale or the vagaries they face in obtaining deliveries. Some would like to see at least some importing being permitted in order to ginger up Petkim.

There is also the more fundamental question of whether Petkim itself might not be a suitable candidate for eventual "privatisation".

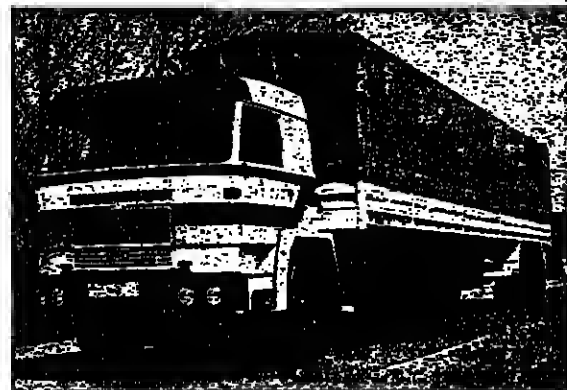
Difficulties common to all Turkish industry (there is said to have been a spate of bankruptcies among many of the smaller plastics firms in 1983), the sector is growing steadily.

M.A.N.

Super Power, Super Efficiency, Super Sturdiness.

Every M.A.N. incorporates vast experience and technical know-how in the field of engineering and vehicle manufacture and represents the right answer to the burning energy question. Even in the roughest conditions, in sweltering heat or bitter cold where only the best survive, M.A.N. reigns.

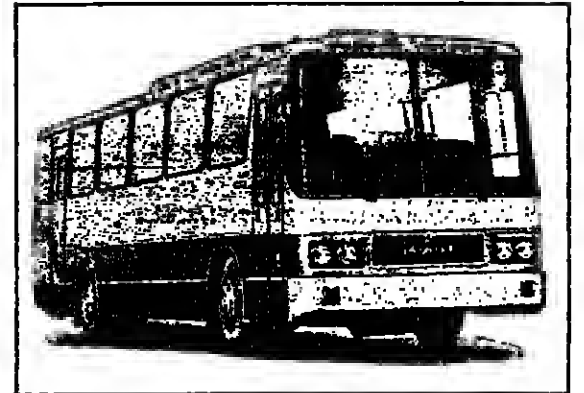
Because every M.A.N. is a SUPERMAN.



M.A.N. 26.281 DFS Tractor truck



M.A.N. 22.190 HN Truck



M.A.N. SR 240 Long distance touring coach

M.A.N.

Kamyon ve Otobüs Sanayi A.Ş.
Cırpıcı Yolu 10, Topkapı - İstanbul
Tel: 576 20 40 (5 hat); Teleks: 22367 man tr

الشركة التركية الليبية المشتركة للنقل البحري
TURKISH-LIBYAN
JOINT MARITIME TRANSPORT S. CO.



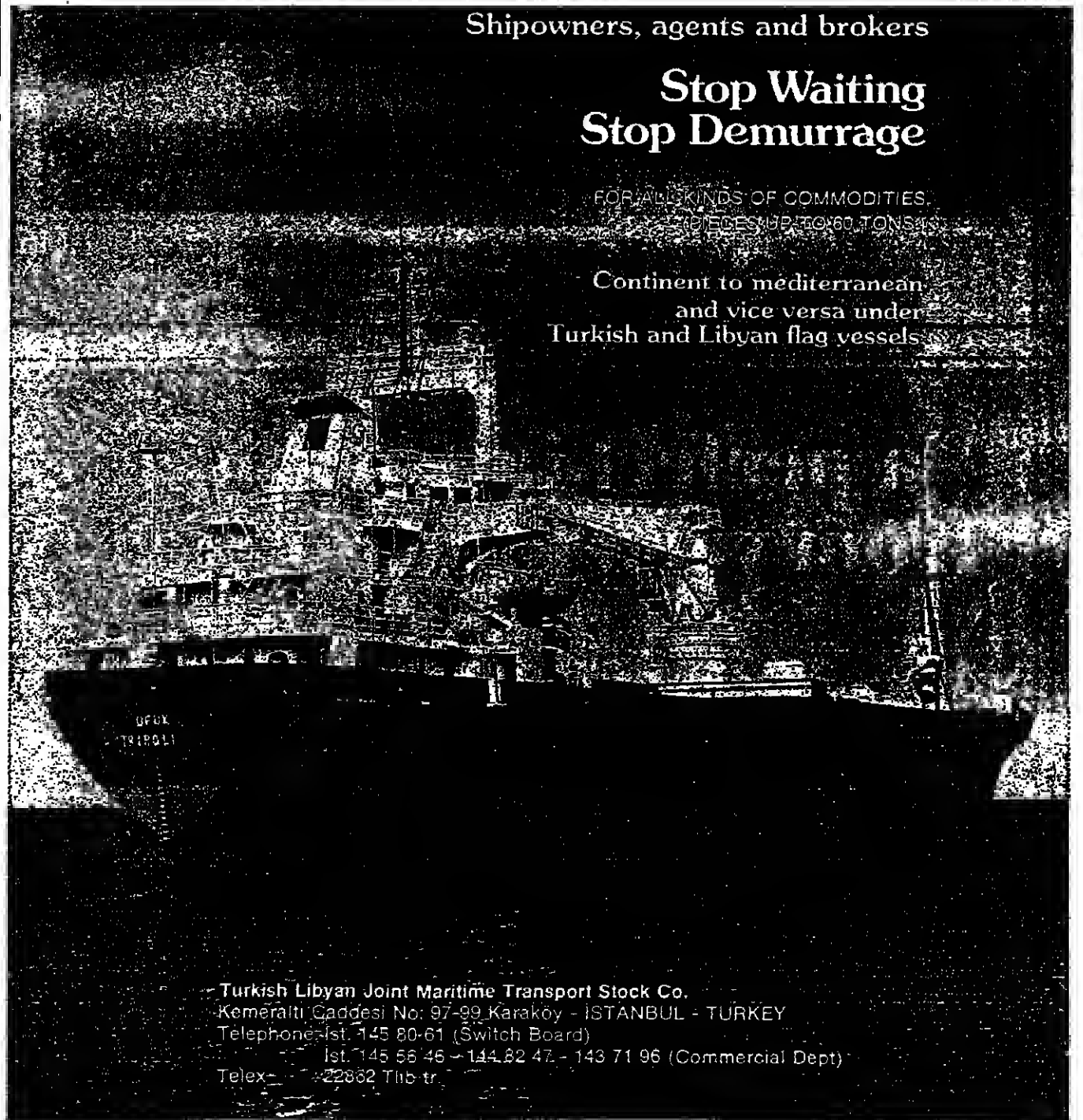
Shipowners, agents and brokers

Stop Waiting
Stop Demurrage

FOR ALL KINDS OF COMMODITIES

FROM 1000 TO 100,000 TONNES

Continent to mediterranean
and vice versa under
Turkish and Libyan flag vessels



Turkish Libyan Joint Maritime Transport Stock Co.
Kemeraltı Caddesi No: 97-99 Karaköy - İSTANBUL - TURKEY
Telephone: Ist. 145 80-61 (Switch Board)
Ist. 145 55 46 - 144 82 42 - 143 71 96 (Commercial Dept)
Telex: 22832 Tib tr



TÜRK EKONOMİ BANKASI A.Ş.

Efficient Commercial Banking in Turkey

GENERAL MANAGEMENT & INTERNATIONAL DIVISION
İskütlü Cad. 284, Ocakale Kar 13 BEYOĞLU-İSTANBUL
Tel: (1) 143 08 46 (1) 143 16 72
Telex: 22043 TEBU-TR

TURKEY 16

Cries of fright over freer car imports

The motor industry
BRIAN GROOM

TURKEY'S FLEDGLING motor industry, nurtured since the early 1960s behind a wall of protection, provides one of the stiffest tests of how far Mr Turgut Ozal can go in his professed aim of opening up the country to foreign competition. Plenty of voices warn of catastrophe if the Prime Minister moves too fast.

So far, he cannot be accused of doing that. The Government stopped a few manufacturers' heartbeats when it lifted the virtual ban on imports of built-up cars, as from January, but cries of fright rapidly became muted when they realised there would be no large influx of foreign vehicles.

Customs duties and levies are too high for any but the richest Turks to buy luxury vehicles, and a bread-and-butter 1,600 cc car costs about TL 3.5m (\$11,000) to import compared with paying TL 2m for, say, a Turkish-built Fiat of the same size.

Turkish workers returning from abroad were the only people hitherto allowed to bring cars in. Some increase is expected in the numbers imported, but not a great one. The Government would like to lower import duties at a future date. The industry urges caution.

"National policy must help the industry become more competitive in world markets. It is necessary to accept a

degree of imports, but the amount must not break the delicate balance in this sector," says Mr Ali Nizamoglu, general co-ordinator of Ercan Holdings.

Freer imports must go hand-in-hand with increased exports, say many manufacturers, but breaking into new markets takes time. Turkey exports one-tenth of the vehicles it makes. Last year the number of vehicles exported rose to 12,166 from 9,743 in 1982 but their dollar value fell slightly from \$134m to \$124m.

The bright spot was a rise in sales of tractors from \$26m to \$63m, mainly to Iran. Buses fell from \$44m to \$38m because of Iraq's problems and cars were down from \$19m to \$12m.

Turkey's motor industry is slowly recovering from slump which cut production of vehicles from 146,095 to 67,817 between 1976 and 1980. The market collapsed because inflation and economic stagnation hit sales, strikes and power cuts plagued production and a foreign exchange crisis prevented companies from importing necessary parts.

Last year's output of 118,702 vehicles was 26 per cent up on 1982 and Mr Hüsnü Yıldırım, secretary-general to the Automotive Manufacturers' Association, expects a 10 to 12 per cent rise this year. The first two months were 39 per cent up on the same period last year at 23,009 but capacity usage was still only 47 per cent.

Despite low profitability and capacity use, there is no shortage of new developments. Foreign investors are showing continued interest in a country where labour is cheap and the market has potential if the economy begins to recover.



Cahit Aral, Minister of Industry and Commerce, says the Government would like to lower import duties on foreign vehicles.

Ford is taking a 30 per cent (\$12m) stake in the Koc group's Otosan, which it has been associated since 1972. The company is spending TL 8m (\$18.8m) to produce the Ford Taurus from September 1985 with an eventual capacity of 18,000 a year, and has spent \$30m to introduce the Cargo 1312 lorry and start petrol and diesel engine production.

Mercedes Benz has taken a 36 per cent share in Otosan's \$30m project to produce lorries, engines and military vehicles at Aksaray. Renault is switching from the Renault 12 to the 9 at the Bursa plant it owns jointly with Oyak, the army pension fund.

Sabancı has proposals to produce 2,000 Mitsubishi buses a year under licence in a TL 1bn investment at Adana, and Mr Asil Nadir's Polly Peck is discussing the possible production of Daihatsu four-wheel drive cars, small service vehicles, medium-size buses and minibuses at Izmir or Manisa. Buses are one sector not plagued by over-capacity: existing plants have been working at more than 90 per cent of their capacity.

Twenty Turkish companies last year manufactured a total of 42,509 cars, 41,799 tractors, 24,336 lorries, trailers and pickups, and 10,058 buses and minibuses. All have arrangements with foreign companies, including most of the great names of the U.S. and Western Europe.

Economies
The units are small and likely to stay so, though the Government is considering a merger between state-owned Tumus and Turk Tractor, in which the private sector has a majority holding. Both manufacture Fiat tractors.

Economies of scale have never been a consideration in Turkey's motor industry, at first because easy conditions behind protective barriers allowed many companies to grow, and latterly because of a lack of capital on reasonable terms. The independent-mindedness of Turkish businesses, many family-owned, is also a factor.

The industry's main problem is demand. Fewer than two Turks in a hundred own a car. It costs about TL 35,000 a month to run one—beyond the means of most civil servants and affordable only for higher earners in the private sector. There is great potential for lorries: Turkey has only 200,000 in a country of 47m people.

The Automotive Manufacturers Association is considering a cautious upward revision of the 617,000 vehicles which it forecasts would be produced between 1983-87 in a recent study. If capacity use reaches 70 per cent there could be supply problems for some parts like brake and steering systems and gears, but a large number of Turkey's 1,000 motor component makers are also suffering from overcapacity.

MOTOR INDUSTRY DEVELOPMENTS

Company	Project	Location	Foreign connection	Value	Status
Anadol	Light-duty trucks	Istanbul	Isuzu		Re-organising factory
BMC	Switching to heavy-duty Volvo engines	Izmir	Volvo		Under study
Ercan	Lorry plant	Ankara	MAN	\$15m	Under construction
Ercan	Heavy-duty diesel plant	Ankara	MAN		Under construction
Otomarsan	Truck engines, lorries, military vehicles	Aksaray	Mercedes	\$80m	Approved
Otosan	Switch to Taurus car	Istanbul	Ford	\$19m	Re-organising factory
Otosan	Petrol and diesel engines; Cargo truck	Isuzu	Ford	\$30m	Completed
Polly Peck	4-wheel-drive cars, small buses	Izmir or Manisa	Daihatsu		Under study
Sabancı	Buses	Adana	Mitsubishi		Under study
Tumusan/Akmosan	Medium-duty diesel engines	Aksaray	Mercedes		Under construction

Manufacturers jubilant over record exports

AT A recent textiles promotion held under the aegis of Otis, a trade exhibition centre set up by private industry in Istanbul, the Balkan company, which specialises in manufacturing jeans, school uniforms and corduroy, paraded two dogs, dressed in blue jean tops, a humorous way of protesting against EEC quotas.

Despite these difficulties Turkish exports of textiles and clothing were worth \$179.4m in January this year, representing a 50 per cent increase over the same month last year. Such buoyancy is comforting to Turkish textile manufacturers whose sales abroad have shot up from \$27m in 1970 to \$1.3bn last year. Overall textiles last year accounted for nearly 30 per cent of all exports of manufactured goods.

Exports of cotton yarn were worth \$190m in 1978, \$230m in 1981 and \$160m for the first eight months of 1983; over the same period exports of ready-to-wear earned \$38m, \$302m and \$360m respectively and cotton weaves \$13m, \$32m and \$58m.

The picture for January thus suggests continued progress but, as one exporter wryly pointed out, "this year always starts well with the EEC—restrictions start appearing in late summer when some European countries see how successful we are."

No one has forgotten the great Turkish T-shirt invasion: 9.3m units in the first four months of 1982—which prompted a ban for the rest of that year. The Turks answered with a rather ineffective 15 per cent retaliatory tariff on EEC iron and steel. That has just

been cut to 5 per cent. In the ten weeks which followed the lifting of the ban, the Turks sold 10m shirts, or 10 per cent of total exports for 1982. Complicated negotiations with quotas introduced for eight types of shirts then restored a little order.

The Turks, however, have a case—the ban violated the country's association agreement with the EEC at a time when non-associate countries were

1982, to restrict Turkey's crude linen imports to 1,000 tons. ● Italy had stopped importing Turkey's crude linen until December 31, 1982. ● The EEC had stopped the import of ready-to-wear goods until October 15, 1982. ● The decision taken by France to ban the import of Turkish-made shirts and jackets. ● The EEC gave France the right to stop the free circulation of certain textile goods.

Textiles and clothing

FRANCIS CHILES

Turkish yarn export quotas to EEC member states in tons:	1982	1983
Germany:	28,245	26,180
France:	3,610	3,690
Italy:	30,488	30,636
Belgium:	13,590	13,680
UK:	3,820	3,940
Spain:	155	156
Denmark:	53	56
Greece:	59	62

Source: EEC Commission, 1984.

achieving far greater market penetration than the Turkish 3.4 per cent.

Furthermore, the quota agreed between Turkey and the EEC on cotton yarn, 77,190 tonnes for 1983 and 77,700 tonnes for 1984 is hardly different from the first ceiling on such Turkish imports imposed in 1977—76,000 tonnes.

Protectionist measures taken by the EEC during the past four years have been highlighted in the Turkish Press. These measures include: ● A 16 per cent deposit on cotton strapping goods, which the EEC started to collect from December 3, 1981. This deposit has turned into a 12 per cent anti-dumping tax since April 1982. ● Britain's decision, in May,

flooded the market was not very tactful, but then the Turks are new at the game and still learning. As for the EEC, its textile lobby carries much weight in individual countries as in Brussels. Turkish companies are, however, finding ways around the quotas—some of which appear quite effective, though the exact measure of this success remains very difficult to assess.

Unlike some other manufacturing nations, Turkey cannot turn to the Middle East so easily if she faces difficulties in selling to Europe. Apart from Iran which buys semi-finished goods for its own textile industry, most importers want finished goods.

TURKEY'S MAIN HOLDING GROUPS IN 1983

Main activities	Turnover TL bn	Investment TL bn	Profit TL bn	Exports \$m	Companies	Staff
Koc: Automotive, consumer durables	652	10	33.5	208	88/117	26,890
Sabancı: Tyres, textiles, food, cement, banking	610	26	n/a	183	39/90	28,500
Cukurova: Textiles, tractors, banking, contracting, cement, chemicals	370	9	n/a	237	/51	28,540
Enka: Contracting, trade, plastics, engineering, metal working	244	3	n/a	313	/41	23,523
Ercan: Automotive, building materials, chemicals, banking	160	8	8.5	33	/30	11,957
Dogus: Contracting, banking, food products, trade, tourism	141	0.5	1.8	101+	24/	8,142
Kintitas: Contracting, textiles, chemicals	128	5	11.6	30	n/a	n/a
Yasar: Agribusiness, fertiliser, tourism, chemicals	102	15	8.5	87	35/	6,500
Tekfen: Profile: White goods, electronics, construction	88a	1.8a	1.7a	53	20/	3,500
Anadolu Endustrisi: Automotive, beer	81	11	n/a	55	31/	6,000
Eczacıbası: Chemicals, medicine, construction	61	8	n/a	20	24/34	7,000
Transturk: Machinery, electronics	40	0	n/a	50	43/	5,000

+ Includes contracting revenues and tourist earnings. a) a TL250 per \$.
Note: These figures should be treated as indicative only and with some caution. Most are unconsolidated and some groups treble count a single item. The first figure is for wholly or mainly owned firms and the second includes minority shareholdings.
Source: Meral Tamer Cumburciyet, and company interviews.

Sector has 27,000 small businesses

METAL-WORKING is one of the oldest industrial sectors in Turkey. Indeed, much of it has still not emerged from the era of small craftsmen. Of about 27,000 firms known to be engaged in metal-working activity, fewer than 800 employ ten or more workers.

Significantly, 436 of the 800 are located in or around Istanbul which plays a disproportionate role in the life of this sector, just as it does in the rest of Turkish industry.

The role of the state is correspondingly small. One major public sector investment is under way at Gerede on the road between Istanbul and Ankara. The Gökmen A.S. plant, begun in 1976 and due for completion by 1985 or 1986, will provide construction industry equipment.

Many of Turkey's contractors have set up their own plants to build equipment (though the average Turkish building site relies on wood for both moulding and scaffolding purposes even today).

Demand grew by 5.8 per cent last year and is expected to increase by 6.1 per cent in 1984. Production, according to the State Planning Organisation, should rise by 7.2 per cent to reach TL 313bn.

As elsewhere, the aim remains self-sufficiency even today, with the hope that surplus production can be exported. Im-

ports were around \$261m in 1982 and \$232m last year. They are expected to rise by about 4 per cent this year, consisting mostly of items which cannot at present be manufactured in Turkey—a miscellaneous range of commodities from nail-clippers to certain types of boiler.

Exports dropped from \$107m in 1982 to \$84m last year, but this disguises what officials hope is a rapid trend towards the development of external markets. Before 1980, there was only a trickle of sales abroad. Mr Ozal's reforms produced a

35 per cent leap in exports almost immediately.

The obstacles remain quality control and the small-scale nature of production. The overall profile of the sector has not changed greatly in a decade and the rise of larger units and the gradual disappearance of smaller family craft firms does not seem to be happening fast. There are a few exceptions to this generalisation—Sungurlu, for example, are Turkey's largest makers of boilers and producers of construction industry materials are developing steadily.

The general malaise of Turkish industry—underutilisation of capacity—affects metal-working too. Capacity utilisation this year is expected to be about 55 per cent, which represents an improvement on much lower figures two years ago but is still agreed to be unsatisfactory.

The scattered nature of production makes the collection of reliable statistics rather difficult, while innate traditionalism combines with administrative problems, to make it difficult for the Government to foster change. Industrial extension projects, regarded by international agencies as being largely ineffective, could do more to

stimulate change. So, too, could better regional policies. The over-concentration around Istanbul is a natural consequence of the proximity of supplies, customers, and infrastructure, but some economists would like to see the encouragement of medium- and small-sized ventures in the hinterland of Anatolia, especially in the under-industrialised east where most industrial activity at present consists of ramshackle state enterprises located there for political reasons.

The proximity of the Middle Eastern markets for Turkey's contracting companies might be a partial inducement for firms to set up plants in the provinces if other incentives were sufficiently strong. In fact, significant amounts of construction industry metal equipment is now produced in or around Ankara because of its closeness to the Arab world.

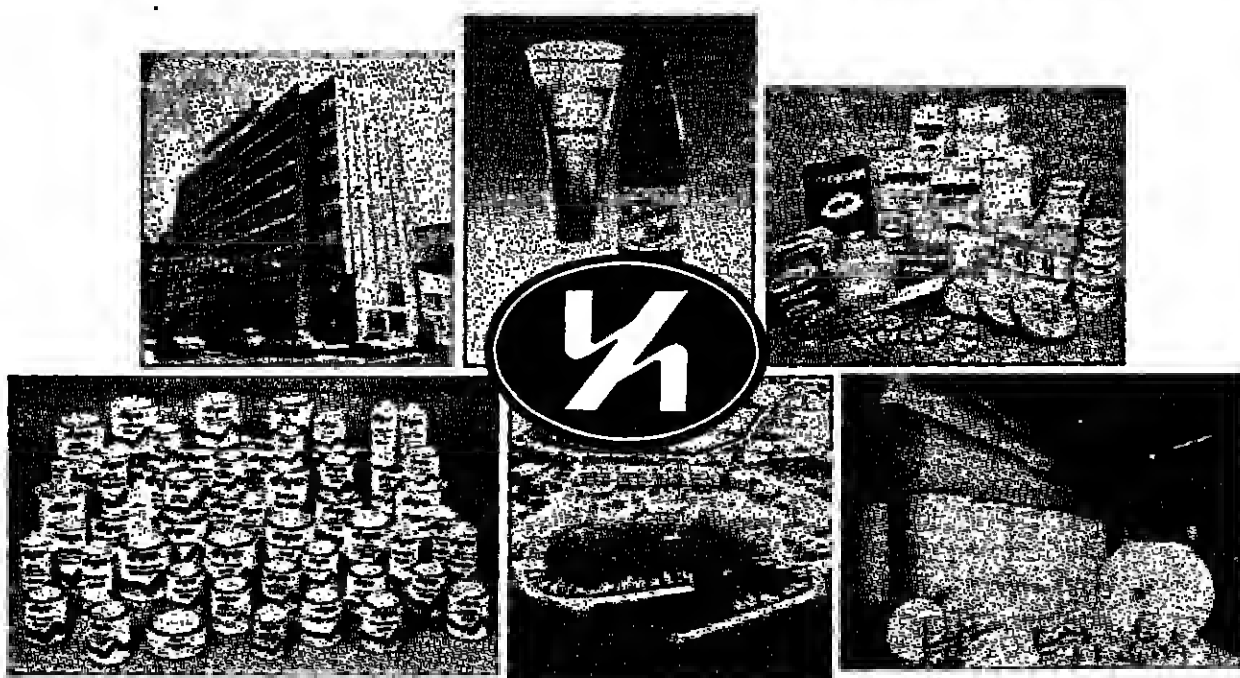
One catalyst for change could be foreign investment. A few Turkish firms have set up partnerships with foreign companies, but they remain very much the exception. In general, this looks like a sector in which the aspiration for self-sufficiency has been easier to achieve than concentration and growth.

Yaşar Holding Corporation

"Prepares today for a better tomorrow"

As the organization that best knows how to pinpoint Turkey's economic needs and rationally approach their fulfillment in the creation of services and products, Yaşar Holding stands at the forefront of the Turkish economy. Yaşar Holding. Each and every one of its installations has been the first of its kind in Turkey. The first Turkish paint factory, the first private-sector brewery, the first sterilized milk plant, the first

integrated meat and animal-feed plant, the first 1000-bed tourist facilities in Turkey—all came from Yaşar Holding. Believing that Turkey's economic future lies primarily in the agro industry, Yaşar Holding has invested heavily there, with further involvement in such diverse areas as banking and insurance, construction, machinery and equipment, chemical fertilizers, canning, transport, travel and tourism.



Yaşar Holding Corporation

"The Most Creative and Comprehensive Company of Turkey"
Sokut Fetihbey Cad. 120 IZMIR/TURKEY Telephone: 122200 (10 lines) Telex: 52203 year tr.

"a perfect integration" from yarn to ready-wear

CRIMINAL AND CIVIL
HARMONY OF COLOURS
TRADITION AND FASHION

100% COTTON POLYESTER/COTTON POLYESTER/VISCON. FIBRE
READY-TO-WEAR/HOME TEXTILES

BOZKURT

MENSUCI SARAYI

Industry

TURKEY 17

Excessive red tape checks development

Tourism
FRANCIS GHILES

TURKEY remains a land of adventure — and visitors from abroad often find that their first surprise comes when flying with Turkish Airlines, TAY. The airline is famous for rescheduling flights at short notice and an imperious attitude to its passengers, but it is the flying habits of its pilots which remain the most remarkable feature of the company.

Most of them served in the military airforce. Some, it is said, delight in flying their civilian craft as if they were military planes. The result is not always welcomed by passengers.

Having cleared that hurdle, the visitor will then have to face Turkish taxi-cab drivers; in Istanbul they drive their cars as if slowly slalomming down ski slopes. What with the bad surface of the roads and other imponderables, reaching your hotel can turn out to be quite entertaining.

While Istanbul has recently acquired an elegant new international airport in place of its former rather large Mianan hut, Ankara airport is more akin to a landing strip than a real airport.

Much scope for development

That Turkey is — in terms of tourism — under-developed, is obvious from even a cursory glance at the figures: 1.5m tourists visited Turkey in 1982, 1.6m last year.

Tourism earned the country a net \$281.3m in 1982, a 7.5 per cent rise on 1981; that is below 10 per cent of total exports. Local and foreign investment in tourism has been hovering around the equivalent of about \$100m these past four years, and bed capacity only amounted to 55,500 in 1982, 65,000 in 1983, below that of Tunisia — a country a fraction of Turkey's size.

Senior Turkish officials remain very ambivalent towards tourism, even though they pay lip service to its development. Meanwhile, the many Europeans who know how beautiful this vast, open-air museum of a country is, secretly pray that it never meets the fate of its Greek neighbour.

The reasons why tourism has not grown more quickly in the past ten years have as much to do with incompetence and bureaucratic muddle than with any desire to keep the foreign dollars out.

There is little doubt that the visitor to this particular state office in Ankara finds more disorganisation than planning.

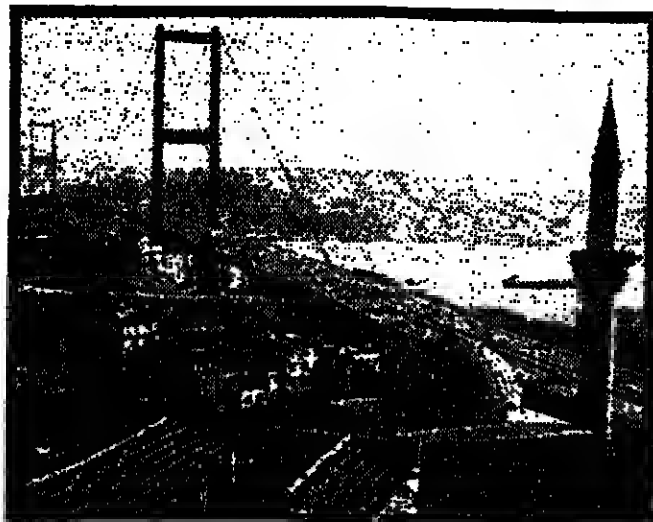
The manner in which the three best hotels in Istanbul, the Etap-Marmara, the Sheraton and the Hilton, recently joined by the new officers' club — deface the skyline of what remains (despite the decaying state of many roads, bridges and buildings) an enchanting city, suggests that a rapid growth in tourism, and hence a boom in hotel building, could wreck the appeal of those towns.

There exist a number of projects to build new international-class hotels in Istanbul and Ankara; the way the eventual decision is reached remains tortuous, quite apart from the fact that it usually takes years to decide, anyway.

Ankara has only one international-class hotel, the Buyuk Ankara, which needs redecorating but offers good service and food. From its top-floor restaurant the visitor enjoys an unequalled view of the messy sprawl that is Turkey's modern capital city.

The hotel is, like many other large ones in the country, owned by the Turkish Civil Service Pension Fund.

In Istanbul, the Etap Marmara, Sheraton and Hilton all compete for the same international clientele. The latter, however, could do with better food and more efficient service



The Bosphorus Bridge, Istanbul

all round; the staff in the restaurants and reception appear to think that keeping their guests waiting is part of the price.

The Government has, over the years, offered a number of incentives to those companies interested in developing hotels: land at low rents for up to 99 years, basic infrastructure in development areas, long-term credit at subsidised rates of interest, up to 60 per cent of the project cost and exemption from property construction tax for up to five years.

Many companies have, however, syphoned off money, lent by the state, into other activities — when it is not red tape with which private investors have to contend, there often appears to be a total lack of state control on where state monies go.

Other problems also occur: a law was passed late in the 1970s forbidding the building of hotels on the edge of the coast so that some new developments are now legally not allowed to operate — though in practice, probably will be able to do so.

The biggest development now going ahead is centred on South Antalya where, with the aid of the World Bank and others,

25,000 new beds are due to be built.

This province was thought to be so beautiful in ancient days that Mark Anthony offered it to Cleopatra as a wedding gift.

To the West 10,000 beds are planned at Koycegiz near Dalaman airport and to the East 11,750 beds at Side, an old slave market.

Projects more specifically geared to the middle East market are going ahead, notably at Bartin on the Marmara coast. Meanwhile, the area around Tarabya on the Bosphorus is slowly turning itself into a mini-Beirut, complete with its gambling parlours, loud music and hotels: greatly enjoyable, but not for family holidays.

Other projects are also seeing the light of day: the German W. Bensch company has leased the island of Karadağ, 3 kilometres from Bodrum, for 49 years at \$40,000 a year. It will build five hotels, a marina, a helicopter pad and a large swimming pool.

A factor hampering faster development has been Turkey's considerable lack of infrastructure. A new airport was recently opened at Dalaman, on the southern coast, but, by the standards expected by most

tourists, resorts can still be a long way from the terminal at which they enter Turkey — and the roads are not up to the expected standards.

Horror tales about Turkish hotels abound from hot water flushing out of toilets instead of showers, to serious over-booking which forces visitors to resort to smaller hostels whose delights do not include a high standard of hygiene.

These stories may often be true but the Turks are among the most courteous and hospitable people around the Mediterranean.

Furthermore, the joy of eating in restaurants where none of the neighbouring tables are speaking a language you can understand gives an edge to a Turkish holiday which the Costa Brava and Greece cannot match.

Land of historic treasures

For those tourists who are not simply in Turkey for a tan, then the country offers a fascinating variety of sites and foods. South of Antalya, the coast of Mersin has some impressive castles, such as Silifke, but the real treasures lie inland around Konya and, further to the east, in the more remote provinces of Van and Kars.

Konya which stands on the site of the city of Catal Huyuk, which flourished in 6,500 BC, was the centre of Sefuk power in the middle ages before the Turks conquered Byzantium. It is a centre of early Turkish architecture which strikes a delicate balance between purity of line and intricacy of decoration.

To the north east of Konya lies the surreal landscape of rock caves, eroded out of volcanic rock that is Cappadocia. Here are to be found dwellings built out of rocks which are entered from the roof and the rock chapels of Goreme.

Further east, the Anatolian plateau gives way to more mountainous terrain, a wealth of small towns that bear testimony to bygone civilisations.

At Akbank, we like the facts we face

Akbank is one of Turkey's largest, most experienced and energetic privately-owned financial institutions.

Capital : \$ 53.5 million

Reserves : \$ 124.7 million

Profit (after tax) : \$ 28.2 million

We stand as the cornerstone of an industrial and agricultural complex that include Turkey's most powerful insurance group as well as 64 of the nation's.

But that's not all. With a staff numbering 10,000, a network of 602 domestic branches and representative offices in New York, London and Frankfurt, Akbank offers you the services you need, where you need them. And... Akbank is the only Turkish bank to have a fully owned subsidiary abroad, Ak International Ltd. of London. At Akbank we like the facts we face

AKBANK

AKBANK HEAD OFFICE:

Maslak Mahallesi Cad. 85-89
Fındıklı - Istanbul
TURKEY
Phone : 145 42 20 - 144 87 40
Telex : 24134 akbank tr

AKBANK INTERNATIONAL DIVISION

Iskenderiye Cad. Zambak Sok. 5
Parrakopis - Istanbul
TURKEY
Phone : 144 56 03 - 145 60 76
Telex : 24134 akbank tr

FRANKFURT CENTRAL REPRESENTATIVE OFFICE

Kaiser Str. 41
6000 Frankfurt-Main 1
W.GERMANY
Phone : (0811) 25 25 03 - 25 16 27
Telex : 412116 akbank d

LONDON REPRESENTATIVE OFFICE

48-54 Moorgate
London EC 2R 6 EL
ENGLAND
Phone : (01) 838-1366/7
Telex : 881230 akbank p

NEW YORK REPRESENTATIVE OFFICE

400 Park Avenue
New York N.Y. 10022
U.S.A.
Phone : (212) 832-1212
Telex : Akbank 667711

Telephone system in line for major improvement

Electronics
BRIAN GROOM

THERE IS hope yet for users of Turkey's chronically congested telecommunications system.

ITT, the Turkish Post Office, will shortly — after a recent hiccup — place with a foreign company an order for digital telephone exchanges to be manufactured in Turkey, worth \$300m over five years, thus accelerating the growth of the country's youthful electronics industry.

The waiting list for telephones in Turkey can be up to 14 years, according to the more fanciful estimates, and when you have got one it seems to take as long to put a call through. PTT plans to change that by spending \$60m over 10 years in a telecommunications "master plan" to raise the ratio of telephones per 1,000 people from 47 to 140.

Turkey's plan includes installation of an automatic dialling system throughout the country, a 1,000-channel ground station for international calls, a new telex system, a data transmission system, and connection of the country to the European telecommunications satellite.

PTT's intention to place an order for 3.4m digital exchange lines is a crucial part of the plan. It makes up the second half of the country's requirement for digital exchanges; a contract of similar size was

awarded last year to Netas, the 16-year-old joint venture between PTT and Northern Telecom of Canada.

The hiccup occurred when the Government said negotiations were being re-opened, after ITT, the U.S. multinational conglomerate, claimed it had won the contract. With ITT executives still protesting that a "letter of award" made the order theirs, Turkish officials accused the company of making a premature announcement and said it was still open to other competitors such as L. M. Ericsson of Sweden and Siemens of West Germany.

The issue has become caught up in a difficult international situation. At one point Turkish officials wanted ITT to help persuade the U.S. Congress not to make payment of U.S. aid dependent on Turkish conditions over Cyprus. Now the Government seems mainly interested in obtaining better terms.

Plans for 500,000 lines a year

If the ITT deal is finally confirmed the company expects to take a 20 to 35 per cent stake in the PTT's subsidiary Teletas and within five years will be producing 500,000 lines annually at Teletas's Istanbul plant. Apart from exchange lines, ITT would produce wireless telephone systems for Turkey's 47,000 villages, up to 3.5m subscriber telephone sets, pay phones, and a complete range of transmission products. Although the initial phase is worth \$300m to ITT, over 10 years it could reach \$900m.

Turkey is grasping the importance of electronics, and new developments are emerging rapidly — not as fast as in Western Europe, but faster than in the Middle East. They use the pool of talent created by the country's best universities. Ankara's Middle East Technical and Istanbul's Boga-zici.

Local companies which hire graduates from these institutions have hitherto found it difficult to hang on to them as many have sought jobs in Western countries, but there are signs that the "brain drain" is starting to be reversed. ITT proposes to bring to Istanbul several Turks currently working in its U.S. and European operations.

The assembly side largely dominates Turkish electronics with about 20 companies active in the field, including eight assembling television and video sets. These are to be joined by Mr Asil Nadi's Polly Peck which is to make Ferguson colour TV sets.

There is scope for expansion of component manufacture.

Most items made locally are the simpler ones, though ITT's colour TV license, Meta, for instance, makes its own tuners — a fairly complicated part — and imports only colour TV diodes and integrated circuits.

The state electronics corporation, Testas, has plans to manufacture more advanced components like capacitors and resistors, but it aims to make semi-conductors with Exar Corp of the U.S. — starting with transistors and perhaps moving on eventually to integrated circuits.

In the private sector there is scepticism about whether Testas will achieve its aim. One public sector company for which there is wide respect, however, is Aselsan, the military electronics company. Its profits rose to TL 366m (\$114m) last year from TL 200m in 1982, on sales up from TL 1.6bn to TL 5bn, and the company plans to build a second factory in Izmir.

Netas, which makes private telephone branch exchanges and handsets as well as switching systems, is also highly profitable. Last year it made TL 3.6bn on sales of TL 10.6bn. Its plans for export have got off to a start with small orders from Pakistan, Jordan and Libya, and Netas is bidding against five companies for a \$50m switching equipment order from Pakistan's Telephone and Telegraph Department.

There is scope for ventures to be set up in a vast number of fields such as industrial and medical electronics in Turkey. Most major groups are examining it, weighing the potential for eventual profits against the two to three year grace period before investment begins to be recouped.

"It is an unconquered jungle," says Mr Celasin Egel, general manager of Gama Electronics, established late in 1982. Companies complain of some restrictions and impediments.

Gama, which makes security devices, plans to expand by selling taximeters in competition with Testas, but 3,000 have lain unsold in a warehouse for months because of delays in getting permission from the police authorities.

Only one Turkish business has so far begun computer assembly, Biltek of Ankara, which is producing Kinzie mini-computers. Some electronic engineers predict a growth in computer assembly in future years, but although the market is growing it is crowded with 120 companies selling different types of imported hardware. The main problem in the computer sector is a lack of adequate software back-up.

Sezai Türkes Feyzi Akkaya Construction Co.

STFA



in engineering since 1932

Istanbul-Turkey

TELEX: 22403 - STFA TR

GEDEN LINE
regular liner services v.v.
from antwerp, rotterdam, bremen,
hamburg and middlesbrough to
all turkish ports
on carriage to middle east countries

- geden line through bills • fast • competitive
- efficient service • projects • general
- containers • heavy lifts • reefers
- freight also in turkish lira

GENERAL DENIZCILIK HAKKIYATI A.S. ISTANBUL TEL. 1455831

general agent
geden lines b.v.
rotterdam tel: 362886

agent
Johannesburg & huysen b.v.
rotterdam tel: 361511 tx: 21072

antwerp agents
grisar • velge n.v.
tel: 3-2230 411 tx: 35296

uk agents
marin stephens & co.
liverpool
tel: 051 - 2363752
tx: 629082

hamburg agents
unimar linienagentur gmbh
tel: 40-30060
tx: 2163841

THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY



THE CENTRAL BANK OF THE REPUBLIC OF TURKEY

TÜRKİYE CUMHURİYETİ MERKEZ BANKASI

U.S. \$300,000,000
 MEDIUM-TERM CREDIT FACILITY

GUARANTEED BY

THE REPUBLIC OF TURKEY

TÜRKİYE CUMHURİYETİ

LEAD MANAGED BY

AL BAHRAIN ARAB AFRICAN BANK (E.C.)
 ARAB AFRICAN INTERNATIONAL BANK
 CITICORP CAPITAL MARKETS GROUP
 LIBYAN ARAB FOREIGN BANK
 MORGAN GUARANTY TRUST COMPANY
 OF NEW YORK
 COMMERZBANK
 AKTIENGESSELLSCHAFT
 ORESNER BANK AKTIENGESSELLSCHAFT
 MELLON BANK

ARAB BANKING CORPORATION (ABC)
 CHASE MANHATTAN CAPITAL MARKETS GROUP
 FIRST CHICAGO LIMITED
 MANUFACTURERS HANOVER TRUST COMPANY
 THE NATIONAL BANK OF KUWAIT S.A.K.
 CHEMICAL BANK INTERNATIONAL GROUP
 DEUTSCHE BANK
 COMPAGNIE FINANCIERE LUXEMBOURG
 IRVING TRUST COMPANY
 MIDLAND BANK INTERNATIONAL
 UNION BANK OF SWITZERLAND

CO-MANAGED BY

ARAB BANK FOR INVESTMENT
 AND FOREIGN TRADE (ARBIT), ABU DHABI
 BURGANK BANK S.A.K.
 THE MERCANTILE BANK OF CANADA

ARAB-TURKISH BANK
 BANKERS TRUST INTERNATIONAL LIMITED
 CRÉDIT LYONNAIS
 SAUDI AMERICAN BANK

FUNDS PROVIDED BY

AL BAHRAIN ARAB AFRICAN BANK (E.C.)
 "ALBAAB"
 THE CHASE MANHATTAN BANK, N.A.
 THE FIRST NATIONAL BANK OF CHICAGO
 MANUFACTURERS HANOVER TRUST COMPANY
 THE NATIONAL BANK OF KUWAIT S.A.K.
 CHEMICAL BANK
 COMPAGNIE FINANCIERE LUXEMBOURG
 IRVING TRUST COMPANY
 MIDLAND BANK PLC
 ARAB BANK FOR INVESTMENT AND
 FOREIGN TRADE (ARBIT), ABU DHABI
 BURGANK BANK S.A.K.
 THE MERCANTILE BANK OF CANADA
 ALGEMENE BANK NEDERLAND N.V.
 ARAB INTL. BANK, CAIRO
 HABIB BANK LIMITED DBU BAHRAIN
 ALUBAF ARAB INTERNATIONAL BANK E.C.
 BERLINER HANDELS- UND FRANKFURTER BANK
 MIDDLE EAST BANK LIMITED

ARAB AFRICAN INTERNATIONAL BANK - CAIRO
 ARAB BANKING CORPORATION (ABC)
 CITIBANK, N.A.
 LIBYAN ARAB FOREIGN BANK
 MORGAN GUARANTY TRUST COMPANY
 OF NEW YORK
 COMMERZBANK INTERNATIONAL
 SOCIÉTÉ ANONYME
 ORESNER BANK AKTIENGESSELLSCHAFT
 MELLON BANK
 UNION BANK OF SWITZERLAND
 ARAB-TURKISH BANK
 BANKERS TRUST COMPANY
 CRÉDIT LYONNAIS
 SAUDI AMERICAN BANK
 AMERICAN EXPRESS BANK GMBH
 THE FIRST NATIONAL BANK OF BOSTON
 T.C. ZIRAAT BANKASI, NEW YORK BRANCH
 BANCO DI SICILIA
 GENOSSENSCHAFTLICHE ZENTRALBANK AG, VIENNA

LIBOR AGENT

CITICORP INTERNATIONAL BANK LIMITED

DEUTSCHE MARK AGENT
DRESDNER BANK AG

PRIME AGENT

MANUFACTURERS HANOVER TRUST COMPANY

MARCH 1984

TURKEY 18

Move to make more of the food surplus

AGRICULTURAL production declined in Turkey last year by 0.2 per cent—in sharp contrast to the strong rate of growth in the industrial sector. This decline is seen in agricultural exports, too, whose share in total exports of \$5.7bn in both 1982 and 1983 declined from 41 per cent to 37 per cent.

Many observers believe this trend will be confirmed this year as the authorities continue to encourage the exports of industrial goods while continuing to impose taxes on the export of raw agricultural products.

However, it is worth remembering that many industrial exports, not least textiles, are agricultural-based.

Even allowing for the relative decline, the agricultural sector which only accounts for 20 per cent of the country's GNP, has done the export sector proud. Today, many Turkish officials wonder whether giving the priority to exports of this sector, rather than industrial goods, would not make more sense in the longer term.

Indeed, Turkey could become the food supermarket of the Middle East. It is one of a handful of countries which is not only self-sufficient in food, but has a sizeable surplus.

This surplus and the lack of concern shown in the country when it comes to throwing away food suggests that agriculture is an asset which is under-exploited.

As the Middle East labourers under a growing food deficit, should net Turkey press ahead faster on developing its processed food industry, rather than concentrate so much effort on sales of machinery?

The Government is making an effort: U.S. businessmen came to look at investment opportunities last autumn; meanwhile, their Turkish counterparts carried the message to Germany recently.

Foreign investment is new allowed in seed production, cattle breeding and animal husbandry, export-oriented fresh fruit and vegetable production and the food industry in general, where exports are required to be a minimum of 30 per cent of production.

Foreign investors in these categories are eligible to benefit from a number of tax allowances and fiscal incentives.

The Government is also taking a series of measures which it is hoped, will rationalise the allocation of resources to this sector. They include a reduction in crop price support measures as well as consumer price subsidies; the elimination

Agriculture FRANCIS GRILES

of export licences and minimum export prices to ease the administrative burden on exporting; the elimination of the Government's monopoly on meat.

However, the stranding of flour-loaded trucks at the Habur Bridge on the Iraqi frontier, two months ago, when the Treasury made flour exports subject to licences, shows that the deeds do not always match the words. The 200,000 tons of flour sent by Cukurova were expected to earn \$33m, but exports contracted on the basis of a price of \$166 a ton were put in jeopardy when the Government set a new minimum of \$240. The 5 per cent rebate per ton, worth \$8.5, was abolished, the net result being that EEC exports of flour, which benefit from \$84 a ton rebate from the EEC Commission, will continue to gain ground.

Improvement

Iraq and Iran together import about \$1bn worth of flour a year: Turkey's share of the Middle East flour markets is a meagre 1.5 per cent. Over the past two decades, the agricultural sector appears to have financed the growth of the industry, despite the "wheat-for-oil" slogan used by General Evren, the Turkish Head of State.

So despite eye-catching banner headlines in the Turkish press such as "Turkish fruits knock down Greek raisins", the Middle East market remains the great hope—and is already actively buying. Meat ship-

ping is a major export, and 60 per cent of its population working on the land yet all that only accounts for one-fifth of GNP.

The agricultural bank seems to be rescuing steel and textile firms, not the best way it would appear to ensure more growth and modernisation. The percentage of investment funds going to agriculture is increasing, but only very slowly.

More fundamentally, the debate over certain fundamental issues does not appear to have been resolved—let alone acted upon decisively. The thrust appears towards the intensification of the sector, rather than expansion. Against this, the completion of the Ataturk dam will increase by 2m hectares the amount of irrigated land in the poorer south-east in the Haran plain.

To intensify production a series of measures have been taken over recent years. They include plans to increase what remains a very low use of fertilisers to 15m tonnes by 1986 and the growing use of farm vehicles which remains the lowest among OECD countries.

Land reform is not a topic the visitor hears much about and the Government has just abolished the department concerned.

Opposition to such reforms would be particularly lively in Eastern Turkey where whole villages still belong to Aghas (feudal landlords).

Prices remain very low and the volume of product left behind at the end of the day in markets in major Turkish cities bears ample evidence of how little value is attached to such produce.

Furthermore, while the policy of promoting exports sounds a good one, officials in Ankara are realistic enough to know that, with the exception of certain products, the EEC is unlikely to provide major new markets for Turkish agriculture.

Whatever the quality of Turkish produce and it can be among the world's best, it stands little chance in the context of the surplus already in the EEC and the entry of Spain and Portugal.

So despite eye-catching banner headlines in the Turkish press such as "Turkish fruits knock down Greek raisins", the Middle East market remains the great hope—and is already actively buying. Meat ship-

ping is a major export, and 60 per cent of its population working on the land yet all that only accounts for one-fifth of GNP.

The agricultural bank seems to be rescuing steel and textile firms, not the best way it would appear to ensure more growth and modernisation. The percentage of investment funds going to agriculture is increasing, but only very slowly.

More fundamentally, the debate over certain fundamental issues does not appear to have been resolved—let alone acted upon decisively. The thrust appears towards the intensification of the sector, rather than expansion. Against this, the completion of the Ataturk dam will increase by 2m hectares the amount of irrigated land in the poorer south-east in the Haran plain.

To intensify production a series of measures have been taken over recent years. They include plans to increase what remains a very low use of fertilisers to 15m tonnes by 1986 and the growing use of farm vehicles which remains the lowest among OECD countries.

Land reform is not a topic the visitor hears much about and the Government has just abolished the department concerned.

Opposition to such reforms would be particularly lively in Eastern Turkey where whole villages still belong to Aghas (feudal landlords).

Prices remain very low and the volume of product left behind at the end of the day in markets in major Turkish cities bears ample evidence of how little value is attached to such produce.

Furthermore, while the policy of promoting exports sounds a good one, officials in Ankara are realistic enough to know that, with the exception of certain products, the EEC is unlikely to provide major new markets for Turkish agriculture.

Whatever the quality of Turkish produce and it can be among the world's best, it stands little chance in the context of the surplus already in the EEC and the entry of Spain and Portugal.

So despite eye-catching banner headlines in the Turkish press such as "Turkish fruits knock down Greek raisins", the Middle East market remains the great hope—and is already actively buying. Meat ship-

Problems

One of the major headaches for the Government remains the setting of support prices for major crops: if it sets the price much below market levels and fails to buy up the crop (as happened with barley last year), farmers sell to middle-men who then export the produce. Last autumn the Government had to import barley, when its forecast of domestic demand underestimated real needs.

The Government's decision to increase fertiliser prices by about 60 per cent last January—they had not moved since 1981—led to loud complaints. However, the Government has promised that these increases will be reflected in the soon-to-be announced support prices. Further, farmers still continue to enjoy interest rates of between 22-28 per cent on farm credits, against rates of 52 per cent on short-term commercial credits.

The Industrial Development Bank has identified a number of gaps which will have to be plugged if agricultural output is to expand—new seed strains need to be introduced (the U.S. company, Cargill, has shown interest in investing in this sector), the Cukurova Group, near cold storage and refrigerated transport capacity is needed (facilities for cold storage along Turkey's Aegean and south Mediterranean coast, not to mention around Keleser are being used at near full capacity); factory hygiene and marketing skills need to be improved in what is usually a cut-throat international market. More fundamentally, lack of irrigation, low use of fertilisers, the fact that Turkey's national seed system has not kept pace with new technology—quite apart from erratic weather conditions about which bureaucrats can do little—are hampering progress.

Not have these who tried their luck at food processing forgotten the attempts to set up such industries in the 1970s. Several fruit juice and tomato paste factories discovered that there was either a shortage of the raw produce they needed or that its quality was too low. However, Turkish exporters have moved to displace some Western exports of lamb, poultry, eggs and tomato paste in the Middle East. The new Government says it wants a greater share of credits for agriculture to go to the processing industry.

Coal pit productivity among world's lowest

ALONG with agroindustries and tourism, Turkey's mining sector has been selected as a priority area for attracting foreign investment and the State Mining Agency, Etibank, has been entrusted to the "trouble-shooter" among the seven Ministers of State, Mr Ismail Ozdaglar.

It isn't difficult to see why. A combination of depressed conditions on international markets and acute managerial shortcomings inside Turkey has meant that the country's minerals sector is woefully lagging behind the rest of the economy.

The performance of the hard coal mining industry, where the number of employees has virtually doubled over the past decade while output has dropped to nearly half, is illustrative. A very large slice of the profits made by Etibank in 1983 came not from its mining activities, but from its banking and financial operations.

In re-assessing the future of the Etibank and the mining sector, Mr Ozdaglar admits that "certain realities" as well as what he politely refers to as "institutional thinking" have to be taken into account.

This means that even if the Ozal Government would like to see a degree of privatisation in the sector, the attitude of the armed forces means it may be politically impossible. In fact the June 1983 mining law actually extended the state monopoly over the mining of certain strategic minerals.

One goal of the new law was to encourage foreign investment. So far, Etibank has completed one frame agreement with Phelps Dodge of the U.S., and talks for several others have been nearly completed.

Joint venture

The agreement with Phelps Dodge, known as the "Cayeli Project" is a tripartite joint venture in which Etibank will hold 45 per cent of the equity, while the foreign partner has 49 per cent.

The remainder will be held by Gama Endustri, a Turkish private-sector company. Copper, zinc, lead, pyrites, gold silver and other minerals will be mined.

Though Etibank has been able to find foreign companies in West Germany, Italy and Libya interested in striking up similar deals for copper extraction in the Sirt region of south Eastern Turkey and for marble quarrying on Marmara Island, offers have not yet been forthcoming for other projects. These include perlite, volcanic tuff, aluminium projects.

Etibank handles about 40 per cent of mining activity in Turkey with 1,065 projects (the state is responsible overall for about three quarters of mining

Mining sector DAVID BARNARD

output, when the agencies for coal mining and Iron and Steel are added).

In an effort to improve its performance, Mr Ozdaglar plans to shift new funds to the bank. He admits, however, that it will not be easy to tackle the root causes of the sector's inefficiency. Not just new plant, but also new marketing techniques are needed.

"We should try and concentrate on the more valuable minerals," says Mr Ozdaglar, pointing out that in some minerals (for instance borax) Turkey shares a privileged market position with only two or three other world producers.

One major problem is the shortage of hard coal for industry. In 1976, output was around 6.5m tonnes. Last year it was only 3.8m tonnes, while consumption was around 5.1m.

As a result, Turkey has moved from being a surplus country for hard coal, to being one that has to import a substantial amount of what it uses.

"Hard coal mining in Turkey requires us to go down to deeper and deeper seams between 500 and 1,000 metres," says a State Planning Organisation official.

Nonetheless, this explanation does not fully dispel the image of an ailing and mismanaged coal industry which is periodically highlighted by mining disasters such as that in Zonguldak in the spring of 1983.

Accident lists published in the Turkish press then revealed a string of recurrent disasters, many linked to fire damp, stretching back for half a century with scores of lives being lost, often in the same pits. Productivity in Turkish coal mines remains among the lowest in the world.

Energy needs figure high in the areas of interest to MTA, the State Prospecting Agency, which plans to spend TL

14,000m this year on prospecting.

TL 2,848m is to be spent looking for new coal deposits: TL 1,075m on the hunt for iron ore (of which Turkey has also become an importer—imports in 1983 totalled \$610m, (15 per cent up on 1982)).

A substantial slice of MTA's prospecting budget—TL 741m—is now going to the search for geothermal sources of energy and a pilot geothermal station was recently built near Denizli. Zinc, copper, and chrome are other areas of interest.

Apart from the minerals already mentioned, the Government hopes that foreign investors may be found for magnesite (where an Austrian company has been operating in Turkey quite satisfactorily since the 1960s), antimony, asbestos, barytes and bentonite, and for ceramic minerals such as kaolin, wollastonite, and feldspar.



The Republic of Turkey Export Credit Facilities of Sfr. 573,400,000

In connection with deliveries of equipment for the construction of the ATATÜRK HYDROELECTRIC POWER STATION by the EQUIPMENT JOINT VENTURE ATATÜRK SÜLZER-ESCHER WYSS LTD./BBC BROWN, BOYER & CO. LTD. OF SWITZERLAND.

For Swiss deliveries
Sfr. 479,800,000
Guaranteed by
Swiss Export Risk Guarantee
(SERG)

For Italian deliveries
Sfr. 47,900,400
Guaranteed by
Société Spéciale per
l'Assicurazione del
Credito all'Esportazione
(SACE)
Adviser to the Lenders
Handelsfinanz Midland AG

For Austrian deliveries
Sfr. 45,669,600
Guaranteed by
Oesterreichische Kontrollbank
(OeKB)

Lead Managed by
Union Bank of Switzerland
Credit Suisse
Swiss Bank Corporation
Swiss Volksbank
Bank Leu Ltd.

Managed by
Morgan Guaranty Trust Company of New York
(Zurich Branch)

Banque Cantonale de Zurich

Algemene Bank Nederland (Schweiz) Bank of America NT & SA Chase Manhattan Bank (Switzerland)
(Zurich Branch)

Citibank, N.A. Handelsbank N.W. Lloyds Bank International Ltd.
(Zurich Branch) (Zurich Branch)

Co-Managed by
Crédit Commercial de France (Suisse) S.A.

Provided by
Algemene Bank Nederland (Schweiz) Bank of America NT & SA Bank Leu Ltd.
(Zurich Branch) (Zurich Branch)

Banque Cantonale de Zurich Chase Manhattan Bank (Switzerland) Citibank, N.A. (Zurich Branch)

Crédit Commercial de France (Suisse) S.A. Crédit Suisse Forfaitierung und Finanz AG

Handelsbank N.W. Handelsfinanz Midland AG Lloyds Bank International
(Zurich Branch) (Zurich Branch)

Morgan Guaranty Trust Company of New York Swiss Bank Corporation Swiss Volksbank
(Zurich Branch)

Union Bank of Switzerland

Co-ordinator and Agent

Union Bank of Switzerland

March 1984

SUMERBANK
"THE WELL KNOWN QUALITY"
ALL OVER THE TEXTILE EXPORT MARKETS

Established in 1933, Sumerbank is one of the largest state Economic Enterprises of Turkey with 34 Plants, 1 Marketing Organization, 430 Retail Stores, 1 Training and Research Department and also 44 Bank Branches.

PRINCIPAL EXPORT PRODUCTS OF SUMERBANK

- GREY CLOTH
- CARDED COTTON WEAVING YARNS
- BED SHEETING
- PRINTED TEXTILE PRODUCTS
- COTTON READY-MADE CLOTHINGS
- WOOLEN READY-MADE CLOTHINGS
- HAND-MADE AND MACHINE MADE CARPETS
- WOOLEN FABRICS
- SHOES
- BLANKET
- CELLOPHANE
- SYNTHETIC LEATHER

Post address:
 Sumerbank
 General Directorate
 (The Ministry of) 2
 Ulus-Ankara/TURKEY

PHONE: (41) 24 28 91
 TELEX: 43231 Sumerbank
 CABLE: SumerbankANKARA

Problems reflect the divisions of society

Women: the myth and the reality

Dr. RURI ISLANOGLU-ILHAN

IT IS so often claimed that the Turkish Republic has ensured the emancipation of women that the reality experienced by Turkish women is often overlooked.

Turkish woman is presented to the West as the dashing symbol of the liberated Muslim woman who — thanks to the reforms of Mustafa Kemal Atatürk — cast aside the veil and plunged into the modern world.

The country's laws are presented as stipulating that, unhindered by the Islamic religious tradition that subordinates women to men, Turkish women enjoy equal rights and opportunities with men.

A closer look, however, reveals that Turkish women are not as homogeneous as they are presented as a whole, their reality reflecting most dramatically the divisions within Turkish society.

The benefits of equal rights and opportunities are not shared equally by women of different classes.

Women's participation in the labour force, especially in the urban labour force, is limited. The national ideology inculcated by school and state media in no way challenges the sex-linked values of society as a whole.

Village life

The majority of Turkish women live in villages. While primary education is compulsory for all in Turkey, this education bears little relevance to the future lives of women often due to work-family plots without pay. The role of women as mother, the subordination of wife and the female's segregation from public activities are not questioned.

In certain regions attendance at religious courses which underline women's inferiority is strictly enforced for girls; a further factor interfering with the entry of women into the "secular" public sphere.

At the same time the increasing mechanisation of agriculture since the 1950s has had the effect of displacing women from the fields and has led to their withdrawal into the house and their increased dependence on men.

This tendency has been reinforced with the migration of men to Europe as guest workers. Though the money sent home by men benefits the family financially, it also seems to have contributed to the withdrawal of women from agricultural production and to their increased dependence on their husbands.

Moreover, with their husband in Europe for long stretches of time, Turkish women's position as wives has proved vulnerable as they face competition from the foreign women with whom many husbands establish liaisons. Cases of abandonment leading to divorce are frequent in migrant worker families.

Women living in the gecekondu (squatter areas of major cities) are also homebound showing very low rates of participation in the urban labour force.

In 1976-77 in the gecekondu areas of Istanbul and Ankara, respectively, 5.5 and 6 per cent of the women between the ages of 15 and 64 were working. These women migrate from the countryside, unskilled, are employed in low-paying low-prestige jobs in light industry and in services such as tailors, maids, hairdressers, attendants, and cooks.

Faced with women's wages industry around two-thirds of those paid to men or the dismal position of serving upper class women, gecekondu women long preferred to sit at home and tend their children.

This was especially the case in the late 1960s and the 1970s, a period of relative economic prosperity and of strong unions, when their husbands had enjoyed high wages.

Since the present economic recession began this pattern has rapidly changed. Rising costs of living and the suppression of unions after the 1980 military coup has put the gecekondu population in financial straits. Women are being increasingly drawn into the labour market, in particular the service sector.

Many women are still content to continue as the traditional wife, shrouded and housebound, but studies on gecekondu women show relatively high levels of education among those who are the second generation of women to live on the fringes of the towns.

In contrast to their mothers' generations' illiteracy rate of 50 per cent, all of the second generation attend primary school and some enter high school. Yet, the education on offer remains largely irrelevant to their daily lives, except in so far as it is a means of integration into the modern world.

Indeed, it is television programmes such as "Dallas" with their glimpses of a consumer's paradise wrapped up with the sentimental trappings of the battle between the sexes and photoomies with rich-boy-falls-in-love-with-poor-girl motifs, that dominate the world of gecekondu girls.

Their aspirations to become part of the middle class are also kindled through their contact with upper and middle class women who they serve in various capacities.

In the extremely fluid social environment created by commercial capitalism with fortunes made overnight, young women of gecekondu increasingly feel that riches are within reach if only they catch the right man.

Their new mistresses, the views of successful rich merchants who often differ from their maids only in their consumption patterns, serve to further such aspirations.

The Turkish women to most visitors from abroad are those in the professions and civil service. Indeed, the participation rate of Turkish women



Women shoppers discuss vegetable prices in a busy Istanbul market

from the elite class in professions is high, with one in every five practising lawyer, woman, as is one in every practising medical doctor. In the early years of the republic in response to the increased needs of the new state for professional cadres, education of women was encouraged as part of a recruitment process for the elite.

Elite class

In Turkey, as in most Third World countries, education of women was not so much a means of mobility for women of all classes but for consolidating the role of the elite. Of the first generation republican women of the elite class as many as 30 per cent received a university education.

It is interesting to note that only 12 per cent went on to sustain uninterrupted careers; the rest did not work once they had children.

Since the 1960s, with the expansion of the middle class, the numbers of women attending university has increased substantially (though the proportion of women students to the total university students was higher in 1924-25). Yet, the conditions of university education today are different than those of their counterparts in the 1920s and 1930s.

Most women today work to contribute to the family budget, whereas in the earlier period the families could very well

subsist without women's contribution.

Increasingly, these urban middle-class women, not unlike their counterparts in Western Europe and the U.S., are seeking ways of coping with problems of getting assistance in housework and child care.

While the shanty towns still provide the labour power to work as maids in middle-class homes, rising costs of living and in some cases unwillingness to endure the social and psychological tension of having somebody to serve you increasingly result in attempts at initiating child care centres and asking for the husbands' participation in housework. These are bringing a new dimension in the relationship between men and women and have contributed to the stirrings of a feminist movement.

Looking at Turkish city women in the mid-1980s it is striking how far most education is an instrument for social mobility, through marriage and not a way to self-realisation or self-development.

It is a reflection of this that a university degree is now a sought-after credential in the country's beauty queens.

The writer, Dr Ruri Islamoglu-Ilhan, is editor of the quarterly social review *Toplum ve Bilim*, and former assistant professor at Middle East Technical University.

Most of the world's hazelnuts are grown in the region

Northern coastal area rich in agricultural produce

The Black Sea coast

BRIAN GROOM

AT ANKARA, my flight to Samsun was delayed two hours because of fog at the other end. Bad weather is often the way with northern Turkey's Black Sea coast. It can rain for days on end, even in summer. Not many foreigners come.

Tourism is a non-starter, even with beautiful scenery, fine beaches, mountains-climbing to the east and historical remains. Not such a pity, the people say. The rain which prevents development of beach resorts, favours the growing of hazelnuts, maize, tea and tobacco on the narrow, lush coastal strip behind the Black Sea mountains.

Much is distinctive behind that natural barrier. As the Kingdom of Pontus, it kept the Romans out for several years. After the fall of Constantinople to the Crusaders in 1204, the Byzantine Emperor Alexius Comnenus fled to the Black Sea port of Trebizond (now Trabzon) where, 250 years before Mehmet the Conqueror seized the token empire for Islam in 1461.

The eastern Black Sea people, the Lazs, are held by other Turks to have the same attitude towards money as Scots and Jews in Western jokes. Their Turco-Georgian dialect is unmistakable in the hotels, restaurants and pastry shops which they inhabit as cooks all the way to Istanbul.

The coastal strip runs from the sandy beaches of Kilyos, Sile and Akcakoca in the west, past Turkey's largest coal and steel centres at Ereğli and Zonguldak, through Samsun—where Mustafa Kemal Atatürk landed to start the war of independence in 1919—Trabzon and the tea-growing centre Rize to the Soviet border.

Samsun is not a place most tourists would choose. Though founded in the 7th century BC, the town consists mainly of modern blocks of mixed quality. At the centre of the coast's widest agricultural belt, it has its share of shanty dwellings put up by villagers who came in search of a better life.

At the Chamber of Commerce and Industry, once they have got over the shock of a visit from a Western journalist, a small and friendly crowd gathers. Their part is booming, they say, because of goods from the Soviet Union, Bulgaria and Romania bound for war-torn Iran and Iraq.

The port employs only a small number of the Samsun area's 1.2m people. Of these 250,000 live in the town, but the rapid construction fuelled by its tripling in size over the past 20 years has slowed dramatically in recent months as fewer people could afford the new buildings.

Mr Yusuf Altunç is keenly aware of that because the timber business which his father and grandfather owned before him were not very profitable last year. He voted for no-one in the recent elections, though most of the town voted for Mr Turput Ozal.

The villagers have grouches, too. In the past six years the Government has paid low prices for the tobacco they grow.

"A farmer used to be able to buy a tractor after selling 1,000 kilos of tobacco. Now he needs to sell 10,000 kilos," says Mr Altunç.

Most industry is linked to agriculture — 13 wheat mills, a cigarette plant, an animal feed factory and a margarine plant. There is a state-owned copper factory, a long way from the ore mined at Murul near the Soviet border. Building the plant at Samsun was a political decision

by the conservative Justice Party to buy votes in the 1960s, say the businessmen.

The Black Sea coast's recent political past is mixed. Fifty miles east the town of Fatsa was taken over by the far Left in the late 1970s. Of its 23,000 inhabitants, 750-3 per cent — are on trial on charges of "turning the town into a commune," with the death penalty sought in 261 cases.

The coast road to Trabzon winds through hazelnut groves on the slopes of beautiful hills. Turkey produces 70 per cent of the world's hazelnuts, most of them from villages that want to grow more because they are easier to tend than other crops, but the Government tries to stop them because there is already over-production.

Pollution

Trabzon retains little of the historical grandeur it enjoyed as a Byzantine capital and a key point on the silk road to the east. Though it is impressively situated in a ravine, there is much modern building around the old hotel and a grey film of pollution lies over everything because a cement works was built near the centre of the town in 1961.

Its port is booming and capacity will be expanded from 440,000 tonnes last year to 2.5m tonnes by 1987. Trabzon is nearer to the Iranian border than Samsun, which is getting Trabzon's overspill of shipping. Will the port be the Black Sea's white elephant when the Gulf war ends?

No, says Mr Coskun Erkutlu, president of the Chamber of Commerce and Trade: "Goods will be needed for postwar reconstruction."

Trabzon has experienced a fair amount of industrial development, helped by government regional incentives between 1974-76. It has two fish oil factories, a steel casting foundry, a maker of electricity pylons, and prefabricated houses, a plastic sponge plant and a manufacturer of industrial gases.

Its industrialists feel the classic dilemma of today's Turkey. Mr Fahrettin Kuruoglu, a shoe manufacturer, voted for Mr Ozal's Motherland Party because he saw little choice, but would like to see industry shielded from high interest rates. His business is conducted on six small sites. To become a big exporter he needs to build a modern factory, but the cost of capital is too high.



"New economic regulations promise new opportunities in immense economic potential of Turkey."

Töbank offers you to evaluate all these new opportunities with 25 years of banking experience and 121 branches in Turkey plus two Representative Offices in Zurich and Frankfurt. Töbank knows and understands all business regulations, culture and people; yet have acquired a respected and trusted reputation, a special professional expertise from a track in record in the world wide banking.

Please write or call Erol Akyazan, Asst. General Manager, for Töbank's realistic advices on complicated financial matters with the resources to acquire the practical implementations to arrive reasonable and profitable solutions precisely right for you.

TÖBANK
"From Eurasia to five Continents"

Erol Akyazan - Töbank Atatürk Bulvarı 163 ANKARA
Tele: 43 158 toba - 42 582 obgm Tel: 25 39 37 - 18 08 73

ADD

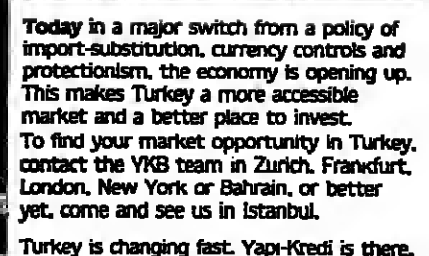
Turkey today. Yapı-Kredi Bank... planning for tomorrow.

Half of Turkey's population is under 18 and literate



It takes an aggressive, dynamic bank to keep up with rapid change. Yapı-Kredi does that — and more, thanks to a growing network of offices at home and abroad, efficient communications, and a 40 year tradition of planning for tomorrow.

Today half of Turkey's population of 47 million is urban. 40 years ago, when YKB started operations, 75 % of the nation's 18 million people worked the land.



Today Turkey's industries export more than the agricultural sector. 40 years ago, most industries were in embryo.

Turkey is changing fast. Yapı-Kredi is there, in front, planning for tomorrow.



YAPI-KREDİ BANK
"Turn Us To Your Advantage"

Or call us on one of these phones: Bahrain 270 089 New York 751 1135
London 628 2307 Zurich 211 9322 Frankfurt 23 3393 Cologne 24 2713
Munich 58 7780 Hamburg 58 03 453 Southampton 24 8177

moron

The Financial Times announces that it is planning to publish a Survey in November called Turkey Trading and Investment

For further details contact Nicholas Whitehead in London Tel: 01-248 8000 Telex: 885033 or Sergio Costante at the address below:

Yalı Kosku Caddesi
Vakıf Yalıkosku Han
Kat 3 No. 301
Sirkeci, Istanbul

Tel: 5221304 & 5277084 Telex: 23636
FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

TURKEY 2

The Regions

Kind climate and economic progress

TURKEY's south-eastern province of Adana is nicknamed by its inhabitants the "Turkish California." Nature is generous. The land is good, water from the Taurus mountains which dominate the Cukurova plains is plentiful, winters are mild and summers hot.

It is the centre of the cotton growing industry and also boasts excellent fruit and vegetables—in some cases three crops a year. Textile factories line the road between Mersin and Adana.

Other industries are present, such as tractor assembly plants. Two of Turkey's most powerful holding companies, Sabanci and Cukurova, come from here—or at least founded their industrial dynasties in the region—and own many factories.

Yet, 100 years ago the area was one large malaria-ridden swamp. There had been some progress in settling what were essentially nomadic tribes but real economic development and even the establishment of a tractor assembly plant started at the end of the 19th century prompted by two events.

Firstly, the British and Swiss came to Mersin and helped to start up the cotton trade; the Armenian, Greek and Arab Christian minorities were, as elsewhere in the Ottoman Empire, those who really ran all the trade. To this day their imprint on, and presence in, Mersin remains strong.

Secondly, the province became linked to the strategic Berlin-Baghdad railway while the Germans also built a railway between Mersin and Adana. After the start of Turkey's war of independence the province was partly occupied by French troops who, with the help of Armenian groups, fought against the troops sent by Ankara. Turkish rule eventually prevailed, but the departure of many Greeks, Armenians and Christian Arabs, robbed the province of much of its trading class. Trade declined, and the Turks took some years to become the new traders and merchants—a tradition alien to their military and farming background.

The next boost to the area came with the draining of the marshes between 1925-1940. That led to a spurt of cotton-growing and allowed the plantation of fruit trees and vegetables on a grand scale.

Dominated by often large properties, the cotton crops draw in much labour, particularly from eastern Turkey. Class lines are clearly drawn, even if everybody is living above the average standard for the country.

The cotton-picking season takes place in the autumn when the small growers, who are always pressed for money, sell their crop first to the middlemen who, in varying degrees, control the trade. The larger merchants stock the cotton, waiting for the price to go up.

The large state and private holding companies, which have greater financial resources, sell their own cotton later in the season, sometimes as late as May, when prices are highest.

The rush of people seeking jobs occurs in the autumn, and the recently elected Mayor of Mersin, Mr Okem Merzeci,

The South

FRANCIS GHILES

acknowledges that while, for the time being, his town has a well-balanced group of industries, there is a risk of the area falling victim to what some already call the new gold rush.

Mersin has a very active port and hopes to open one of Turkey's first two free trade zones next year on a 1.8m sq metre site next to the port.

The town is the centre of transit trade to Iraq and Iran, which is estimated to earn Turkey \$700m a year. The thousands of trucks which pour in and out of the city certainly make driving somewhat hazardous.

Mersin also boasts a refinery, Atlas, and a fertiliser factory, cement, and glass plants are active and both here and further south in Iskenderun where much of the oil Turkey receives in barter payment for its exports to its two Muslim neighbours is stored as is oil given by Iraq to contractors instead of dollars.

Mersin seems also to have acquired a mayor that fits its high profile: Mr Merzeci belongs to the Prime Minister's

party; he has never been in politics before and is a construction engineer by training.

Nearby Tarsus, where the Cukurova Group have a modern yarn and weaving plant, seems to bear out the words of the apostle Paul: "the time will come when people will come to Tarsus anxious to buy a length of cloth." While Adana is a bustling, crowded city of 1m people whose redeeming features include excellent kebabs in street restaurants and lively "Lokantas," restaurants with orchestras who enjoy playing a pot pourri of syrupy Arab music, more robust Turkish songs and the latest Western hits among which Italian sentimental songs hold pride of place.

Large quantities of food are served, and everybody takes Friday night off for fun.

It would not be fair to leave this region of Turkey without remembering some of its past glory. Running through Sifne, dominated by the imposing ruins of a seljuk castle one of the keys to the Taurus range—is the Goksu river where the Emperor Frederick Barbarossa drowned during the Third Crusade.

Further down the coast, on a rock out at sea opposite the little resort of Korykos, is the maiden's castle, Kiz Kalesi: a king locked away his daughter here to avoid the fulfilment of a prophecy that she would die from a snake's bite. Unfortunately, a gift of grapes offered to the young lady concealed the deadly reptile.

The hills above the road are littered with Roman and other remains, none of them marked. Fallen columns mark the sites of the Roman cities of Kanytelis and Pompeopolis.

From Tarsus the land flattens into the cotton-laden Cukurova Plain—the eastern part of which was known in ancient times as the plain of Issor, where Alexander the Great defeated his Persian foe, Darius. Alexander then went on to found the part of Alexandretta, now called Iskenderun, beyond which lies Antakya, the Biblical Antioch, where the apostle Peter founded the first Christian community.

Thus, the Adana province appears to be reviving its ancient glory, at least in commercial, industrial and agricultural terms.

A prime location for industry

IT WOULD be hard to exaggerate the importance of the Aegean coastal region and the system of deep river valleys stretching inland from the coast for the Turkish economy.

The region is, in many respects, a political backwater (except when it comes to gathering in the votes at election time—trends in the Aegean region have been virtually decisive since the beginning of the democratic period in Turkish history in 1950) but after Istanbul it constitutes the economic backbone of Turkey.

Cotton, tobacco, citrus fruits, vegetables, dates, figs and other Turkish staple crops pour out of Izmir's fertile and well sunned and watered hinterland. It is from this region that the country's first food export industries have come.

Yasar Holding and Piyale are among the leaders in the new processed foods sector, although a now dwindling Levantine and foreign community in Izmir testifies to a trading history which goes back

centuries and still continues, for instance, in figs.

Since 1980 its favourable conditions have made Turkey's Aegean region a prime location for industry after Istanbul and Bursa. The city has become a centre for private iron and steel production and BMC chose to locate their plant here. A great deal of light industry has followed suit, making Izmir into one of Turkey's most prosperous cities and, by general agreement, probably the most comfortable to live in, if a faint provincial conservatism is overlooked.

This difference of tone asserts itself in various ways. The Aegean Chamber of Industry and Commerce is one of the country's major power bases in the business world. The University of the Aegean (Izmir's first—a second university was formed in 1982) is probably the most successful of Turkey's generally rather sickly provincial universities. It was from here, that Prof Ekrem Fakdemirli, the all-powerful Under

Secretary for the Treasury and Foreign Trade, emerged.

By contrast, Adana's Cukurova University in the other important provincial industrial and agricultural region for Turkey remains embryonic.

The West

DAVID BARCHARD

One manifestation of local self-consciousness is the newspaper *Yeni Asir*, which is Izmir based, and though relatively little known in the rest of the country, is the region's major daily and employs some of the most advanced technology in Europe. Other local papers—such as "Demokrat Izmir"—have also played a major part in its life in the past.

The cause of this is not simply local pride. Though the coastal area and the valleys

behind it enjoy good transport and communications, both Ankara and Istanbul are at least seven or eight hours away. The train connection between Izmir and the capital is scheduled to take 15 hours and is often longer, in practice.

Before 1924, Izmir and its hinterland were part of unified Aegean zone with trading links with Europe. At the Congress of Lausanne and earlier, the Greek government defended its claim to the mainland coastline on the grounds that the islands and the coast were a natural economic unity.

The presence of nearby Greece is still felt in a variety of ways, but the centre of gravity has now clearly shifted to the mainland where (depending on how you define the region) up to 4m people live. I compared to about 200,000 on the neighbouring islands.

The indigenous Greek population—more than a million people—left after the 1924 Lausanne Treaty and population exchange, but complaints and enquiries from Turkish viewers.

grandly built warehouse basileas testify to its vanished presence. Immigrants from Bulgaria and the Balkans and resettled people from other parts of Turkey took their place.

The division between "yerli" (local) population and "göçmen" or "muhacir" (immigrant) populations from the Balkans goes deep and sometimes manifests itself in fights, bloodfeuds, and local political squabbles, even after 60 years.

Meanwhile, though few of them can travel there, most citizens of the Aegean region have seen Greece, looking across at Samos, Chios, or Mytilene from the narrow sounds dividing them from the mainland coast. Short-wave radio and television reception is good. Many middle class families watch English-language programmes on Greek television and when, during Greece's transition to colour television three or four years ago, transmissions were interrupted, the Greek Embassy in Ankara was besieged with complaints and enquiries from Turkish viewers.

Tribal provinces remote from Ankara

GEOGRAPHY, HISTORY, and climate have combined to make Turkey's remote eastern provinces strikingly different from the rest of the country and a headache for successive administrations.

One problem, by European standards at least, is distance. Van, the administrative centre closest to the Iranian border, is almost as distant from Ankara as Tirana or Alexandria—an hour-and-a-half away in a DC-9.

Altitude is a second factor. A city such as Erzurum is nearly twice as high above sea level as Ankara, which is itself 845 metres up.

Temperatures in winter are bitter, plunging to minus 20 or on occasion even minus 40 Centigrade.

There are exceptions. The town of Igdir, situated in a deep valley close to the Soviet frontier, is said to have the same baking climate as Adana. The towns of the "Mesopotamian plains"—Diyarbakir, Mardin, Urfa, and Gaziantep—are lower lying and as a result experience scorching summers.

But, in general, the area is much less kindly to farmers than the rest of the country, and it contrasts dramatically with regions in the Aegean such as the Menderes valley where

Eastern region

DAVID BARCHARD

farmers may have to exert themselves hardly at all to grow two or three crops in the same soil in a year.

Though Turkey's agricultural output will be dramatically increased to the 1990s, as a result of the construction of the Ataturk dam and the irrigation of the Urfa Plain—cotton growing and many other hot weather crops are expected to shift here from the Adana region—for most of Eastern

In the meantime, livestock production and a little cereal growing remains the basis of agriculture, while industry is chiefly confined to mining (whose potential in this region has yet to be tapped) and a few usually rather inefficient state plants making staple products such as cement or sugar.

Against this has to be set a population profile which again is unlike that of the rest of the country. The difference which hovers omnipresent but unadmitted over the area is partly linguistic.

In Van, about 60 per cent of the population are Kurdish-speaking. Further south and west, the percentage is much higher.

The difference showed up, albeit faintly in the 1982 referendum on the new constitution when the "yes" vote (although always overwhelming) was about 10 per cent lower than the national average in several south eastern provinces.

Before 1980 separatist movements in the area seemed to have established a foothold. If so, they have since been firmly dislodged. In the areas north of the Syrian and Iraqi borders,

local feeling may still be intense (though it is not always Kurdish—Arabic and Syriac are also spoken), but it has little scope today for political expression.

Despite this, differences continue to crop up. The local elections produced five victories for two parties—the Right-wing Nationalist Democracy Party and the traditionalistic and religious Welfare Party—in eastern Turkey which contrasted with the clean sweep for Mr Ozal's Motherland Party elsewhere.

Feudal and tribal factors still play a much stronger part in life out in the east than strictly political ones (a fact which in the mid-1960s got some radical chic Marxist intellectuals into Parliament because of their family connections). Religion is also a much stronger factor than in the rest of the country.

Income levels are agreed to be much lower and unemployment is much higher—though the circulation of detailed regional statistics seems to be officially discouraged.

A few years back Hakkari, Turkey's poorest province on the

corner between Iran and Iraq, had only one doctor. Today, the figure is nine, but it is still well below western Turkey's average.

Unemployment is visibly far higher than in the west. The absence of industry is not the only factor responsible. Eastern Turkey's birthrate—possibly responding to social and economic inequality—is far higher than that of the more developed regions.

Families of 15 or 15 children are common. Walking in villages around Van or Mardin, amidst a swarm of leg-high children, can put the traveller in mind of nursery book illustrations of Old Mother Hubbard. There is as yet no sign that birth-rates are falling—unlike the rest of the country where families of two or three in the towns and four or five in the rural areas may now be typical.

Despite this, and probably as a result of self-conscious Government effort, the last five years have seen unmistakable improvements. Some of the most widespread and the quality and number of shops has begun to increase.

corner between Iran and Iraq, had only one doctor. Today, the figure is nine, but it is still well below western Turkey's average.

Unemployment is visibly far higher than in the west. The absence of industry is not the only factor responsible. Eastern Turkey's birthrate—possibly responding to social and economic inequality—is far higher than that of the more developed regions.

Families of 15 or 15 children are common. Walking in villages around Van or Mardin, amidst a swarm of leg-high children, can put the traveller in mind of nursery book illustrations of Old Mother Hubbard. There is as yet no sign that birth-rates are falling—unlike the rest of the country where families of two or three in the towns and four or five in the rural areas may now be typical.

Despite this, and probably as a result of self-conscious Government effort, the last five years have seen unmistakable improvements. Some of the most widespread and the quality and number of shops has begun to increase.



Garanti Bankası Believes in the Future

All Garanti Bankası's resources are involved in Turkey's great struggle to achieve a permanent place among the developed countries of the world. Garanti Bankası is continuously evaluating past developments and the day-to-day situation and its aims and plans for the future are

framed and adjusted accordingly. Garanti Bankası is concerned with the past and the present but it is always looking ahead to the future. Today, Garanti Bankası's belief in the future is stronger than ever before. Its optimism is based on the effects of the recent

amendments to the Turkish Banking Law, on the scope offered by the government's revised, outward-oriented economic and financial policies and regulations and, last but by no means least, on its own experience and efficiency and that of the Group to which it belongs.

GARANTİ BANKASI

İstiklal Cad. 187, Galatasaray-Istanbul, Turkey Tel: (1) 143 14 80 - 149 58 15 Telex: 24538 Gafot TR